



**Capital Investment Programme
Budget Performance 2019/20**

Period 8

**as at 30th November 2019
Summary by Investment Area**

Capital Investment Programme Performance Report – November 2019

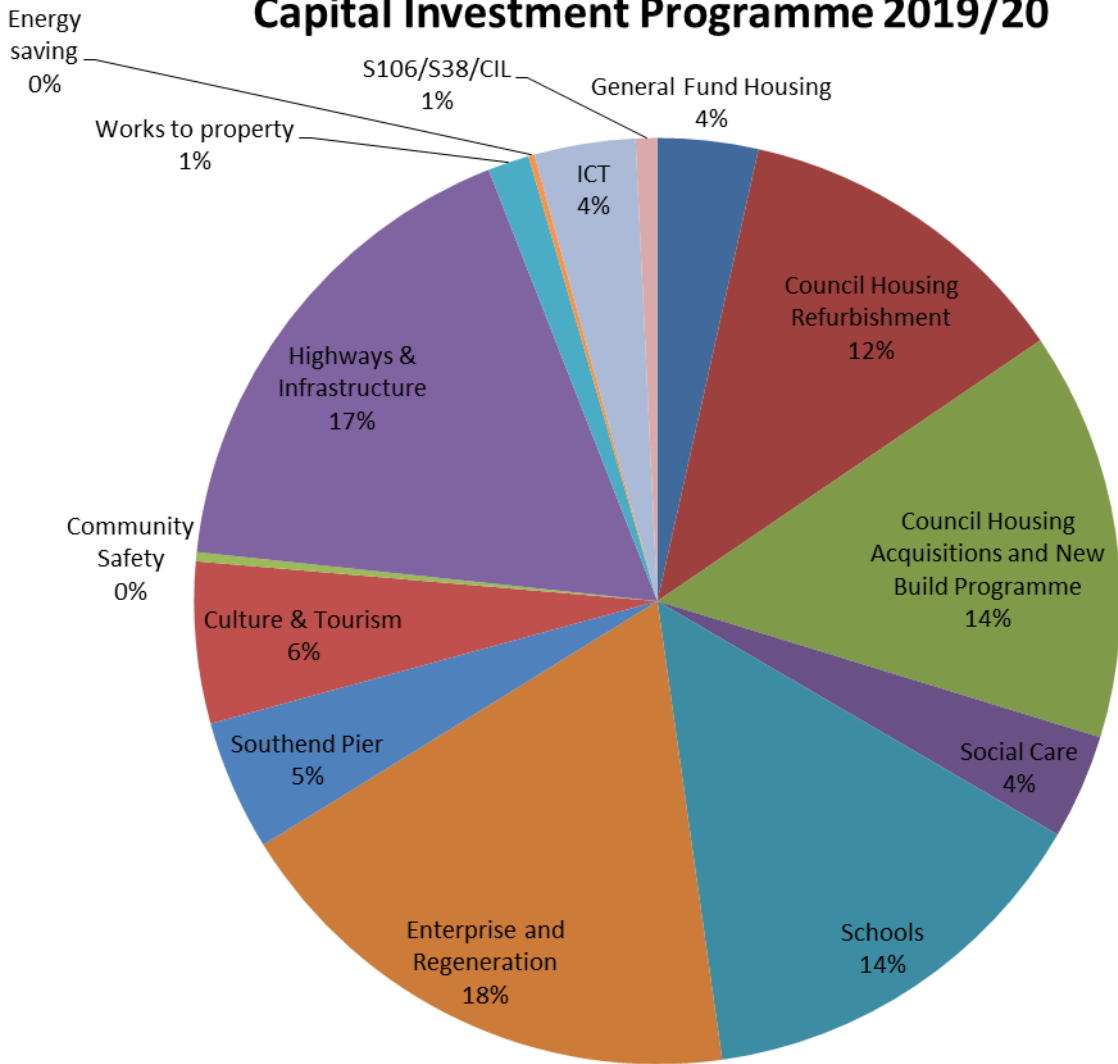
1. Overall Budget Performance by Investment Area

The revised Capital budget for the 2019/20 financial year is £79.826million which includes all changes agreed at November Cabinet. Actual capital spend at 30th November is £32.679million representing approximately 41% of the revised budget. This is shown in Section 4. (Outstanding creditors totalling £0.162million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area as follows:

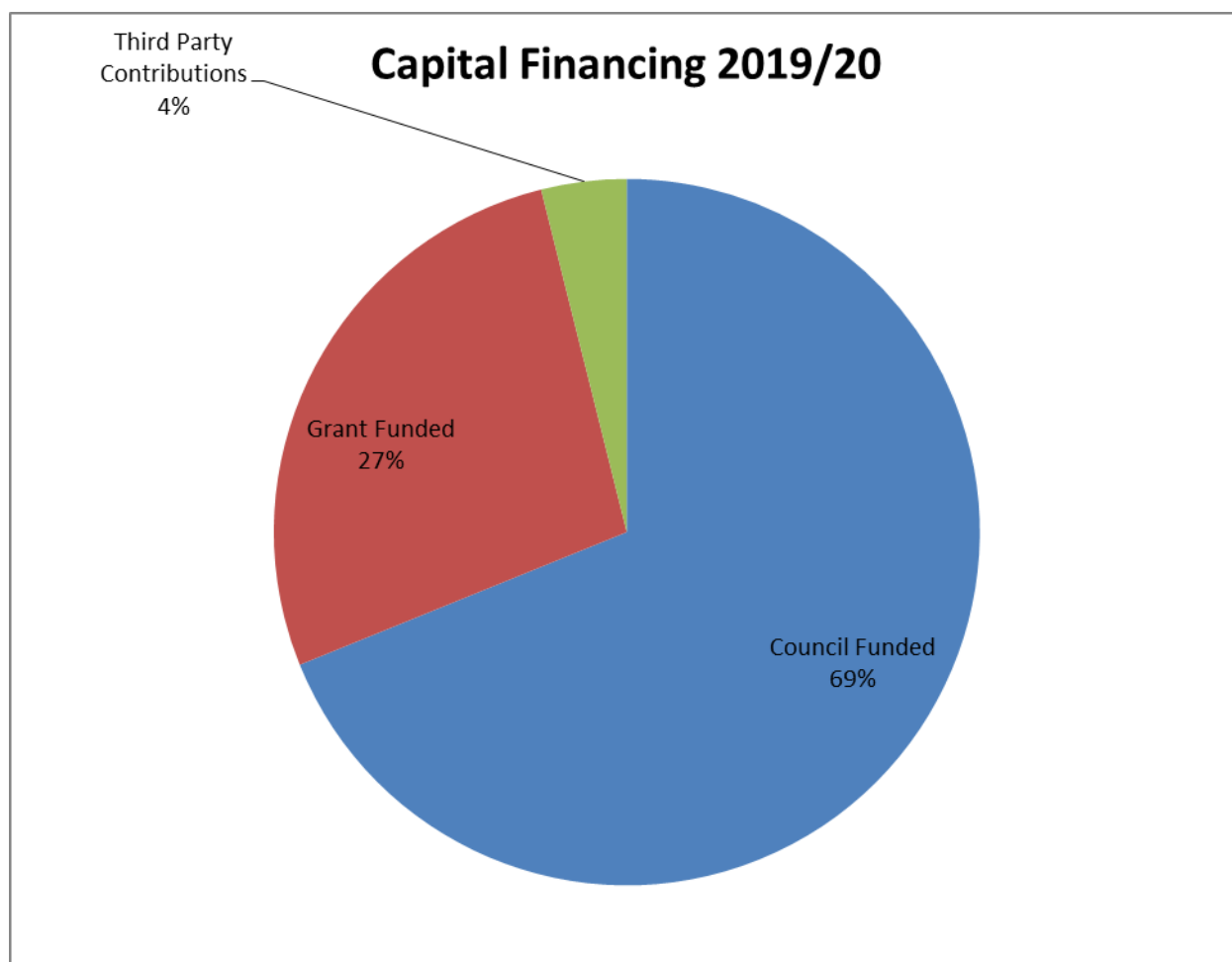
Investment Area	Revised Budget 2019/20 £'000	Outturn to 30 th November 2019/20 £'000	Expected outturn 2019/20 £'000	Latest Expected Variance to Revised Budget 2019/20 £'000	Amended Budget 2020/21 to 2023/24 £'000
General Fund Housing	2,458	554	2,458	-	1,952
Council Housing Refurbishment	8,758	2,912	8,558	(200)	26,685
Council Housing Acquisitions & New Build Programme	9,862	4,390	9,862	-	11,876
Social Care	6,340	227	2,568	(3,772)	11,872
Schools	9,217	6,331	10,076	859	3,174
Enterprise & Regeneration	13,421	5,014	12,921	(500)	22,105
Southend Pier	3,325	2,291	3,198	(127)	13,424
Culture & Tourism	4,756	1,970	3,957	(799)	23,247
Community Safety	880	85	220	(660)	2,566
Highways & Infrastructure	13,634	7,144	12,193	(1,441)	26,743
Works to Property	2,013	279	1,014	(999)	3,584
Energy Saving	663	20	149	(514)	2,062
ICT	2,929	1,379	2,472	(457)	240
S106/S38/CIL	1,570	83	531	(1,039)	326
Total	79,826	32,679	70,177	(9,649)	149,856

Capital Investment Programme 2019/20



*Energy saving percentage has been rounded from 0.18%

The capital investment for 2019/20 is proposed to be funded as follows:



* Third party contributions are non-grant funding from external sources such as S106 contributions.

Of the £24.851million of external funding expected, £16.314million had been received by 30th November. The outstanding amounts mainly relate to Schools, Forum II, Airport Business Park and A127 Growth Corridor and these are expected to be received by year end.

Progress of Strategic schemes

Successful and timely delivery of the capital investment programme is a key part of achieving the Southend 2050 ambition and delivering the outcomes.

Although the revised capital investment programme is £79.826million, £45.046million of this relates to strategic schemes and approximately 47% spend has been achieved to date.

Investment Area	Scheme	Revised Budget 2019/20 £000	Outturn to 30th November 2019/20 £000	Expected outturn 2019/20 £000	Latest Expected Variance to Revised Budget 2019/20 £000	Budget 2020/21 to 2023/24 £000
Strategic schemes						
Council Housing Acquisitions	HRA Affordable Housing Acquisitions Programme	6,656	4,182	6,656	-	-
Council Housing New Build Programme	Construction of New Housing on HRA Land	2,577	207	2,577	-	11,876
Social Care	Delaware and Priory New Build	5,000	97	2,300	(2,700)	10,800
Schools	School Improvement and Provision of School Places	8,300	5,842	9,200	900	1,762
Enterprise and Regeneration	Airport Business Park (including Local Growth Fund)	11,380	4,743	11,380	-	13,755
Enterprise and Regeneration	Better Queensway - Regeneration	2,041	271	1,541	(500)	6,900
Southend Pier	Southend Pier schemes	3,325	2,291	3,198	(127)	13,424
Culture and Tourism	Forum II – SBC Match Funding to LGF	1,030	400	1,030	-	17,450
Highways and Infrastructure	Local Growth Fund - A127 Growth Corridor	2,737	2,002	2,437	(300)	9,669
Total Strategic		43,046	20,035	40,319	(2,727)	85,636
Other schemes						
Other Capital Investment schemes		36,780	12,644	29,858	(6,922)	64,020
TOTAL SCHEMES		79,826	32,679	70,177	(9,649)	149,656

Council Housing Acquisitions and New Build Programme

The acquisition programme is progressing well and 16 properties have been purchased as at the end of November.

Phase 2 of the New Build Programme is now complete and delivered 16 units in St Laurence (12 flats, 3 houses and 1 bungalow).

Phases 3 and 4 of the New Build Programme are progressing with the start of the tender process to engage an Arboricultural Consultant to carry out a British Tree Survey now underway. The Employer's Agents and Topographical Surveyor have also now been appointed.

The Modern Methods of Construction (MMC) pilot is underway across three sites in Shoebury and Southchurch with the planning to be submitted shortly and tending for a MMC contractor being discussed with procurement.

The process to appoint a Topographical Surveyor for a number of sites for phases 5 and 6 has been completed. This will aid discussions to evaluate each site potential for the delivery of affordable housing.

Social Care

Building works have commenced on the Delaware and Priory new build however a carry forward request of £2.7million has been included in this report following a delay due to issues with the identification and subsequent diversion of the gas main. The diversion has now been completed and works have resumed.

Schools

The secondary expansion programme is progressing into its third year. 120 permanent year seven secondary places were created for September 2018, 80 for September 2019 and a further 60 will be available for 2020 onwards as needed. This expansion is across eight of the twelve Southend secondary schools and will result in an additional 1,250 places across years seven to eleven for 11-16 year old pupils once completed. These expansions are to ensure that the Local Authority can meet its statutory duty of supplying a good school place to any local resident that requests one. Works at the Eastwood Academy, Southchurch High School, Shoeburyness High School and Wentworth Road have been completed. St Thomas More High School is in the final fit out stage of their new building. Belfairs Academy, Chase High School and St Bernards High School are progressing with works at Chase and St Bernards slightly ahead of schedule. An accelerated delivery request of £900k has therefore been included in this report.

Enterprise and Regeneration

There is continued good progress on the Airport Business Park. Phase 1 utilities are nearing completion allowing the relocation of Westcliff Rugby Club on 18 December. Following relocation, the old clubhouse will be demolished with the site to be used as car parking. Phase 2 works are on schedule and due to complete in May 2020. Phase 3 works have been reprofiled slightly due to re-specification of requirements by Ipeco. As a result of good progress delivery has been accelerated and the current profile is reflective of this. Procurement for construction of The Launchpad will commence shortly.

The contract with Homes England for Better Queensway for £15million of HIF funding was agreed in final form on 29 November. Contracts are now being processed for engrossment with signing to be completed on or before 16 December 2019. A number of pre-drawdown conditions remain to be satisfied and the period for spending the HIF has been extended to 31 March 2023. Work continues on developing the LLP and identifying a delivery programme. Spend on the programme team is on track and the LLP is expected to draw down the first tranche of loan funding during the current year in line with the business plan. The current budget profile has been considered and £500k has been included as a carry forward request in this report with further reprofiles in future years.

Southend Pier

Southend pier condition works are on schedule with programmed deck replacements predominantly completed. The winter programme will focus on essential electrical works, further works to guard rails and works to the pier head. The contractor for the phase 2 anchor bay works is due to be appointed imminently.

The scheme for the Southend Pier Pavilion Platform detailed design is currently on hold following the conclusion of RIBA Stage 3. The remaining 2019/20 budget of £127k has therefore been included as a carry forward request in this report.

Culture and Tourism

The Forum II received planning permission on 6 November. Focus is now on procurement of a contractor for construction and tender packs have been distributed via an existing framework. The forecast spend profile is as set at the beginning of the year.

Highways and Infrastructure

Detailed design is now complete for the Bell as part of the A127 Growth Corridor scheme. Tender documents for the main contractor were submitted on 2 December via the Eastern Highways Alliance Framework and utility diversion programmes are being sought from utilities companies.

Investigations into the proposed treatment for the A127 Carriageway are complete as part of the Bridge and Highway Maintenance Programme. Tender documents were submitted along with the Bell documents on 2 December and works will commence from April 2020. A review of utility costs has concluded in a further carry forward request of £300k which has been included in this report.

2. Progress of other schemes for 2019/20

General Fund Housing

The Disabled Facilities Grant programme is progressing well with 54 grants paid in regards to adult adaptations and 4 grants paid in regards to children's. Some examples of works carried out include level access showers, stair lifts, access ramps, sensory equipment and garden safe play areas.

Council Housing and New Build Programme

The Decent Homes capital works for 2019/20 is progressing in accordance with the programme of works with a number of new contracts commencing in January 2020 which will increase expenditure considerably. However, due to long lead times and obtaining approvals, the contract to install an Annunciation system in a tower block is unlikely to be completed by the end of March and a carry forward request of £200k has therefore been included in this report.

Social Care

Plans are progressing for various Social Care schemes but further expenditure is not expected before year end. Carry forward requests have therefore been included in this report for £125k on Community Capacity, £64k on AHDC Short Breaks for Disabled Children, £36k on Mental Health Funding Stream, £162k on Transforming Care Housing and £685k on Children's Residential Care Provision.

Schools

The allocation for Condition Schemes is used to address larger condition items in schools where the cost is over the schools capabilities to fund. Most of these works took place over the summer holidays to minimise disruption. Projects being carried out this year include a new boiler for West Leigh Infants School, roof replacement at Eastwood Primary School and three Health and Safety projects. Carry forward requests totalling £41k have been included in this report for schemes at Fairways Primary School as these are currently on hold.

The Devolved Formula Capital grant is an annual devolution of dedicated capital grant to all schools and is distributed via the local authority for maintained schools. The notified budget for 2019/20 is £101k.

Enterprise and Regeneration

£1.2million has been transferred from the subject to viable business case section to the main capital investment programme in this report as part of a new development at the Airport Business Park.

Culture and Tourism

The Allotments Water Supply Upgrade scheme is a rolling project working on a number of allotments each year. The current year budget has been reprofiled across future years in-line with planned spend therefore a request to carry forward £113k has been included in this report.

There is currently budget of £40k in the capital investment programme to upgrade the kiosks in Libraries across the borough. It has become apparent that these funds will not be sufficient therefore a request for more budget has been submitted and the scheme will not go ahead until next financial year. The £40k budget has therefore been included as a carry forward in this report.

Procurement for the new chiller at the Cliffs Pavilion will commence in January 2020 for installation by year end therefore an accelerated delivery request of £25k has been included in this report.

Various Culture and Tourism schemes have either finished or are no longer going ahead and budgets totalling £42k have been removed from the capital investment programme in this report.

The scheme to replace the playground gates in several parks across the borough is due to go out to tender in the new year. The current budget of £123k is included as a carry forward request to begin works in 2020/21.

It is expected that adverse weather conditions will delay the installation of surface areas as part of the Sidmouth Park play equipment scheme therefore this is not expected to continue until the spring. Budget of £50k has therefore been included as a carry forward request in this report.

Orders have been placed for the next batch of replacement handrails on Southend Cliffs however installation has been slightly delayed. The remaining £16k budget has therefore been included as a carry forward request in this report.

The planning application for the play area as part of the Shoebury Common Regeneration scheme has been called to committee for review therefore delivery has been delayed. The remaining budget of £236k has been carried forward in this report.

Works on the windows at Leigh Library are subject to listed building consent and therefore are not expected to take place until next financial year. The full budget of £179k has been included as a carry forward request in this report.

Design works are underway for the power supply equipment at the Palace Theatre and procurement will commence in March. The main phase of works are scheduled for August 2020 therefore a carry forward request of £25k has been included in this report.

Community Safety

Market testing has commenced on the CCTV Equipment Renewal scheme and it is expected that procurement will begin before Christmas. Due to the time it takes for the procurement process to complete, most of the spend is not anticipated until next financial year therefore a carry forward request of £660k has been included in this report.

Highways and Infrastructure

An extension and update to the Southend Transport Model system is underway to ensure compliance with Department for Transport guidance and to support funding bids, evaluate junction improvements and proposed developments. There has been a slight delay in procuring the consultant and part of the 2019/20 budget will now be required in future years. A carry forward request of £266k has therefore been included as a carry forward request in this report.

The scheme to Improve Resilience of the Borough to Flooding from Extreme Weather Events will continue into 2020/21 therefore a carry forward request of £35k has been included in this report.

Part of the scheme for Flood Prevention Works is being carried out in 2019/20 and an accelerated delivery request of £110k has been included in this report.

Local Transport Plan schemes have been reviewed and some carry forwards have been identified as part of this report. This includes £50k as part of the Better Networks scheme for Leigh old town wayfinding which will not commence until the new financial year. £335k has also been identified for Better Sustainable Transport as part of the National Productivity Investment Fund plus electric vehicle charging points which will both continue into 2020/21. There is also £200k for Traffic Control Systems which includes £100k for Real Time Passenger Information signs and £100k for the Travel Centre review which will both be carried out next financial year.

The parking strategy is in the process of being developed but in the meantime some other schemes are dependent on the outcome. Carry forward requests have been included in this report for Improved Car Park Signage and Guidance Systems for £215k, Traffic Signs Upgrade for £100k and Parking Strategy for £50k.

Works to Property

All works have now been completed at Belfairs Park Restaurant and Golf Club except for the windows which require a planning and tender process. The works are unlikely to commence during 2019/20 therefore £55k has been included as a carry forward request in this report.

Demolition of the old Futures building is in the process of being specified for tender. The full budget will not be utilised in 2019/20 therefore £35k of the current budget has been included as a carry forward request in this report.

Various schemes have completed under budget and budgets totalling £30k has been removed from the capital investment programme in this report.

Priority works transfers approved include New Beach Huts for £3k, Southend Adult Community College Access Control System for £24k and Reception Area Security Works for £15k, Clearing and Fencing for Land off Sutton Road for £5k and Lighting on Bridges for £2k.

Some of the Crematorium capital schemes are currently on hold pending full refurbishment. £620k of the current budget has been transferred from the main capital investment programme to the subject to viable business case section in this report.

A mechanical engineer vacancy in the Property Team has delayed the Civic Centre boilers scheme therefore the remaining £259k budget has been included as a carry forward request in this report to continue works in 2020/21.

Energy Saving

A project to install LED lighting across all floors in Civic 1 is currently awaiting approval from the Energy Efficiency budget and is unlikely to be delivered by March 2020. £78k of the current year budget has therefore been included as a carry forward request in this report.

Sensors are in the process of being trialled as part of the Real Time Air Quality Measurement Feasibility scheme to inform a way forward to create a monitoring system to be used for decision support. An accelerated delivery request of £2k has been included in this report to allow for additional spend in 2019/20.

There are procurement delays for the Solar PV scheme to install solar panels on buildings owned by the council therefore £438k of the current year budget has been included as a carry forward request in this report.

ICT

Following a review of the ICT capital investment programme, various schemes totalling £257k for 2019/20 and £132k for 2020/21 have been removed. Further bids have been received to bring the programme in line with current and future ICT requirements. £200k for the Liquid Logic scheme has been included as a carry forward request in this report to continue the scheme in 2020/21.

S106

Various S106 Housing contributions are being used to finance the HRA housing construction scheme and therefore budgets totalling £1.041million have been removed from the capital investment programme in this report as they are already accounted for in the HRA.

Other S106 schemes have been reviewed and various reprofiles have been requested including a carry forward of £18k, accelerated deliveries of £31k plus the removal of budgets totalling £11k due to the repayment of S106 monies.

3. Requested Changes to the 2019/20 Capital Programme

Carry Forwards to Future Years

Scheme	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
Common Areas Improvements	(200)	200			
Children's Residential Care Provision	(685)	685			
Community Capacity	(125)	125			
Delaware and Priory New Build	(2,700)	2,500	200		
AHDC Short Breaks for Disabled Children	(64)	64			
Mental Health Funding Stream	(36)	36			
Transforming Care Housing	(162)	162			
Fairways Primary Roof	(15)	15			
Fairways Primary Pipe Works	(26)	26			
Southend Pier – Pier Pavilion Platform Design	(127)	127			
Better Queensway	(500)	(12,600)	2,000	2,000	9,100
Allotments Water Supply Upgrade	(113)	57	56		
Playground Gates	(123)	123			
Sidmouth Park Replacement Play Equip	(50)	50			
Southend Cliffs Replacement of Handrails	(16)	16			
Palace Theatre – Power Supply Equipment	(25)	25			
Kiosks in Libraries	(40)	40			
Library Review	(179)	179			
Shoebury Common Regeneration	(236)	236			
Improved Car Park Signage and Guidance Systems	(215)	215			
Traffic Signs Upgrade	(100)	100			
LTP – Better Networks	(50)	50			
LTP – Better Sustainable Transport	(335)	335			
LTP- Traffic Control Systems	(200)	200			
Parking Strategy	(50)	50			
Southend Transport Model	(266)	56	105	105	
LGF – A125 Growth Corridor	(300)	300			
Improving Resilience of the Borough to Flooding from Extreme Weather Events	(35)	35			
CCTV Equipment Renewal	(660)	(106)	700	66	
S106 Avenue Works	(15)	15			
S106 Sunlight Dry	(3)	3			
S278 Bellway Homes		(8)	8		
Belfairs Park Restaurant/Golf Club Works	(55)	55			
Civic Centre Boilers	(259)	259			
Liquid Logic Case Management System	(200)	200			
Energy Efficiency Projects	(78)	78			
Solar PV Projects	(438)	438			
Futures Demolition	(35)	35			
Total Carry Forwards	(8,716)	(5,624)	3,069	2,171	9,100

Accelerated Deliveries from Future Years

Scheme	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
School Improvement and Provision of School Places	900	(900)			
Cliffs Pavilion – Chiller	25	(25)			
Flood Prevention Works	110		(110)		
Carriageways and Footways Improvements		1,000	(1,000)		
Real Time Air Quality Measurement – Feasibility	2	(2)			
S38 Bellway Homes	25	(71)	46		
S38 Fossetts (const&maint fee)	6	(6)			
Total Accelerated Deliveries	1,068	(4)	(1,064)	-	-

Removed Schemes

Scheme	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
Southchurch Park Tow Path	(4)				
Make Southend Sparkle	(18)				
Shoeburyness Leisure Centre Building Management	(18)				
Palace Theatre Asbestos Safety Curtain	(2)				
Commercial Property Investment	(9)				
Herbert Grove Security	(4)				
Relocation of START	(17)				
ICT – Central Government IT Security Compliance	(139)				
ICT – Health and Social Care GovRoam	(20)				
Mobile Device End Point Protection Replacement	(1)				
Northgate – Revenues & Benefits Application	(15)				
IoT Smart City Delivery	(82)	(132)			
S106 Albany Court	(9)				
S106 Teksol Kenway	(2)				
S106 St Hildas - affordable housing	(11)				
S106 3 Acacia Drive - affordable housing	(177)				
S106 Essex House - affordable housing	(320)				
S106 32-36 Valkyrie Rd - affordable housing	(218)				
S106 845-849 London Rd – affordable housing	(143)				
S106 3-5 High Street - affordable housing	(172)				
Total Removed Schemes	(1,381)	(132)	-	-	-

Virements

Scheme	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
Priority Works	(49)				
New Beach Huts	3				
SACC – Access Control System	24				
SACC – Reception Area Security Works	15				
Clearance & Fencing – Land off Sutton Road	5				
Street Lighting Infills (Lighting on Bridges)	2				
Acquisition of Leasehold Property	(115)				
Acquisition of Tower Block Leaseholds – Queensway	115				
Southend Pier Structural Works		(500)			
Southend Pier – Condition Works		500			
Sutton Road Cemetery Road Repairs		(40)			
Cemetery & Crematorium Road & Path Resurfacing		40			
Total Virements	-	-	-	-	-

Transfer from ‘Subject to Viable Business Case’ to main Capital Investment Programme

Scheme	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
Airport Business Park – New Development		1,200			
Total Transfers	-	1,200	-	-	-

Transfer to ‘Subject to Viable Business Case’ from main Capital Investment Programme

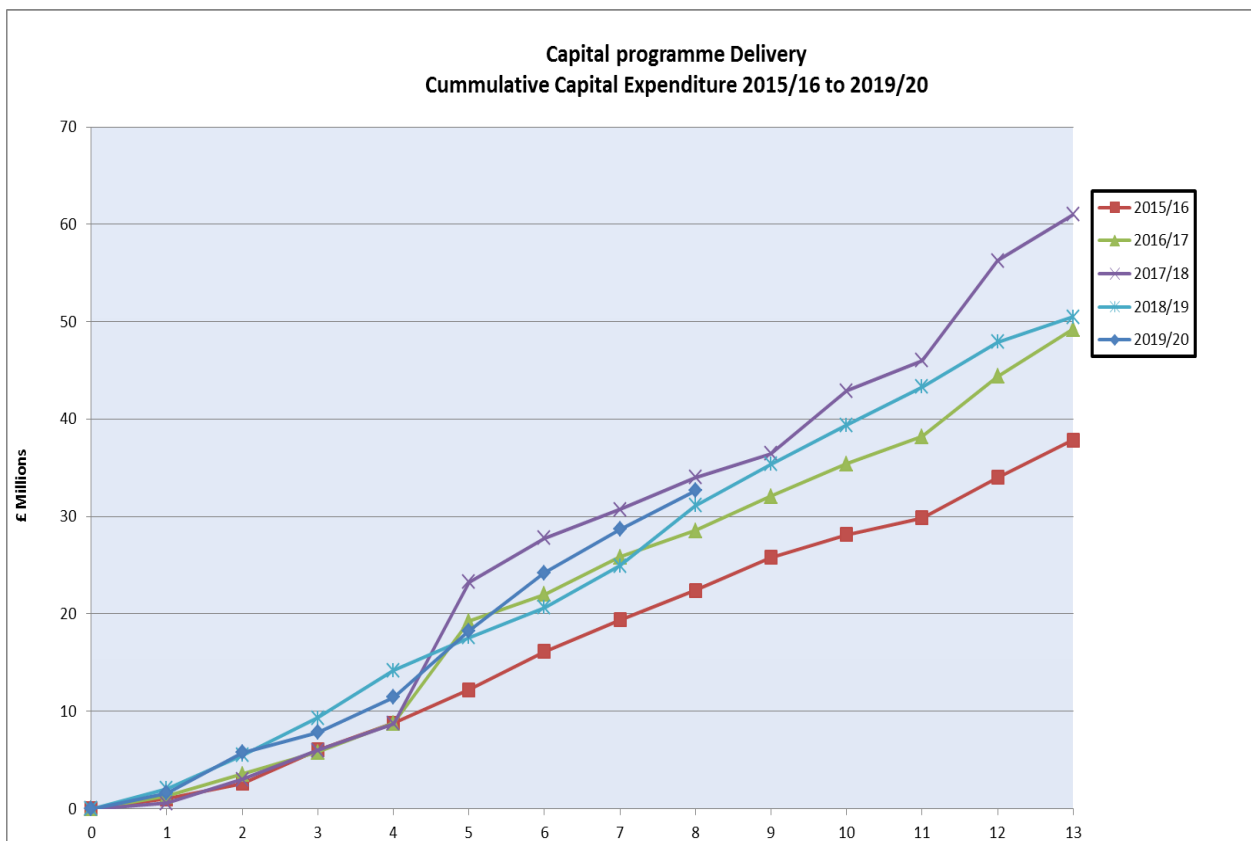
Scheme	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
Crematorium – Urgent Structural Repairs to Chimney	(500)				
Replacement Boiler at Southend Crematorium	(120)				
Total Transfers	(620)	-	-	-	-

4. Summary of Capital Expenditure at 30th November

	Original Budget 2019/20 £000	Revisions £000	Revised Budget 2019/20 £000	Actual 2019/20 £000	Forecast outturn 2019/20 £000	Forecast Variance to Year End 2019/20 £000	% Variance
General Fund Housing	1,695	763	2,458	554	2,458	-	23%
Council Housing Refurbishment	8,049	709	8,758	2,912	8,558	(200)	33%
Council Housing Acquisitions and New Build Programme	4,511	5,351	9,862	4,390	9,862	-	45%
Social Care	1,016	5,324	6,340	227	2,568	(3,772)	4%
Schools	14,218	(5,001)	9,217	6,331	10,076	859	69%
Enterprise & Regeneration	15,000	(1,579)	13,421	5,014	12,921	(500)	37%
Southend Pier	2,468	857	3,325	2,291	3,198	(127)	69%
Culture & Tourism	5,218	(462)	4,756	1,970	3,957	(799)	41%
Community Safety	1,741	(861)	880	85	220	(660)	10%
Highways & Infrastructure	13,548	86	13,634	7,144	12,193	(1,441)	52%
Works to Property	1,969	44	2,013	279	1,014	(999)	14%
Energy Saving	1,426	(763)	663	20	149	(514)	3%
ICT	2,559	370	2,929	1,379	2,472	(457)	47%
S106/S38/CIL	943	627	1,570	83	531	(1,039)	5%
	74,361	5,465	79,826	32,679	70,177	(9,649)	41%
Council Approved Original Budget - February 2019	74,361						
General Fund Housing amendments	335						
Council Housing & New Build Programme amendments	5,831						
Social Care amendments	5,000						
Schools amendments	(3,060)						
Enterprise & Regeneration amendments	(485)						
Culture & Tourism amendments	492						
Community Safety amendments	(906)						
Highways & Infrastructure amendments	(2,018)						
Works to Property amendments	(321)						
Energy Saving amendments	(705)						
ICT amendments	(183)						
S106/S38/CIL amendments							
Carry Forward requests from 2018/19	7,445						
Accelerated Delivery requests to 2018/19	(4,386)						
Budget re-profiles (June Cabinet)	(2,701)						
New external funding	1,127						
Council Approved Revised Budget - June 2019	79,826						

Actual compared to Revised Budget spent is £32.679M or 41%

5. Capital Programme Delivery



Year	Outturn €m	Outturn %
2015/16	37.9	97.0
2016/17	48.8	89.0
2017/18	61.0	95.0
2018/19	50.9	96.7