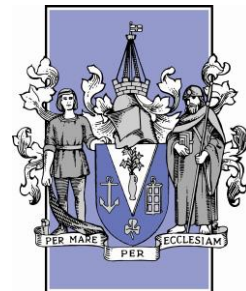


## Southend-on-Sea Borough Council

Civic Centre  
Southend-on-Sea

16 February 2022



I hereby summon you to attend the meeting of the Southend-on-Sea Borough Council to be held in the Council Chamber, Civic Centre, Southend-on-Sea on, Thursday, 24th February, 2022 at 6.30pm for the transaction of the following business.

A Lewis  
Chief Executive

### **A G E N D A**

- 1 Apologies for Absence**
- 2 Declarations of Interest**
- 3 Communications**
- 4 Questions from Members of the Public**
- 5 Questions from Members of the Council**
- 6 Prioritising Resources to Deliver Better Outcomes 2022/23 to 2026/27 (Pages 1 - 76)**  
Report of Executive Director (Finance and Resources) attached
- 7 Minutes of the meeting of Cabinet held Thursday, 13 January 2022 (Pages 77 - 94)**  
Minutes attached
- 8 Minutes of the meeting of Place Scrutiny Committee held Monday, 7 February 2022 (Pages 95 - 102)**  
Minutes attached
- 9 Minutes of the meeting of People Scrutiny Committee held Tuesday, 8 February 2022 (Pages 103 - 108)**  
Minutes attached
- 10 Minutes of the meeting of Policy and Resources Scrutiny Committee held Thursday, 10 February 2022 (Pages 109 - 114)**  
Minutes attached

- 11 Minutes of the meeting of Cabinet held Tuesday, 15 February 2022  
(Pages 115 - 120)**  
Minutes attached
- 12 Pay Policy Statement 2022/23 (Pages 121 - 172)**  
Report of Executive Director (Transformation) attached