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# Monitoring of previous in depth scrutiny projects

**PROJECTS FROM 2014 ONWARDS**

**July 2019**

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

### SCRUTINY PROJECT LIST

Since 2000, the Council has undertaken a number of in depth scrutiny projects and since 2014 has looked at the following areas:

- To review the level of domestic waste recycling in the Borough, in order to examine what influences residents in terms of their recycling habits and the barriers to achieving a higher rate of recycling and to consider ways of working with residents to improve domestic waste recycling - 2019/20 (Place Scrutiny Committee)
- The appropriate use of reablement for older people (65 and over) when discharged from hospital, to maximize the number of people at home after period of 91 days ('Home First' approach) - 2019/20 (People Scrutiny Committee)
- How the Council and Councillors communicate with local people and stakeholders - 2019/20 (Policy & Resources Scrutiny Committee)
- Re-imagining the Town Centre in the context of the vision for Southend 2050 - 2018/19 (Joint Place / Policy & Resources Scrutiny)
- In context of vision for Southend 2050 – what is the vision of young people which improves their lives and what are the pathways to achieve this ambition - 2018/19 (People Scrutiny Committee)
- Enforcement resources for Southend (with particular emphasis on enforcement, costs, Council Tax incentives) – 2017/18 (Policy & Resources Scrutiny Committee) (continuation of joint project)
- Connecting communities to avoid isolation – 2017/18 (People Scrutiny Committee)
- Maximising the use of technology through Smart Cities and Digital Futures agendas – 2017/18 (Place Scrutiny Committee)
- Alternative provision – off site education provision for children & young people – 2016/17 (People Scrutiny Committee)
- To investigate the case for additional enforcement resources for Southend – 2016/17 (Joint Place / Policy & Resources Scrutiny)
- 20mph speed limits in residential streets – 2015/16 (Place Scrutiny Committee)
- Transition arrangements from children's to adult life – 2015/16 (People Scrutiny Committee)
- Control of personal debt and the advantages of employment – 2015/16 (Policy & Resources Scrutiny Committee)
- Understanding erosion taking place on the Foreshore – 2014/15 (Place Scrutiny Committee)
- The Council's Community Leadership role in promoting safer communities – 2014/15 (Policy & Resources Scrutiny Committee)
- How the Council assists and excites individuals and community groups to achieve healthier lifestyles – 2014/15 (People Scrutiny Committee)

For further information please go to [www.southend.gov.uk](http://www.southend.gov.uk) and then to the Council & Democracy pages.

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

### PROJECTS FROM 2014 ONWARDS

Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
<p><b>How the Council assists and excites individuals and community groups to achieve healthier lifestyles 2014/15</b></p>	<p>Objectives: To develop a comprehensive understanding of the most effective interventions that can be put in place to address negative lifestyle related behaviours within the Borough of Southend-on-Sea.</p>	<p>People Scrutiny Cttee on 14<sup>th</sup> April 2015 agreed that project team would consider draft report (Minute 810 refers).  Meeting held and draft report will go forward to main cttee on 14<sup>th</sup> July 2015 for agreement (Minute 137 refers)</p>	<p>Agreed at Cabinet on 22<sup>nd</sup> September 2015 (Minute 244 refers): (1) To recommend that the Health &amp; Wellbeing Board agree that an action plan be developed to take forward the outcomes from the review to be addressed in the Physical Activity Strategy for Southend with measurable broad impact goals. The Strategy will include needs assessment and cross-agency working to maximise existing Southend assets and develop a future direction for</p>	<p>Also considered action plan update</p>	

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			<p>the Borough.</p> <p>(2) To avoid fragmentation – strong governance arrangements should be put in place to oversee the delivery of physical activity outcomes.</p> <p>(3) That a marketing campaign featuring a '30 minute pledge' be implemented within the Borough as one of the work streams of the Strategy and the Implementation Plan.</p> <p>(4) Promotion of physical activity be based on the principles of social marketing and include messaging to</p>		

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			<p>promote the recommendations of the Chief Medical Officer for England's Guidelines on physical activity.                      (5) Explore how existing joint commissioning arrangements, such as the Health and Social Care Pioneer project can be used to commission physical activity outcomes for the whole population.                      (6) Prioritise the training of all Council and key partner staff to deliver brief interventions using the 'Making Every Contact Count' process to 'industrial' scale across the Borough in multiple settings.</p>		
<p><b>The Council's Community</b></p>	<p>Objectives:</p> <ul style="list-style-type: none"> <li>the role of the Council in promoting safer</li> </ul>	<p>Policy &amp; Resources Scrutiny Cttee agreed</p>	<p>Considered by Cabinet on 23<sup>rd</sup> June</p>	<p>TBA</p>	

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<p><b>Leadership role in promoting safer communities 2014/15</b></p>	<p>communities;</p> <ul style="list-style-type: none"> <li>• the role the Community Safety Partnership and partner bodies play in this agenda;</li> <li>• the changing landscape with the Essex wide Police &amp; Crime Commissioner; types of crime / performance;</li> <li>• the existing / changing arrangements for engaging with local communities; and</li> <li>• review the impact of partnership activity with aim to provide reassurance there is effective engagement with local communities.</li> </ul> <p>Review focussed on:-</p> <ul style="list-style-type: none"> <li>➤ the 'big issues' of (a) violent crime and (b) prolific offender management; and</li> <li>➤ the 'local issues' / concerns around cycling on pavement.</li> </ul>	<p>report at meeting on 16<sup>th</sup> April 2015 (Minute 822 refers).</p>	<p>2015 (Minute 35 refers):</p> <p>Report AGREED</p> <p>That the Community Safety Partnership (CSP) develop an action plan of delivery, detailing specific actions to take forward the <a href="#">key conclusions from the review</a> for agreement and for implementation.</p> <p>That the CSP to monitor the Action Plan outcomes and provide feedback on progress and report back to scrutiny in 12 months.</p>		
<p><b>Understanding erosion taking place on the Foreshore 2014/15</b></p>		<p>Project team agreed way forward in April 2015 – matter to be dealt with by way of presentation on issues to main meeting.</p>	<p>N/A</p>	<p>Update to Chairmens Scrutiny Forum 28<sup>th</sup> June 2016:-</p> <p>This study was</p>	

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				<p>discontinued at the end of the 2014/15 Municipal Year, as the subject matter proved to be overly technical for a scrutiny review topic (particularly given the fact that a comprehensive study and report had been obtained by Professor Bradbury and was the subject of a report to Scrutiny Cttee in October 2013). No conclusions could be reached on the matter without the Council itself commissioning a major piece of work from expert consultants,</p>	

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				involving a significant period of study and monitoring over a period of time. In any event the subject matter is being dealt with in another way as the Environment Agency is undertaking annual monitoring and additional sampling and this data will be passed to the Council's consultants and reported to the Place Scrutiny Committee later in the year.	
20mph speed limits in residential streets 2015/16	Framework: (i) To investigate and consider the feasibility of introducing 20mph speed restrictions in "residential streets"; (ii) To investigate the potential benefits of 20 mph speed restrictions on road safety in terms of	Place Scrutiny Cttee agreed report at meeting on 10 <sup>th</sup> October 2016 (Minute 339 refers): (i) To note the outcome of the study;	Agreed at Cabinet mtg on 8 <sup>th</sup> November 2016 (Minute 441 refers).  Noted that the		

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	<p>reducing vehicle speeds, casualty numbers and injury severity and the implications;</p> <p>(iii) To investigate whether reductions in traffic speeds and improvements in road safety are likely to be achieved without the need for physical calming measures and regulated by signage and road markings (20 speed limits) or whether such calming features are necessary to reduce traffic speeds to 20 mph (20 mph zones);</p> <p>(iv) To consider the potential consequences of any displacement of traffic as a result of introducing lower speed limits and encourage the appropriate and efficient use of the road network; and</p> <p>(v) To consider and compare the potential costs and/or savings of implementing 20 mph restrictions including environmental impacts.</p>	<p>(ii) To wait until the results of the study by the DfT are published before considering undertaking any consultation on the introduction of a Borough wide 20mph speed restriction in all residential streets;</p> <p>(iii) To work with SERP and other agencies to reduce death and serious injury on roads in Southend;</p> <p>(iv) To consider the introduction and prioritisation of 20mph schemes, including the use of variable speed limits within the Borough where and when necessary, particularly around local schools and other appropriate locations; and</p> <p>(v) To write to the Secretary of State for Transport to suggest that they consider the merits of reducing the default urban speed limit in roads with street lighting</p>	<p>proposals were consistent with the existing practice with regard to the introduction of 20mph speed restriction schemes in the Borough.</p>		

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		be reduced from 30mph to 20mph.			
<p><b>Transition arrangements from children's to adult life 2015/16</b></p>	<p>Objectives - The specific focus of the review was to investigate whether the transition (process) arrangements between children's and adult services are effective in Southend (are they appropriate &amp; clear) and to investigate whether there are different ways of providing services for people with lifelong disabilities by looking at the whole lifetime.</p>	<p>People Scrutiny Cttee agreed report at meeting on 12<sup>th</sup> April 2016 (Minute 779 refers). Agreed title of project should be changed to Transition arrangements from Children's to Adult Life' and that certificates be presented to parents who contributed to project:-</p> <ol style="list-style-type: none"> <li>1. Need to ensure that the Transition Protocol is a live and meaningful document and the membership of the operational group has representation from key personnel / agencies.</li> <li>2. That the interface with health partners (SEPT, NELFT, Hospital, CCG etc.) is further developed, moving to a model of care that encompasses all age groups without any gaps.</li> <li>3. The Department for</li> </ol>	<p>Considered by Cabinet on 28<sup>th</sup> June 2016 (Minute 48 refers).</p> <p>Report AGREED</p>		

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		<p>People should ensure that all agencies working with the transition of young people, are involved in the production of an information pack / directory around “Transitions and moving from children’s to adult services – easy guide for service users and carers” to cover all agencies; clarity on transition age (use preparing for adults term instead); services and support available; details of where to go for support and what should be provided (managing expectations too). The views / comments of parents, carers and young people will be taken into account in this work.</p> <p>4. Employment and training – welcome the making it work scheme – recognise challenges in current economic climate and that further work be undertaken about how</p>			

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		<p>apply criteria for service (examine criteria, ensure not excluding people arbitrarily).</p> <p>5. Consider further how best to support those young people with a diagnosis of autism or Asperger's and in particular how the Council will take the lead in supporting the implementation of the Autism Strategy. Alongside this, we recognise that there are a number of young people with other, complex needs and physical disabilities who will be transitioning to adult services.</p>			
<p><b>Control of personal debt and the advantages of employment 2015/16</b></p>	<p>The specific focus of the review was to understand the issues around personal debt in Southend and its impact on residents; the support available to residents to stop getting into debt and the advantages &amp; benefits of employment. The aim was to raise resident and all member awareness about the issues and to make appropriate recommendations.</p>	<p>Policy &amp; Resources Scrutiny Cttee agreed report at meeting on 13<sup>th</sup> October 2016 (Minute 371 refers):- add reference to ELF and need for public to be aware of issues of illegal loan sharks:-</p> <p>a) As a way forward a third</p>	<p>Agreed at Cabinet mtg on 8<sup>th</sup> November 2016 (Minute 440 refers).</p> <p>Report AGREED.</p>	<p>Called in to P&amp;R scrutiny Cttee on 1<sup>st</sup> December 2016 (Minute 509 refers).</p> <p>AGREED that the recommendations be monitored</p>	

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		<p>sector assembly should be convened to 'show case' event (anti debt fair) for the debt agencies to promote awareness. This will provide an opportunity for stakeholders to show support and advice (the expectation is that the resourcing for the event will be met by sponsorship). A number of programmes or work streams should also be developed to take forward e.g. helping people maximise income, working in a joined up way (see also (g) below.</p> <p>b) That awareness raising about Credit Reference Agencies be included in the work mentioned above and that some can provide information to people on a no-charge basis.</p> <p>c) The Council should embed financial inclusion as a cross cutting priority.</p> <p>d) All statutory agencies</p>		<p>in the same way as other recent projects and as part of the annual monitoring report.</p>	

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		<p>should be asked to review their literature promotional materials, social media presence sent to residents so that opportunities to sign post residents who may be experiencing difficulties are not missed (or lead to residents falling further into debt).</p> <p>e) The Council should encourage the use of Credit Unions (Essex Savers Credit Union), and promote membership of them to staff and residents and also look at other ways of supporting its work.</p> <p>f) Partners need to look at targeting outreach opportunities in the wards with higher number of households likely to experience financial stress.</p> <p>g) The Council's Head of Learning be asked to raise with School / FE Governors the need for</p>			

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		<p>improved financial literacy of primary and secondary school pupils and for a more structured approach to financial literacy incorporated into the school curriculum (utilising the resources of organisations such as Illegal Money Lending Team for example), including generic financial advice for school leavers.</p>			
<p><b>Alternative provision – off site education provision for children &amp; young people 2016/17</b></p>	<p>The specific focus of the review was to (a) investigate the current alternative provision for permanently excluded pupils (or at risk of exclusion); (b) whether it meets the needs / discharges responsibility effectively, happens in a coordinated way and aims for securing good outcomes for every child; (c) to determine the future shape of alternative provision of the local authority to provide and make recommendations to further improve outcomes, attendance and accountability for those in alternative provision.</p>	<p>People Scrutiny Cttee agreed report at meeting on 11<sup>th</sup> April 2017 (Minute 967 refers):- <i>Inclusion</i> 1. That in the changing school landscape around academisation etc. the Deputy Chief Executive (People) write to the Regional Schools Commissioner, Mr Tim Coulson around the need for all schools to be inclusive and intervene early to address any underlying</p>	<p>Agreed at Cabinet mtg on 20<sup>th</sup> June 2017 (Minute 64 refers).  AGREED that as a number of the recommendations require a multi-agency oversight / response, the Health &amp; Wellbeing Board to consider the report and ensure the actions are identified and monitored.</p>	<p>Called in to People Scrutiny on 11<sup>th</sup> July 2017 (Minute 161 refers).  AGREED to attach the 'Managed Move Policy' document to final report.</p>	

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		<p>causes of disruptive behaviour, involving multi-agency assessment and support for those that demonstrate persistent disruptive behaviours thus limiting use of Alternative Provision (with the exception of for medical reasons or other exceptional circumstances).</p> <p>2. That the Council contact Ofsted for there to be some appropriate recognition around how schools are supporting children who are at risk of exclusion.</p> <p>3. All schools should encourage early parental engagement to undertake preventative work to provide support for pupils at risk of referral to Alternative Provision and / or exclusion. The project team is keen that early interventions, including</p>			

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		<p>early help assessments, assessments for special educational needs including autism spectrum functions, assessments around the child's health and where appropriate adult service interventions, ensuring support focuses on the child and family. Where relevant these interventions should begin as early as possible within primary schools and early years providers and professionals. (The support needs to focus on the child and family).<sup>1</sup></p> <p>4.Urge schools to work together to spread knowledge. Some schools are doing excellent work and need opportunities for</p>			

<sup>1</sup> The role of the school nursing service is also something that should be explored further.

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		<p>shared learning to increase standards in mainstream / Alternative Provision settings across the board.</p> <p>5.Southend has the expectations that Alternative Provision should only be the 'last resort' and need to ensure that where all preventative measures have been exhausted and the young person remains at risk of permanent exclusion, that schools look to meet their needs through registered Alternative Provision rather than permanently exclude.</p> <p>6.Linking to the Recommendations above, there is a key role for the newly created Education Board to be an important, key driver for improvements.</p>			

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		<p><i>Outcomes</i></p> <p>7. Recognition that every learner should make good progress, regardless of the educational setting (link to Recommendation 1 above).</p> <p>8. That the Deputy Chief Executive (People) lobby the LGA to raise with the DfE for a change in policy and clarification about the registration of Alternative Providers.</p> <p>9. Consideration be given to explore the best way to look at creating an 'index of regulated Alternative Provision'.</p> <p>10. To continue to review the emotional and mental health commissioning and consider whether it meets the increasing need of pupil mental health and emotional wellbeing needs, linking</p>			

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		<p>to the Essex HOSC review undertaken in 2016/17 (see <a href="#">Essex HOSC Task &amp; Finish Group Report</a>).</p> <p>11. Have high aspirations for all young people in schools and need balanced, broad and appropriate curriculum (vocational qualifications at KS4 and do not want to increase demand for Alternative Provision) with the clear expectation for high attendance and for full time education.</p> <p><i>Post 16</i></p> <p>12. Consideration be given to improved pathways for the provision of post 16 education, training and employment, for those pupils who have accessed Alternative Provision and have not been able to return to mainstream schools</p>			

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		(& development of appropriate KPI's).			
<p><b>To investigate the case for additional enforcement resources for Southend 2016/17</b></p>	<p>Joint project – Place &amp; Policy and Resources Scrutiny Committees</p> <p>The specific focus of the review was to (i) To investigate the possibility of the Council increasing resources for enforcement activity including consideration of the Council employing its own PCSOs or financing the provision of additional “Specials” by the Police. In the context of “Specials” specific consideration should be given to whether financial support could be offered to such officers and how they would be dedicated to the Borough of Southend-on-Sea; and (ii) To consider how such PCSO’s or additional “Specials” could contribute to an improved level of service in connection with the enforcement of public protection, waste, graffiti, street scene etc.</p>	<p>Place Scrutiny Cttee agreed report at meeting on 10<sup>th</sup> April 2017 (Minute 953 refers) and Policy &amp; Resources Scrutiny Cttee agreed report at meeting on 12<sup>th</sup> April 2017 (Minute 979 refers):-</p> <p>1. That the Council actively promotes the recruitment and retention of Special Constables within Southend as a sustainable and active part of reinforcing an enhanced uniformed presence by:</p> <p>1.1. Enrolling in the ‘Employer Supported Scheme’ for Special Constables run by Essex Police and actively promoting it to council employees with an initial target commitment of up to five staff enlisted and</p>	<p>Report NOTED at Cabinet mtg on 20<sup>th</sup> June 2017 and that the proposals in the report be reviewed in light of the cost implications (Minute 65 refers)</p>	<p>Called in to Place and P&amp;R scrutiny cttees on 10<sup>th</sup> &amp; 13<sup>th</sup> July 2017 - NOTED the Cabinet minute. Place Scrutiny Cttee referred item to Council mtg on 20<sup>th</sup> July 2017 (Minute 144 refers)</p> <p>Council made no change to the Scrutiny minute.</p>	<p>Policy &amp; Resources Scrutiny on 13<sup>th</sup> July 2017 AGREED to continue with project in 2017/18 (Minute 187 refers):-</p> <p>Will look at the following issues in particular:</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> Enforcement face of the Council and will look at the information provided by Maldon Council in greater depth (enforcement support team);</li> <li><input type="checkbox"/> Costs;</li> <li><input type="checkbox"/> Continue discussions with Councils across Essex</li> </ul>

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		<p>trained;</p> <p>1.2. Investigating the appetite of Essex authorities to a County wide approach for a Council Tax incentive scheme that promotes and encourages the recruitment and retention of Special Constables with the support of the Police &amp; Crime Commissioner for Essex.</p> <p>2. That the Council explores the potential for a revised 'Borough Patrol' model to be reintroduced by:</p> <p>2.1. Further investigating Maldon District Council's example of community enforcement as a potential updated delivery model;</p> <p>2.2. Aligning existing council resources for enforcement more clearly under the premise of the 'Borough</p>			<p>regarding Council Tax incentives.</p> <p>Update at Scrutiny Cttee on 10<sup>th</sup> October 2018 (Minute 369 refers)</p>

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		<p>Patrol';</p> <p>2.3. Investigating opportunities from the income generation proposals that support, fund and expand the role of the revised 'Borough Patrol'.</p> <p>3. That the Council leads a renewed emphasis on the importance of continued strong and effective partnership working that achieves better coordinated working between existing enforcement agencies through clearly identified and articulated priorities by:</p> <p>3.1. Undertaking a review of the governance, purpose and membership of the Southend Community Safety Partnership (CSP) to reinforce essential partnership relationships and ensure the inclusion of wider community and</p>			

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		<p>private sector partners in priority setting, information and intelligence gathering;</p> <p>3.2. Commissioning an evaluation of the Community Safety Hub (CSH) with particular emphasis on reducing the apparent disconnect between the priorities of the CSP and the operational response of the CSH; ensuring more effective sharing, appropriate focus and direction of the current resourcing of wider enforcement across Southend partners;</p> <p>3.3. Looking at how the Council currently uses the Community Safety Accreditation Scheme (CSAS), with a view to widening the scope of its use;</p> <p>3.4. Tasking the CSP with ensuring that night time provision of suitable uniformed</p>			

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		<p>resourcing is identified and strengthened with particular emphasis on the high street and the night time economy;</p> <p>3.5. That the Council instigates and facilitates quarterly updates to all Elected Members by the Southend Community Safety Partnership and in parallel with the Essex Police briefings.</p> <p>4. That the Council explores potential income generation that supports the resourcing of enforcement activities through initially investigating:</p> <p>4.1. The Proceeds of Crime Act 2002 to identify how recoverable funds could be better aligned to local enforcement response;</p> <p>4.2. The options available through re-negotiation of key council contracts to better utilise corporate</p>			

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		<p>social responsibility accountability and social value legislation; for example the introduction of Waste Champions as identified in the waste contract;</p> <p>4.3. A commercial approach to management of the CCTV capability and offer;</p> <p>4.4. Sponsorship from private businesses;</p> <p>4.5. How council contracts (for example, the parking contract) could be used to enhance the use of wider enforcement powers;</p> <p>4.6. Reviewing Maldon's experience to take a more pro-active approach to enforcement, including in relation to the issuing of Fixed Penalty Notices.</p> <p>5. That the council promote the use of</p>			

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		<p>technology to enable real time processing of information and enhance intelligence capture that supports enforcement activities by:</p> <p>5.1. Investing in appropriate equipment, such as handheld reporting devices and cam-vests for council personnel;</p> <p>5.2. Ensuring that mobile technology requirements are met as part of contract re-negotiations as appropriate;</p> <p>5.3. Supporting and investing in the creation of an 'Intelligence Hub', focused around the current CCTV unit and clearly linked with the Council's SMART City programme;</p> <p>6. That the Council proposes that the CSP realigns and strengthens its core</p>			

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		<p>communications across wider enforcement agencies and builds on existing channels by:</p> <ul style="list-style-type: none"> <li>6.1. Establishing a Communications Group with representation across key agencies;</li> <li>6.2. Producing a structured approach to communications across agencies with a coordinated and agreed strategy and projects identified;</li> <li>6.3. Producing a succinct directory of local agencies that support the delivery of CSP priorities for coordination of messaging and clear sign posting;</li> <li>6.4. Leading on key campaigns that promote community resilience such as the national campaign 'Killing with Kindness';</li> <li>6.5. Ensuring that all activities for high level</li> </ul>			

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		<p>campaigns are ‘front loaded’ with adequate and accessible legal advice; as well as adequate resourcing of officers across the partnership to be visible and meet the challenges that prompted this review, such as street begging and anti-social behaviour.</p> <p>7. That, given the Police and Crime Commissioner’s point during session two that the Council plays a vital and unique leadership role through the promotion of community cohesion and by championing community resilience, consideration should be given to how these messages are reinforced through existing networks, such as Tenants and Residents Associations, Active Citizens and</p>			

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Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
		Neighbourhood Watch Areas.			
<p><b>Connecting communities to avoid isolation – 2017/18</b></p>	<p>The scrutiny review explored issues around connecting communities and isolation focussing on the enabling role of the Council, partners and also the role of elected members.</p>	<p>The People Scrutiny Cttee agreed report on 19<sup>th</sup> July 2018 (Minute 151 refers):-</p> <ol style="list-style-type: none"> <li>1. That following on from the workshop in January, the Service Transformation Team continue to work with members to establish how some of the key messages can be explored further. This will be aligned closely to the Southend 2050 work and, in particular, the Locality Approach.</li> <li>2. To promote the offer of skills training to give residents confidence to write bids, to access grants and funding, to build trust between residents and the Council, enabling small groups to become more sustainable. Service</li> </ol>	<p>Considered by Cabinet on 18<sup>th</sup> September 2018 (Minute 261 refers).</p> <p>Report AGREED</p>		

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
		<p>Transformation are developing a template/checklist in this respect. An example of a successful small bid will be made available on the website in the near future.</p> <ol style="list-style-type: none"> <li>3. To undertake a review of the Councils event policies with a view to removing unnecessary obstacles for small events to happen led by community groups.</li> <li>4. Create an environment where local groups can link up with each other with the assistance of community catalysts/mentors/champions.</li> <li>5. Continue to promote a strength based approach via our community hubs through a variety of means, including the website, in support of</li> </ol>			

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
		the Locality Approach.			
<p><b>Maximising the use of technology through the Smart Cities and Digital Futures agenda – 2017/18</b></p>	<p>The aim of the review was to explore different approaches to understand how the Council is embracing new concepts and technologies in becoming a “Smart City”; To develop a list of potential projects with the Council’s partner organisations, focused on using information and optimising data to improve understanding of the Borough and provide evidence-based, intelligent solutions to challenges to support and empower the people living, working and studying in Southend on Sea; To review the promotion, accessibility and skilling issues to enable residents, students, visitors and businesses to access and engage with council services and the provision of digital services; To investigate potential sources of funding and incentives for developing and/or extending “Smart City” type initiatives.</p>	<p>Place Scrutiny Cttee agreed report at meeting on 9<sup>th</sup> July 2018 (Minute 111 refers):-</p> <ul style="list-style-type: none"> <li>- to progress the SMART City agenda and its associated programme 2017/20 through the ‘People Management, Accommodation and Digital Strategy Working Party’.</li> <li>- That the Council engages with an academic body (the Business and Local Government Data Research Centre for example) reference their interest in Southend data and its potential for social and economic study for the betterment of the Borough.</li> </ul>	<p>Considered by Cabinet on 18<sup>th</sup> September 2018 (Minute 262 refers).</p> <p>Report AGREED.</p> <ul style="list-style-type: none"> <li>- That the SMART City agenda and its associated programme 2017/20 be taken forward through the People Management, Accommodation and Digital Strategy Working Party, chaired by the Cabinet Member for Digital Futures.</li> <li>- That the Council takes steps to make more effective use of data it has or generates as a tool for intelligent decision making,</li> </ul>		

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
			<p>policy making and commissioning. Steps to include the development of a corporate data warehouse and the inclusion of Business Intelligence and Analytics as a core component of the functionality of the proposed Intelligence Hub. This resolution is likely to see the formal involvement of academia, e.g. the University of Essex.</p> <ul style="list-style-type: none"> <li>- That the Digital Futures Service continues to progress the proof of concept data driven automation of strategies in response to real time events, e.g. traffic congestion or poor air quality or</li> </ul>		

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

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			through the CISCO KINETIC platform.		
<p><b>Enforcement resources for Southend (with particular emphasis on enforcement, costs, Council Tax incentives) – 2017/18 (continuation of joint project - 2016/17)</b></p>	<p>The aim of the Scrutiny Project Team was to consider existing Council resources including those in South Essex Homes as well as the remit of the Police, and to focus on how best to provide a more effective enforcement function which could best meet the demands that the town and Council were facing.</p>	<p>Policy &amp; Resources Scrutiny Cttee agreed report at meeting on 12<sup>th</sup> April 2018 (Minute 908 refers).</p> <p>It was concluded that additional resource was required to provide an enhanced enforcement presence in Southend and that any additional enforcement resource be integrated into the Community Safety Hub to provide a key response, alongside partners, to the Community Safety Partnership and other strategic partnership priorities across Southend.</p>	<p>Report AGREED at Cabinet on 19<sup>th</sup> June 2018 (Minute 43 refers)</p>		<p>Update provided at P&amp;R Scrutiny Cttee – 10<sup>th</sup> October 2018 (Minute 369 refers)</p>
<p><b>Re-imagining the Town Centre in the context of the vision for Southend 2050 2018/19</b></p>	<p>Joint project – Place &amp; Policy and Resources Scrutiny Committees</p> <p>Aims:- (i) Reimagine and explore what the future of the town centre might be. This will consider the</p>	<p>Place Scrutiny Cttee and Policy &amp; Resources Scrutiny Cttee agreed report at meetings on 8<sup>th</sup> April 2019 and 10<sup>th</sup> April 2019 respectively</p>	<p>Report AGREED at Cabinet on 25<sup>th</sup> June 2019 (Minute 73 refers)</p>		

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
	<p>purpose/function of the town centre, who it serves/could serve and its future in regards to:</p> <ul style="list-style-type: none"> <li>▪ Potential implications of the use of the town centre changing over time on its use, physical layout and environment;</li> <li>▪ Its look and feel - how people experience it; and</li> <li>▪ Its role in achieving shared outcomes in relation to community, skills, culture, health, housing.</li> </ul> <p>(ii) Consider the role of the Council (specifically) and partners (generally) in leading change as well as responding to it</p> <p>(iii) Identify the aspects of the town centre of the future that the Council can directly influence and those which partners have greater influence over (for example the future role of retail) so as to deliver the reimagined space and activity, and prioritising subsequent interventions</p> <p>(iv) Establish a framework to support the town centre's evolution ensuring a vibrant and attractive town centre at all stages of change</p> <p>(v) Establish perceptions and truths about the town centre and consider its future promotion to visitors, residents and investors</p> <p>(vi) Consider the resilience of the town centre through different scenarios and potential changes</p>	<p>(Minutes 841 &amp; 864 refers).</p> <p>Overarching Recommendation to which all others are related:-</p> <p>That the short term recommendations are adopted and implemented while the medium-long term recommendations are incorporated into a vision and approach to strategic, coordinated implementation. This approach should include a framework for prioritisation on the basis of impact, influence and investment return.</p>			
<p>In context of vision for Southend 2050 –</p>	<p>Aims:-</p> <p>(a) what ambitions do Children and Young People (C&amp;YP) aspire towards in order to improve their</p>	<p>People Scrutiny Cttee agreed report at meeting on 9<sup>th</sup> April 2019 (Minute</p>	<p>Report AGREED at Cabinet on 25<sup>th</sup> June 2019 (Minute 72</p>		

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
<p>what is the vision of young people which improves their lives and what are the pathways to achieve this ambition 2018/19</p>	<p>lives?                      (b) Can this be expressed in a simple Southend 2050 “vision”?                      (c) What do they (and we) think will help them (and us) reach this vision, and what will get in their (and our) way?                      (d) Can this be set out in a roadmap, with clear milestones between now and 2050 in order to make it happen? (What would we need to have achieved by 2020, 2050 for example?)                      (e) What is it that the Council should do to achieve this?                      (f) Collectively what part should C&amp;YP and other players take to achieve their part in this?</p>	<p>853 refers).                      3 overarching Recommendations to which all others are related:-                      (1) That all current and future planning for Southend, across all parts of the Council, should take account of the views and the needs of children and young people. That opportunities to include children and young people in the design and review of all activity and services of the Council should be proactively identified.                      (2) That the recommendations should be shared with Southend Youth Council and other young people’s groups.                      (3) A young person’s version of the recommendations should</p>	<p>refers)</p>		

## MONITORING OF PREVIOUS IN DEPTH SCRUTINY PROJECTS

Topic	Objectives & outcomes of study	Principle recommendations to Cabinet	Decision of Cabinet	Implementation/ progress	Monitoring/ Any further action required through Scrutiny processes
		be produced.			
<p><i>Current projects for 2019/20:-</i></p> <ul style="list-style-type: none"> <li>To review the level of domestic waste recycling in the Borough, in order to examine what influences residents in terms of their recycling habits and the barriers to achieving a higher rate of recycling and to consider ways of working with residents to improve domestic waste recycling - Place Scrutiny Committee</li> <li>The appropriate use of reablement for older people (65 and over) when discharged from hospital, to maximize the number of people at home after period of 91 days ('Home First' approach) - People Scrutiny Committee</li> <li>How the Council and Councillors communicate with local people and stakeholders - Policy &amp; Resources Scrutiny Committee</li> </ul>					