

Southend-on-Sea Borough Council

Report of NHS Southend Clinical Commissioning Group
to

Health & Wellbeing Board
on

18 June 2014

Agenda

Item No.

3

Report prepared by: Melanie Craig, Chief Operating Officer, NHS Southend Clinical Commissioning Group

Southend Health System Strategic Plan 2014-19

1. Purpose

- 1.1. To request that the Health and Wellbeing Board approve the draft Strategic Plan for submission to NHS England on 20 June, subject to any further feedback from NHS England area team.
- 1.2. To request that approval of any significant changes to the plan following further feedback from the NHS England area team is delegated to a group comprising the Chair of the Health and Wellbeing Board, Rob Tinlin (SBC Chief Executive), Simon Leftley (SBC Director for People), Dr Paul Husselbee (SCCG Clinical Chief Officer) and Melanie Craig (SCCG Chief Operating Officer).
- 1.3. To note the updated timescale for refreshing and finalising strategic plans.

2. Background

- 2.1. "Everyone Counts: Planning for Patients 2014/15 to 2018/19" establishes the approach for commissioners to work with providers and partners in local government to develop strong, robust and ambitious five year plans to secure the continuity of sustainable, high quality care for all.
- 2.2. The guidance emphasises the need for an outcomes focused approach to planning, aligned to the NHS National Outcomes Framework, and for plans to reflect stretching local ambition over the five-year period.

2.3. The Strategic Plan is required to include:

- A long term strategic vision;
- An assessment of the current state and current opportunities and challenges facing the system;
- A clear set of objectives, that include the locally set outcome ambition metrics; and,
- A series of interventions that when implemented move the health system from the current position to achieving the objectives and implementing the vision.

2.4. Responsibility for the development and completion of the five-year Strategic Plan sits with the Southend unit of planning.

2.5. The Southend unit of planning is based around Southend-on-Sea Health and Wellbeing Board (see below).



2.6. In addition to the Southend unit of planning, we have collaborative arrangements with commissioners and providers across south east Essex for hospital and community services and across south Essex for mental health services.

3. Development of the five-year Strategic Plan

3.1. The Strategic Plan has been developed through the Joint Executive Group (JEG) – a sub-committee of Southend Health and Wellbeing Board and through three strategic planning workshops held between January and May 2014.

3.2. Development of the Strategic Plan has been underpinned by key three strands:

- Southend health and care system capacity review – jointly commissioned by the CCG and Southend-on-Sea Borough Council
- Southend health system unit of planning workshops – three workshops held in January and May 2014
- Patient and public engagement – public event held 28 January capturing local priorities and further discussion through monthly PPG Forums

3.3. The Southend Strategic Plan builds upon the good foundation of existing strategies that drive and underpin health and social care in Southend.

3.4. In particular, it aligns with and is informed by the overarching Health & Wellbeing Strategy for Southend-on Sea. Other important local strategies include:

- Essex primary care strategy
- Southend CCG Integrated Strategy 2012-15
- South East Essex sustainability review *
- Acute services review*
- Essex cancer services review*
- Stroke services review*
- 7 day services pilot
- Better care fund plan and integrated pioneer programme
- Joint mental health strategy
- Southend children and young people's plan
- Southend learning disability plan

3.5. Similarly, there are well established delivery groups for many of these areas such as the Mental Health Integrated Partnership Group. It is important that these continue to be the vehicles for delivery.

3.6. We have been supported by the NHS England national Quality Strategy and Alignment team to ensure that the key outcomes of our strategic vision are aligned to the NHS Outcomes Framework.

3.7. The five year Strategic Plan describes the strategic vision for the Southend health system and sets out transformational interventions to move from current state to desired state.

3.8. The strategic vision set out in the five year Strategic Plan is in complete alignment with the Southend health and wellbeing strategy.

3.9. Our unit of planning has committed to continuing its strategic planning activities over the next twelve months, to ensure that there is full alignment between the five-year Strategic Plan, the hospital strategic plan and the Southend health and wellbeing strategy. This work will be led by the JEG, reporting to the Health and Wellbeing Board.

4. System sustainability

4.1. The Strategic Plan has been developed concurrently with the CCG recovery plan.

4.2. All system partners will face significant financial challenges over the next five years and Strategic Plan has been developed with a focus on creating a sustainable health system.

4.3. The delivery of the recovery plan is crucial to the system's ability to deliver the Strategic Plan.

5. Planning timeline and NHS England assurance

- 5.1. The planning timeline, showing activity to date and national planning schedule is summarised in the table below.
- 5.2. We are currently awaiting further feedback from NHS England, on the latest draft of the plan which was submitted on 9 June. This feedback will be incorporated into the final version of the Strategic Plan submitted on 20 June.
- 5.3. In addition to feedback from NHS England, there will be an adjustment to the outcome ambition trajectory illustrated on page 26 of the draft Strategic Plan as the guidance on the methodology for this metric has been revised and the targets now require recalculation.
- 5.4. In June 2014, CCGs were notified of NHS England's expectation that strategic plans will be refreshed and finalised in September 2014.

Key dates	Activity
14 Jan 2014	Southend health system unit of planning workshop 1
28 Jan 2014	Patient and public engagement event
28 Jan 2014	First submissions of activity and financial plans to Area Team and draft of Operational Plan for informal review.
14 Feb 2014	First draft submission of Operational Plan to Area Team.
Feb to Mar 2014	Formal and informal engagement and liaison with partners over development of Operational plan.
Mar 2014	Final draft Operational Plan approved by Southend GGC Governing Body and Southend Health and Wellbeing Board.
4 Apr 2014	Submission of final Operational Plan and outline Strategic Plan to Area Team.
Feb to Jun 2014	Formal and informal engagement and liaison with partners over development of Strategic plan.
12 May	Southend strategic review meeting with NHS England in line with regional assurance framework
13 May	Southend health system unit of planning workshop 2
20 May	Attendance at Healthwatch Advisory Board to discuss Strategic Plan
29 May	Update report to SCCG Governing Body
4 June	Submission of draft Strategic Plan to Area Team.
6 June	Feedback meeting with Area Team
9 June	Resubmission of draft Strategic Plan to Area Team
11 June	Final feedback from Area team due
12 June	PPGF drop in session to discuss plan
18 Jun 2014	Final draft Strategic Plan presented to Quality, Finance and Performance Committee and Southend Health and Wellbeing Board for approval.
20 Jun 2014	Submission of final Strategic Plan (Years 1&2 of the Strategic plan will be fixed per the final plan submitted on 4 th April 2014)
September 2014	Strategic Plans submitted 20 June to be refreshed and finalised

6. Patient and public engagement

- 6.1. As with all planning, it is vital to ensure the plans are clinically led, and patients and public are involved. The CCG held a public 'Help us design your NHS' event in January 2014.
- 6.2. The event was attended by more than 100 people, who took part in in-depth discussions about all elements of health care. The patient and public priorities that emerged from this event, and which have been reinforced by the Practice Participation Group Forum, are being used to inform the development of the Strategic Plan
- 6.3. Dialogue about patient and public priorities and the development of the Strategic Plan has continued through our patient and public involvement groups, and with support from Healthwatch and the Southend Association of Voluntary Services (SAVS).
- 6.4. A drop-in session to discuss the plan with the CCG's Practice Participation Group Forum is scheduled to take place on 12 June.

7. Recommendations

- 7.1. The Health and Wellbeing Board is asked to:
- 7.2. Approve the draft Strategic Plan for submission to NHS England on 20 June, subject to any further feedback from NHS England area team.
- 7.3. Delegate approval of any significant changes to the plan following final feedback from the NHS England area team to a group comprising the Chair of the Health and Wellbeing Board, Rob Tinlin (SBC Chief Executive), Simon Leftley (SBC Director for People), Dr Paul Hussenbee (SCCG Clinical Chief Officer) and Melanie Craig (SCCG Chief Operating Officer).
- 7.4. Note the updated timescale for refreshing and finalising strategic plans.

8. Appendices

APPENDIX ONE - DRAFT SOUTHEND HEALTH SYSTEM STRATEGIC PLAN 2014-2019