

## **Southend Health and Wellbeing Board 30<sup>th</sup> January 2014**

### **Integration Approaches in Southend**

#### **1. Introduction**

On 16<sup>th</sup> January 2014 local health and social care partners met to discuss a high level approach to future integration. This paper gives a summary of the principles proposed and an update on progress following achievement of Pioneer status. The representative partners,(outlined below) propose to form a strategic alliance focused on the delivery of a transformational change programme to achieve a step change in health and social care in Southend.

The overarching aim of the alliance is to ensure that Southend is the healthiest town in England by 2020 for all residents from birth to old age. We aim to do this by taking a broad spectrum approach encompassing health, social care, leisure, schools and regulatory services such as licensing for alcohol outlets.

The members of the Strategic Alliance are:

Southend Borough Council  
Southend Clinical Commissioning Group  
Southend Acute Hospital Trust  
South Essex Partnership Trust

#### **2. Proposed Areas of Development**

This will be achieved by commitment to the vision and supported by a willingness to see radical change in services to achieve better outcomes through integration and an agreement to manage risk collectively.

We will build on existing initiatives and trial new ways of working to include:

- Roll out the use of Caretrak for case finding.
- Risk stratification.
- Joint commissioning.
- Development of the community multi-disciplinary teams around GP “hubs”.
- Pilot 7 day working across a range of services.
- Specific work on reducing admissions to institutional care to release social care and health funding.
- Seven day dedicated A&E social work service.
- Integrated care record.

- Targeted Public Health interventions eg obesity programme, substance misuse.
- Address key issues impacting on primary care provision.
- Work through the challenges facing acute hospital sector in Essex.
- Focus on prevention/recovery in Mental Health.
- Building community buy-in and promoting self determination, responsibility and resilience.

The Alliance proposes to use the Better Care Fund to support the above aims.

### **3. Governance**

It is proposed that Southend Health and Wellbeing Board monitors high level progress and receives regular progress reports.

The Joint Operations Group, (JOG), which will include senior leaders from the alliance organisations, will set the strategic direction and monitor progress against this. The JOG will report on progress to the Health and Wellbeing Board.

Each organisation will monitor its own delivery through its internal organisational Boards.

Given the scale and complexity of change needed the Alliance aims to adopt a structured programme approach. This includes consideration and mitigation of risks to the project and as well as oversight to ensure rapid progress.

A programme manager has been appointed and the full programme management structure is in the process of being finalised.

### **4. Next Steps**

The Board is asked to consider and agree the proposals outlined above.

It is proposed that a more detailed progress report is brought to the March Health and Wellbeing Board meeting and that the Draft Better Care Fund Plan is brought to the next Board meeting with a report for the Board's consideration.

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