

Southend CCG Governing Body	CCG 27/11/2014		CCG 29/01/2015		CCG 26/03/2015		
HWB Board, Civic Centre		HWB 3 Dec 14		HWB 10 Feb 15	HWB 25 Mar 15		
	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15
Governance - Progress against plans - Council/Democracy - Key Board decisions							
		Pharmaceutical Needs Assessment		HWB Strategy Refresh	HWB Strategy refresh Draft for approval		
Policy/Landscape/Stakeholders Policy, Strategy & legislation developments, HWB landscape, Stakeholder engagement		Care Act SEND Reforms		Re-provision of primary care services in st lukes Update on Emergency Care			
Board development	HWB Discussion session (re-scheduled from Aug) 03-11-14						
Other		Mental Health Services Analysis					