

Southend Health and Wellbeing Board 18th June 2014

Appendix 2 – Integration Pioneer Update

1. Introduction

On 16th January 2014 local health and social care partners met to discuss a high level approach to future integration. Since this meeting the Partners, via the Joint Executive Group (JEG) have regularly met to; (a) form a firm foundation to the partnership (b) provide a Governance structure to the Pioneer programme; and (c) provide operational direction to the Pioneer programme.

This paper provides a summary of the activity to date within the identified areas for development, namely; (a) Prevention and Engagement; (b) Commissioning; and (c) Service Delivery.

The overarching aim of the JEG is to ensure that Southend is the healthiest town in England by 2020 for all residents from birth to old age. We aim to do this by taking a broad spectrum approach encompassing health, social care, leisure, schools and regulatory services such as licensing for alcohol outlets.

The members of the JEG are:

Southend on Sea Borough Council
Southend Clinical Commissioning Group
Southend University Hospital NHS Foundation Trust
South Essex Partnership University NHS Foundation Trust

2. Update on Areas of Development

The Board are requested to note the following updates;

Prevention & Engagement, Joint Commissioning & Service Delivery

Workstream leads have been identified.

A work stream brief, for each area, which sets the vision, deliverables, analyses the risks and describes the outcomes is due for JEG sign off on 3rd July 2014 and subsequently presented to the Health and Wellbeing Board.

Joint Commissioning

The interdependencies between the workstreams are now being explored, for example the design and development of prevention services will involve commissioning and changes in the way in which operational services are delivered.

The agenda for integrated commissioning is driven by evidence of effective partnership working across health and social care which has, over recent time, been reflected in formal agreements between the two parties both to commission and to provide joint services.

These agreements have been reached through a commissioning cycle of review of current provision, analysis of demand and need, planning new services which deliver better outcomes for patients and service users and subsequent review of those outcomes to shape future services.

In practice the Joint Strategic Needs Assessments for both adult social care and childrens services, which are reported to the Health and Wellbeing Board, analyse need and demand for health and social care services and shape the range of Commissioning Strategies which describe the Council's ambition to improve services. In addition, note will always be taken in these strategies of the needs and wishes of patients and service users, and their carers. At the same time the challenge to provide a stable and affordable market for delivery of health and social care services involves collaboration with service providers as part of the process of review of service provision..

There are a number of drivers to the integration of commissioning, to the bringing together the contributions which Health, Public Health and Social Care make to commissioning and to the change in service delivery which improves outcomes and reduces the costs of services.

- a) The Pioneer Programme has Southend on Sea Borough Council as one of 14 local authorities across England included within the programme, and is intended to develop models of commissioning and providing services which deliver;
 - Better integrated services and better access to those services;
 - Better integrated information and knowledge about health and social care demand;
 - A renewed focus on prevention and individual responsibility;
 - Better use of resources through joint planning and commissioning;
 - Better understanding of local people and their experiences
- b) The Better Care Fund is part of health services wider strategic programme which includes the older peoples programme and the CCG five year strategic plan. Better Care is part of national direction to further develop collaboration between health and social care.

At a broader level integrated commissioning seeks to create a sustainable health and social care system which delivers high quality care in the most appropriate setting, improves the health and well-being of the population and achieves value for money.

Communication

The Pioneer Programme has significant focus and support from both the Department of Health and Central Government. To ensure that Southend continues to raise its profile in the national arena both Simon Leftley (Corporate Director for People) and Dr Paul Husselbee (Chief Clinical Officer) attended an Integrated Pioneers forum on Monday 9th June. The forum was chaired by the NHS and both Norman Lamb MP (Minister of State, Department of Health) and Simon Stevens (Chief Executive of NHS England) attended. Simon Leftley and Dr Paul Husselbee presented to the forum the challenges we face regarding information sharing and how Southend has begun to address these.

3. Governance

Southends' Health and Wellbeing Board monitors high level progress and receives regular progress reports.

The Health and Wellbeing Board sets the strategic direction for BCF and has tasked the JEG to monitor progress. The JEG reports on progress to the Health and Wellbeing Board.

Each organisation will monitor its own delivery through its internal organisational Boards.

Given the scale and complexity of change needed the partnership has adopted a structured programme approach. This includes consideration and mitigation of risks to the project to ensure progression at scale and pace.

A programme manager has been appointed and the full programme management structure is in the process of being finalised.

4. Next Steps

The Board is asked to note the update within this paper.

It is proposed that a regular detailed progress report is brought to subsequent Health and Wellbeing Boards.

Katharine Marks
Head of Adult Services
Southend Borough Council