

Budget Monitoring & Reporting 2020/21

Period 6 – September 2020 Capital Investment Programme Performance



Capital Investment Programme Performance Report

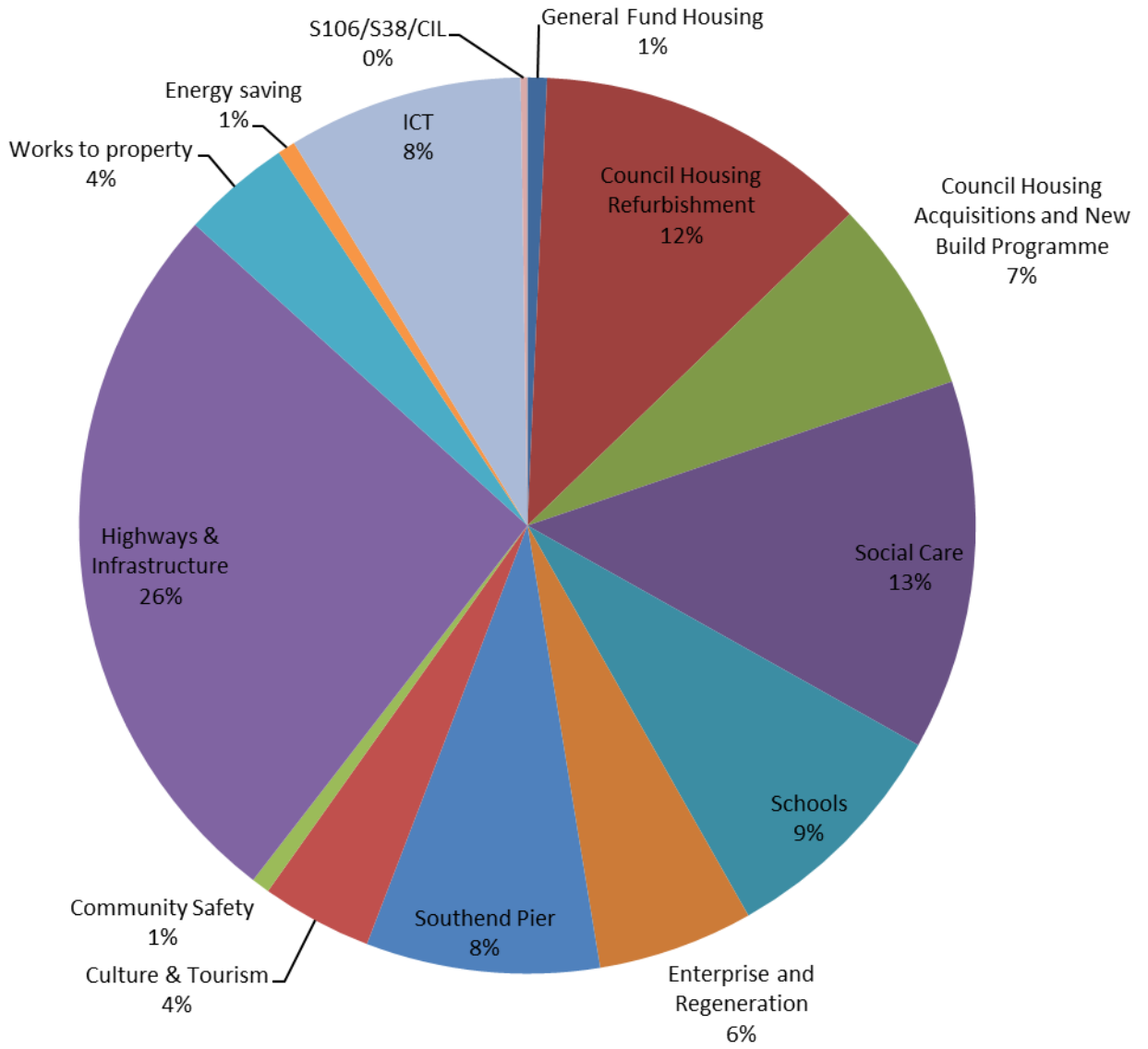
1. Overall Budget Performance by Investment Area

The revised Capital budget for the 2020/21 financial year is £92.168million which includes all changes agreed at September Cabinet. Actual capital spend at 30th September is £18.121million representing approximately 20% of the revised budget. This is shown in Section 3. (Outstanding creditors totalling £0.384million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area as follows:

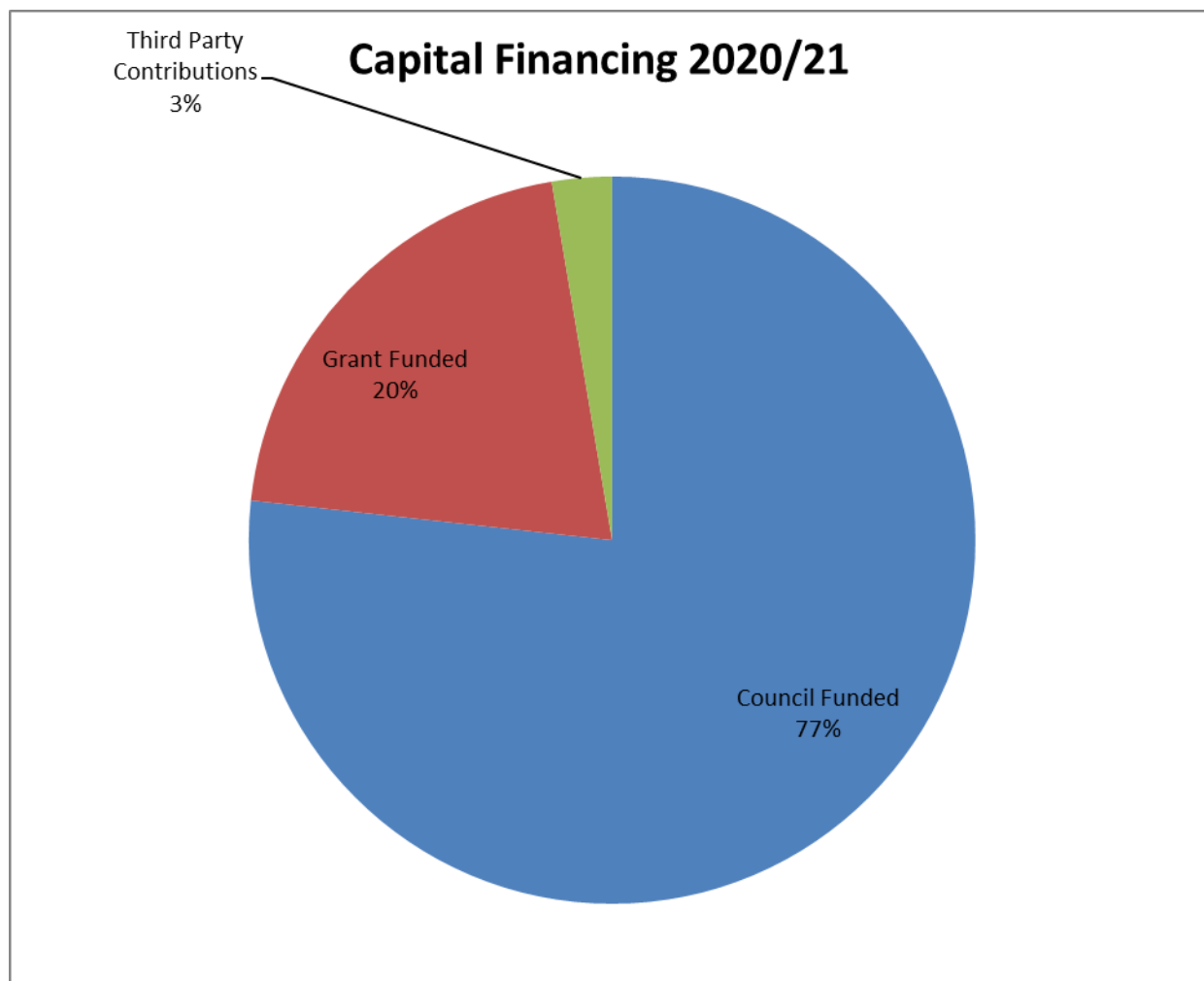
| Investment Area | Revised Budget 2020/21 £'000 | Outturn to 30 th September 2020/21 £'000 | Current Variance to 30 th September 2020/21 £'000 | Expected outturn 2020/21 £'000 | Latest Expected Variance to Revised Budget 2020/21 £'000 | Amended Budget 2021/22 to 2024/25 £'000 |
|--|---------------------------------|--|---|-----------------------------------|---|--|
| General Fund Housing | 2,470 | 170 | (2,300) | 435 | (2,035) | 5,094 |
| Council Housing Refurbishment | 10,460 | 1,951 | (8,509) | 7,518 | (2,942) | 30,913 |
| Council Housing Acquisitions & New Build Programme | 8,885 | 509 | (8,376) | 4,371 | (4,514) | 22,672 |
| Social Care | 9,298 | 1,864 | (7,434) | 8,319 | (979) | 4,235 |
| Schools | 5,496 | 3,522 | (1,974) | 5,387 | (109) | 3,001 |
| Enterprise & Regeneration | 9,781 | 2,514 | (7,267) | 3,491 | (6,290) | 28,581 |
| Southend Pier | 7,550 | 1,254 | (6,296) | 5,247 | (2,303) | 13,203 |
| Culture & Tourism | 3,001 | 869 | (2,132) | 2,486 | (515) | 977 |
| Community Safety | 1,809 | 50 | (1,759) | 410 | (1,399) | 2,265 |
| Highways & Infrastructure | 22,542 | 3,141 | (19,401) | 16,335 | (6,207) | 20,541 |
| Works to Property | 4,985 | 1,211 | (3,774) | 2,450 | (2,535) | 13,917 |
| Energy Saving | 1,185 | 8 | (1,177) | 397 | (788) | 1,762 |
| ICT | 4,233 | 1,021 | (3,212) | 5,277 | 1,044 | 3,141 |
| S106/S38/CIL | 473 | 37 | (436) | 152 | (321) | 608 |
| Total | 92,168 | 18,121 | (74,047) | 62,275 | (29,893) | 150,910 |

Capital Investment Programme Budget 2020/21



*S160/S38/CIL percentage has been rounded from 0.22%

The capital investment for 2020/21 is proposed to be funded as follows:



* Third party contributions are non-grant funding from external sources such as S106 contributions.

Of the £21.436million of external funding expected, £14.392million had been received by 30th September. The outstanding amounts mainly relate to Local Growth Fund schemes.

Progress of Strategic schemes

Successful and timely delivery of the capital investment programme is a key part of achieving the Southend 2050 ambition and delivering the outcomes.

Although the revised capital investment programme is £92.168million, £40.978million of this relates to strategic schemes and approximately 23% spend has been achieved to date for these strategic schemes.

| Investment Area | Scheme | Revised Budget | Outturn to | Expected | Latest | Budget |
|---|---|----------------|----------------|---------------|----------------------------|----------------|
| | | 2020/21 | 30th September | outturn | Expected | 2021/22 to |
| | | £000 | £000 | £000 | Variance to Revised Budget | 2024/25 |
| | | | | | £000 | £000 |
| Strategic schemes | | | | | | |
| Enterprise and Regeneration | Airport Business Park (including Local Growth Fund) | 6,500 | 1,209 | 1,500 | (5,000) | 13,401 |
| Enterprise and Regeneration | Airport Business Park - Acquisition | 1,200 | - | 200 | (1,000) | 1,000 |
| Enterprise and Regeneration | Better Queensway - Programme Management | 681 | 305 | 641 | (40) | 830 |
| Enterprise and Regeneration | Better Queensway - Loan to Joint Venture | 1,150 | 1,000 | 1,150 | - | 13,100 |
| Social Care | Delaware and Priory New Build | 8,199 | 1,744 | 7,199 | (1,000) | 4,200 |
| Schools | School Improvement and Provision of School Places | 3,689 | 3,218 | 3,689 | - | 600 |
| Southend Pier | Southend Pier schemes | 7,550 | 1,254 | 5,247 | (2,303) | 13,203 |
| Works to Property | Civic Campus - Efficient use of Space | 197 | 90 | 133 | (64) | 214 |
| Highways and Infrastructure | Local Growth Fund - A127 Growth Corridor | 3,272 | 280 | 3,272 | - | 6,929 |
| Council Housing Acquisitions | HRA Affordable Housing Acquisitions Programme | 4,976 | 359 | 3,500 | (1,476) | 5,976 |
| Council Housing New Build Programme | Construction of New Housing on HRA Land | 2,481 | 41 | 499 | (1,982) | 13,840 |
| Council Housing Acquisitions | Acquisition of Tower Block Leaseholds - Queensway | 1,083 | 106 | 200 | (883) | 2,683 |
| Total Strategic | | 40,978 | 9,606 | 27,230 | (13,748) | 75,976 |
| Other schemes | | | | | | |
| Other Capital Investment schemes | | 51,190 | 8,515 | 35,045 | (16,145) | 74,934 |
| TOTAL SCHEMES | | 92,168 | 18,121 | 62,275 | (29,893) | 150,910 |

Enterprise and Regeneration

The determination of the planning applications for the specification scheme and Costa at the Airport Business Park has been delayed and the matter is now being chased.

Procurement for the Launchpad construction commenced at the end of September. The current budget profile has been reconsidered and carry forward requests totalling £1.0m for the acquisition to be moved into financial year 2021/22 and £7.8m in relation to the main scheme to be moved into financial year 2022/23 have been included in this report to bring the spend profile in line with the revised schedule.

Final proposals for the Better Queensway scheme were submitted to planning in September and have now been validated with various media and resident communications to advise what can be expected. The current profile has been revised and a carry forward request of £40k into 2021/22 in relation to Programme Management and £1.5m into 2024/25 in relation to the Loan to Joint Venture have been included in this report.

The Council had successfully bid for £15m from the Housing Infrastructure Fund which will be used to carry out highways changes as part of the overall Better Queensway redevelopment. As part of this report the £15m has been added as a new section 'Subject to grant re-profiling' outside of the main Capital Investment Programme. The profile is subject to change and the budgets will be moved to the main programme at the appropriate time.

Social Care

Work is progressing on the new care home build in line with the revised timetable. Steelwork, the substructure for the substation and the two lift pits are now complete and the block work has now commenced. Implementation and fit out planning is progressing well. In line with the revised timetable £1.0m is included within this report as a carry forward moving budget into 2021/22.

Schools

The Secondary School Improvement and Provision scheme is in the final stages with St Bernard's now handed over. One element of the project at St Thomas More is remaining and Chase High are working through the final stages. Schemes at Belfairs and Shoeburyness are now complete.

Southend Pier

The fender works have been undertaken on the Prince George Extension scheme and further works have been identified as a result. The bollards have been inspected and this inspection has failed therefore materials have been ordered in preparation to increase the thickness of the concrete soffits. Cost forecasting to retest and certify for insurance purposes is in progress. £1.0m of budget has been carried forward from 2020/21 and 2021/22 into 2022/23 to reflect project programmes.

The scheme to replace the pier trains is at risk of some slippage due to availability of key components given the effect of Covid-19 on keys supply chains. £308k of the current year budget is therefore included as a carry forward request in this report.

Carry forward requests for other pier schemes totalling £837k into 2021/22 and a further £3.0m into financial year 2022/23 have been included as a carry forward request to allow for potential bad weather disruption over the winter months.

Works to Property

The Civic Campus Efficient Use of Space scheme is currently under review following Covid-19 and the change of operational requirements. The remaining budget of £64k has been included as a carry forward request into 2021/22 while the review takes place.

Highways and Infrastructure

The Bell scheme on the A127 is progressing well and the footbridge was removed during the weekend of 18th September involving two overnight road closures. Works have now

commenced on Hogleythick Lane to construct the new pedestrian island. During these works the contractor will be providing school crossing patrol officers across the A127 during term time.

Council Housing Acquisitions and New Build Programme

Feedback has now been received following the outcome of the pre-application meeting for phase 3 of the Housing Construction scheme. Final designs are now being agreed prior to planning. The resident consultation is complete and has received a positive outcome.

Planning permission for Saxon Gardens as part of the Modern Methods of Construction scheme has now been received. Archer Avenue is currently out to tender to procure a contractor and the tender documents for Saxon Gardens are in the process of being reviewed.

A review of the budgets required for 2020/21 has been carried out and a carry forward request of £1.982million is included in this report in relation to the Council Housing New Build Programme.

A review of the HRA Affordable Housing Acquisitions Programme has resulted in a carry forward request of £1.5m to be moved to financial year 2022/23.

One property purchase has taken place on the Acquisition of Tower Block Leaseholds scheme for Queensway with some others in the pipeline. It is unlikely that the full budget will be required in 2020/21 therefore £883k has been included as a carry forward request in this report to be moved to financial year 2022/23 and a further £1.8m to be split equally and moved to 2023/24 and 2024/25.

2. Progress of other schemes for 2020/21

General Fund Housing

The Private Sector Housing Strategy budget has been split into two £785k pots and they are to be used to allocate grants to landlords and owner-occupiers to encourage improvements to the housing stock in the area. A policy is yet to be developed on how the funding can be accessed together with robust governance around the award of such grants therefore both budgets are included as carry forward requests in this report. A further request to carry forward £65k into 2021/22 in relation to the Pipeline feasibility project for the General Fund is also included within this report.

Expenditure for the Disabled Facilities Grant is below target due to Covid-19 although contractors are now working on site using the appropriate PPE and observing social distancing. £400k from 2020/21 and then a further £400k in each of the following financial years up to and including 2023/24 is included as a carry forward request within this report to transfer a total of £1.6m to 2024/25 to reflect reduced expenditure.

Council Housing Refurbishment

Progress of works on the HRA Disabled Adaptations is improving and jobs have now been issued to contractors for the remainder of the financial year. £986k of the 2020/21 budget is included as a carry forward in this report to allow for works delayed at the start of the year.

The £345k budget for Sheltered Housing DDA works has been carried forward to 2022/23 as they are currently no firm plans in place.

Work on Decent Homes were delayed due to Covid-19 but the programme is beginning to resume with contractors now on site. Budgets totalling £1.221m for Common Areas, Roofs and Windows and Doors are included as a carry forward request in this report due to the initial delays.

£390k of the Sprinkler System Installation Pilot are included as a carry forward request as it is unlikely that works will progress until next financial year.

£725k budget for the Balmoral Estate Works has been carried forward into 2022/23 due to a review of the project.

Council Housing Acquisitions and New Build Programme

Further site feasibilities have been scheduled as part of the Housing and Development Pipeline Feasibility scheme under the HRA. It is forecast that only part of the 2020/21 budget will be required therefore £173k of the budget is included as a carry forward request in this report.

Social Care

There are currently no firm plans under the Mental Health Funding scheme therefore the full budget of £32k has been carried forward in this report.

The SEND module and Integration with Liquid Logic is now complete and the remaining £12k budget has been removed from the capital programme.

A new scheme was presented to October Investment Board to introduce additional portals to the existing Liquid Logic system. These portals are Liquid Logic Children's and Adults Autonomy Portal and Delegation Portal and they will allow professionals, the client and family members to access information they need as well as complete forms without needing access to the full system. A virement is included in this report to transfer budget from Priority Works for £65k in 2020/21 and £3k in 2021/22.

Schools

Work on Chalkwell Infants Insulation is now scheduled for 2021/22 therefore the full budget of £109k is included as a carry forward request in this report.

Enterprise and Regeneration

The implementation of works on the Housing Infrastructure Feasibility scheme are aligned to the preparation of the new Local Plan and this workstream is due to commence in 2021/22. The full budget of £250k is therefore included as a carry forward request in this report.

Culture and Tourism

Roofing works are now complete at Leigh Library as part of the Library Review. Further works are programmed to commence in February 2020/21 therefore £98k of the current year budget has been included as a carry forward request in this report.

The Joint Theatres and Leisure Centres Asbestos scheme is in place to deal with any asbestos as and when it is found. The 2020/21 budget of £115k has been carried forward and will only be brought back if any asbestos is identified before the end of the financial year.

No expenditure is expected on the Energy Improvements in Culture Property Assets during 2020/21 therefore the full budget of £24k has been included as a carry forward request in this report.

Installation of the new booking system for the tennis courts gates has taken place during October at Chalkwell Park. The remaining £17k budget has been carried forward to continue any further works in 2021/22.

The Cliffs Pavilion Auditorium Air Handling Unit works are on-going and are expected to complete during 2021/22. £21k has been carried forward in this report to support the remaining works.

As part of a review of projects, budgets in relation to Shoebury Common regeneration and the replacement of playground gates totalling £285k have been requested to be carried forward into financial year 2021/22 and are included within this report.

The first phase of the Allotments Water Supply Upgrade scheme is now complete and additional works are expected to take place during 2020/21. An accelerated delivery request of £56k is included in this report to carry out these works.

Various budgets are no longer required in the capital programme because either the scheme is no longer going ahead or it has completed under budget. These include the Southchurch Park Bowls Pavilion for £20k, Inflatable Planetarium for £35k, Pump Priming for £132k, Cliffs Pavilion Boiler Flues for £6k and the Palace Theatre Air Handling Units for £68k.

A new scheme was presented to October Investment Board for a Bar Conversion at the Pier Pavilion. The proposal is to introduce permanent bar and restaurant facilities at the end of the pier to use the available space more effectively and enhance the customer experience. The works are anticipated for February 2021 and the total budget requirement of £336k has been included in this report with £300k in 2020/21 and the remaining £36k in 2021/22.

A virement is included in this report for £50k taken from Priority Works for the Relocation of a Badger Sett.

Community Safety

The specification is complete for the CCTV Equipment Renewal scheme and the tender has now been published. There will be a two stage procurement process and the new contract is likely to be let towards the end of this calendar year. £989k of the 2020/21 budget is therefore included as a carry forward request as the works will continue into next financial year.

A vehicle dynamic assessment has been completed on the High Street as part of the Security Measures scheme and all locations have been assessed for appropriately rated bollards by the Highways Contractor. A survey of the cabling network is currently taking place which will enable the contractor to provide quotes for the CCTV links and civil works. A similar assessment has also taken place on the central seafront area identifying the vulnerable locations and required product ratings. Installations are likely to be a mix of bollards to control delivery access and static measures such as planters, seating areas and artistic installations. Once cost estimates are obtained, further capital funds will be required. A small amount of expenditure is expected in 2020/21 but the majority of the budget will be required next financial year. A carry forward request of £410k has therefore been included in this report.

Highways and Infrastructure

Empty units have been identified as part of the Town Centre Interventions Programme and viewings are in the process of being arranged to host activities. A project manager has now

been appointed to provide a dedicated resource to initiate and implement the project. A further reprofiling exercise as taken place and £500k has been requested to be carried forward.

Only a small amount of expenditure is expected on the Challenge Fund Bridge Strengthening scheme this financial year therefore a carry forward request of £817k has been included as a carry forward request to profile works into 2021/22 and 2022/23.

£2.990m from the Belton Way Highways Protection works has been carried forward in this report leaving £500k to progress the works in 2020/21. £2.0m is to be carried over to 2021/22 and the remaining £990k to be carried over to 2022/23.

A carry forward request of £1.0m into 2021/22 in relation to the Local Growth Fund Scheme -Extension of London Road Public Realm Improvement to Victoria Cross has been included in this report as a result of delays in obtaining materials impacting the completion of the project in this financial year. Confirmation has been given that the project will spend the required budget by September 2021 in line with funding conditions.

A number of infrastructure and improvement schemes have been reviewed and in light of actual spend and updated project timescales a request to carry forward these funds into future financial years have been included in this report. These include £115k in relation to the Traffic Signs Upgrade works and £260k in relation to the Southend Transport Model moving into 2021/22. £250k in relation to the Junction Protection Scheme and £100k for Car Park Resurfacing moving into 2022/23 and a further £100k for Zebra Crossing Surfacing moving into 2023/24.

It has been requested that £174k in relation to Coastal Defence Scheme be moved into 2022/23.

A small amount of budget has been spent on the Flood Prevention Works in 2020/21 therefore an accelerated delivery request of £7k has been included in this report.

£198k has been removed from the capital programme in 2020/21 in relation to relation to the Parking Strategy as funding has been identified within existing projects.

Virements included within this report include moving £50k being moved from The Local Transport Plan – Traffic Control Systems to Town centre Redevelopment Improvements in order to reflect expenditure.

Some additional funding of £290k has been received as part of the Emergency Active Travel Fund. A budget has been added to the capital programme.

Works to Property

Options work has been completed on the 62 Avenue Road Coach House scheme following the tender process and a report is now being prepared for members to agree which option to progress. The scheme is on hold until a decision has been made therefore £39k of the 2020/21 budget has been included as a carry forward request.

Commencement of the Aviation Way car park scheme is expected towards the end of the financial year therefore it is unlikely that any of the £400k budget will be spend in 2020/21. A carry forward request for the full budget has been included in this report.

The Civic Centre Boiler scheme is currently under review following Covid-19 and the change of operational requirements. The remaining budget of £971k has been included as a carry forward request into 2021/22 while the review takes place.

The Futures Demolition scheme is on site and underway. The demolition will be finished within the next few months and £50k of the 2020/21 budget is included as a carry forward request in case there are any final issues next financial year.

Three other schemes are not progressing in 2020/21 therefore the budgets are carried forward in this report. These include SMAC Eastern Esplanade Slipway for £27k, Seaways HCA Condition Funding for £170k and Public Toilet Provision for £699k.

A budget of £2.4m has been transferred from the 'subject to viable business' section of the capital programme for the refurbishment of the Southend Crematorium. A further £300k has been added to the budget in-line with the proposed business case totalling £2.7m. The refurbishment is to include the replacement of the three existing cremators and associated plant, reconfiguration of the back of house to accommodate new equipment and facilitate better working, rebuilding of the chimney stack, structural and roof works, reconfigure and upgrade some front of house areas including the installation of a viewing area to accommodate different faiths and beliefs and to resurface the parking area. The budget has currently been profiled into 2022/23.

Virements included in this report include £4k allocated from Priority Works to hoarding works at 569 Prince Avenue to increase security and £20k allocated from Priority Works to a new project for the installation of external lighting at Prittlewell Chapel. A request to vire £12k from the Property Refurbishment Programme to support the Garons Under Floor Heating scheme is also included within this report.

Energy Saving

There are some potential schemes in the pipeline to utilise both the Energy Efficiency and Solar PV budgets and some work is currently underway preparing some business cases. It is unlikely that any firm plans will progress this financial year therefore budgets of £252k and £536k are included as carry forward requests.

ICT

The profile of the ICT capital programme has been under consideration to support the authorities response to Covid-19 and more specifically to maintain and uplift remote working services. There is also a need to respond to critical issues and risks that have been identified by on-going discovery exercises. Some virements have taken place between schemes and the overall effect on the ICT budgets is an accelerated delivery of £1.044m which has been included in this report.

S106/S38/CIL

Various S106, S38 and CIL schemes have been reviewed and there are no plans for works to be carried out this financial year. Carry forward requests totalling £383k have been requested and a further £1k budget has been removed from the capital programme.

S106 funding has been received in regard to the Bellway Homes contribution from Hall Road Development. This is expected to be spent by the end of 2020/21 therefore a budget of £63k has been added to the capital programme.

3. Requested Changes to the Capital Investment Programme

Carry Forwards to Future Years

| Scheme | 2020/21 Budget £000 | 2021/22 Budget £000 | 2022/23 Budget £000 | 2023/24 Budget £000 | 2024/25 and future years Budget £000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|--|
| Private Sector Housing Strategy | (785) | 250 | 250 | 285 | |
| Private Sector Housing Strategy - Empty Homes | (785) | 262 | 261 | 262 | |
| Housing and Development Pipeline Feasibility - GF | (65) | 65 | | | |
| Disabled Facilities Grant | (400) | (400) | (400) | (400) | 1,600 |
| HRA Disabled Adaptations | (986) | 70 | 70 | 70 | 776 |
| Mental Health Funding Stream | (32) | 32 | | | |
| Delaware and Priory New Build | (1,000) | 1,000 | | | |
| Airport Business Park | (5,000) | (2,800) | 7,800 | | |
| Airport Business Park - Acquisition | (1,000) | 1,000 | | | |
| Better Queensway - Programme Management | (40) | 40 | | | |
| Better Queensway - Loan to Joint Venture | | (500) | (500) | (500) | 1,500 |
| Security Measures | (410) | 410 | | | |
| CCTV Equipment Renewal | (989) | 989 | | | |
| 62 Avenue Road - Coach house | (39) | 39 | | | |
| Aviation Way car parking | (400) | 400 | | | |
| Civic Campus - Efficient Use of Space | (64) | (36) | 100 | | |
| Civic Centre Boilers | (971) | (150) | 1,121 | | |
| Futures Demolition | (50) | 50 | | | |
| SMAC Eastern Esplanade Slipway | (27) | 27 | | | |
| Seaways - HCA Condition Funding | (170) | 170 | | | |
| Public Toilet Provision | (699) | 0 | 699 | | |
| Energy Efficiency Projects | (252) | | 252 | | |
| Solar PV Projects | (536) | (200) | 400 | 336 | |
| Southend Pier - Prince George Extension (Phase Two) | (858) | (150) | 1,008 | | |
| Southend Pier - Replacement of Pier Trains | (308) | 308 | | | |
| Southend Pier - Bearing Refurbishment (Phase One) | (706) | 706 | | | |
| Southend Pier - Pier Entrance Enhancement | (131) | 131 | | | |
| Southend Pier - Timber Outer Pier Head | (300) | (2,742) | 3,042 | | |
| Playground Gates | (100) | 100 | | | |
| Shoebury Common Regeneration | (185) | 185 | | | |
| Library Review | (98) | 98 | | | |
| Joint Theatres and Leisure Centres – Asbestos | (115) | 115 | | | |
| Energy Improvements in Culture Property Assets | (24) | 24 | | | |
| Chalkwell Park and Priory Park Tennis Courts | (17) | 17 | | | |
| Cliffs Pavilion – Auditorium Air Handling Unit | (21) | 21 | | | |
| Coastal Defence (Shoebury Common Sea Defence Scheme) | (174) | (3,445) | 3,619 | | |
| Bridge Strengthening - Challenge Fund | (817) | 400 | 417 | | |
| Local Growth Fund - Southend Town Centre Interventions | (500) | 500 | | | |
| Zebra Crossing Surfacing Replacement | (100) | (50) | (50) | 200 | |
| Junction Protection | (250) | (38) | 288 | | |
| Belton Way Highways Protection | (2,990) | 2,000 | 990 | | |
| Traffic Signs Upgrade | (115) | 115 | | | |
| Car Park Resurfacing | (100) | | 100 | | |
| Local Growth Fund - Extension of London Road Public Realm Improvement to Victoria Cross | (1,000) | 1,000 | | | |
| Southend Transport Model | (260) | 260 | | | |

Carry Forwards to Future Years – Continued

| Scheme | 2020/21 Budget | 2021/22 Budget | 2022/23 Budget | 2023/24 Budget | 2024/25 and future years Budget |
|--|-----------------|----------------|----------------|----------------|---------------------------------|
| | £000 | £000 | £000 | £000 | £000 |
| N3 Connectivity in Civic Building | (39) | 39 | | | |
| ICT - Application Transformation | (459) | (3) | (1,291) | 1,753 | |
| Housing Infrastructure Feasibility | (250) | 250 | | | |
| Chalkwell Hall Infants replace relocatables (SBC 50%) | (109) | 109 | | | |
| Special Provision Capital Fund | | | (562) | 300 | 262 |
| Sprinkler System Installation Pilot | (390) | 390 | | | |
| Sheltered Housing DDA works | (345) | | 345 | | |
| Housing Construction Scheme - Modern Methods of Construction (MMC) | (582) | 582 | | | |
| Housing Construction Scheme - Land Assembly Fund (S106) | (1,400) | 468 | 466 | 466 | |
| Housing and Development Pipeline Feasibility - HRA | (173) | 173 | | | |
| Acquisition of tower block leaseholds - Queensway | (883) | (1,800) | 883 | 900 | 900 |
| Common Areas Improvement | (226) | 338 | 124 | (74) | (162) |
| Roofs | (182) | 105 | 21 | 29 | 27 |
| Windows and Doors | (813) | 379 | 282 | 78 | 74 |
| Balmoral Estate Improvement and Structural Works | | (725) | 725 | | |
| HRA Affordable Housing Acquisitions Programme | (1,476) | | 1,476 | | |
| S106 3-5 High Street 1501496AMDT - affordable housing | (24) | 24 | | | |
| S106 Ajax Works 0300130ful - landscaping maintenance | (5) | 1 | 1 | 1 | 2 |
| S106 Avenue Works 1401968AMDT - Public Art | (15) | 15 | | | |
| S106 Former Balmoral 1400914FULM – public art contribution | (1) | 1 | | | |
| S106 Garrison 0000777 Deposit - CCTV | (1) | 1 | | | |
| S106 Garrison 0000777 Deposit - information boards | (2) | 2 | | | |
| S106 Garrison 0000777 Deposit - Junior Play Area maintenance | (10) | 10 | | | |
| S106 Garrison 0000777 Deposit - Toddler Play Area maintenance | (6) | 6 | | | |
| S106 Lifstan Way 0000273 Out - Open Space Maintenance | (74) | 4 | 4 | 4 | 62 |
| S106 North Shoebury Road 0301504out - Shoebury Park Enhancement | (25) | 25 | | | |
| S106 North Shoebury Road 0301504out - Shoebury Park Maintenance | (21) | (141) | 30 | 30 | 102 |
| S106 22-23 The Leas 0700820FULM - bus service contribution | (43) | 43 | | | |
| S106 Essex House 1500521FULM - bus stop improvement | (3) | 3 | | | |
| S106 Former College 1500803BC4M - parking survey contribution | (10) | 10 | | | |
| S106 North Road and Salisbury Ave 1200056 - Highway Works Contribution | (2) | 2 | | | |
| S106 Sunlight Ldry 1400411FULM - Highway Works | (2) | 2 | | | |
| S106 Seec 0200500ful - Highway Works | (104) | 104 | | | |
| S106 Univ H-Way0401561ful | (2) | 2 | | | |
| S38/S278 Airport 0901960 Fulm | (26) | 26 | | | |
| S38 Bellway Homes 14/00943/fulm | (3) | 3 | | | |
| S38 Fossetts Farm Bridleway | (1) | 1 | | | |
| CIL Ward NA – Milton – Milton Park improvements | (2) | 2 | | | |
| CIL Ward NA – Milton – Park Street replacement bollards | (1) | 1 | | | |
| Total Carry Forwards | (31,579) | 725 | 21,971 | 3,740 | 5,143 |

Accelerated Deliveries

| Scheme | 2020/21 Budget £000 | 2021/22 Budget £000 | 2022/23 Budget £000 | 2023/24 Budget £000 | 2024/25 and future years Budget £000 |
|-------------------------------------|------------------------|------------------------|------------------------|------------------------|---|
| Flood Prevention Works - Seaways | 7 | (7) | | | |
| ICT - Technology Device Refresh | 739 | (225) | (514) | | |
| ICT - Stabilise the Estate | 803 | (803) | | | |
| Allotments Water Supply Upgrade | 56 | (56) | | | |
| Total Accelerated Deliveries | 1,605 | (1,091) | (514) | 0 | 0 |

Removed Budgets

| Scheme | 2020/21 Budget £000 | 2021/22 Budget £000 | 2022/23 Budget £000 | 2023/24 Budget £000 | 2024/25 and future years Budget £000 |
|--|------------------------|------------------------|------------------------|------------------------|---|
| Southchurch Park Bow ls Pavillion | (20) | | | | |
| Inflatable Planetarium | (35) | | | | |
| Pump Priming Budget | (132) | | | | |
| Cliffs Pavillion – Boiler Flues | (6) | | | | |
| Palace Theatre - Air Handling Units | (68) | | | | |
| Parking Strategy | (198) | | | | |
| SEND Module and Integration w ith Liquid Logic | (12) | | | | |
| Flood Prevention Works - Seaw ays | | (750) | (1,125) | | |
| S106 Sunlight Ldry 1400411FULM - Public Art | (1) | | | | |
| Total Schemes Removed from Programme | (472) | (750) | (1,125) | 0 | 0 |

Virements

| Scheme | 2020/21 Budget | 2021/22 Budget | 2022/23 Budget | 2023/24 Budget | 2024/25 and future years Budget |
|--|----------------|----------------|----------------|----------------|---------------------------------|
| | £000 | £000 | £000 | £000 | £000 |
| Disaster Recovery Replication | (41) | | | | |
| ICT - Digital Enablement | 41 | | | | |
| ICT – Cyber Security/Public Services Network | (93) | | | | |
| ICT - Security & Resiliency | 93 | | | | |
| Extending WiFi in Council Premises | (30) | | | | |
| ICT - Technology Device Refresh | 30 | | | | |
| ICT - Technology Device Refresh | | | 514 | | |
| ICT - Application Transformation | 421 | 378 | 1,291 | | |
| ICT - Digital Enablement | (81) | (239) | (450) | | |
| ICT - Security & Resiliency | (340) | (110) | (300) | | |
| ICT - Stabilise the Estate | | (29) | (1,055) | | |
| Property Refurbishment Programme | (12) | | | | |
| Garons Under Floor Heating | 12 | | | | |
| Palace Theatre - Power Supply Equipment | (70) | | | | |
| Cliffs Pavilion - Power Supply Equipment | 70 | | | | |
| Local Transport Plan - Traffic Control Systems | (50) | | | | |
| Town Centre Redevelopment Improvements - Highways (NPIF) | 50 | | | | |
| Bathroom Refurbishment | 7 | 6 | 7 | 6 | 8 |
| Central Heating | 1,196 | 15 | 14 | 8 | 6 |
| Common Areas Improvement | (200) | 178 | | (172) | (184) |
| Environmental - H&S works | (6) | 85 | 85 | 85 | 69 |
| Kitchen Refurbishments | (129) | 72 | 71 | 46 | 72 |
| Rewiring | (276) | 23 | 19 | 27 | 29 |
| Roofs | (592) | (77) | | | |
| Windows and Doors | | (302) | (196) | | |
| Priority Works | (65) | (3) | | | |
| Liquid Logic Portals | 65 | 3 | | | |
| Priority Works | (20) | | | | |
| Prittlewell Chapel external lighting | 20 | | | | |
| | | | | | |
| <u>Virements already actioned</u> | | | | | |
| Priority Works | (54) | | | | |
| Relocation of Badger Sett | 50 | | | | |
| 569 Prince Avenue | 4 | | | | |
| Total Virements | 0 | 0 | 0 | 0 | 0 |

New External Funding

| Scheme | 2020/21 Budget £000 | 2021/22 Budget £000 | 2022/23 Budget £000 | 2023/24 Budget £000 | 2024/25 and future years Budget £000 |
|--|------------------------|------------------------|------------------------|------------------------|---|
| Emergency Active Travel Fund | 290 | | | | |
| S106 Bellway Homes contribution from Hall Road Development | 63 | | | | |
| Total New External Funding | 353 | 0 | 0 | 0 | 0 |

Transfer from 'Subject to Viable Business Case' to main Capital Investment Programme

| Scheme | 2020/21 Budget £000 | 2021/22 Budget £000 | 2022/23 Budget £000 | 2023/24 Budget £000 | 2024/25 and future years Budget £000 |
|--|------------------------|------------------------|------------------------|------------------------|---|
| Crematorium Refurbishment | | | 2,400 | | |
| Total Transfer from 'Subject to Viable Business Case' | 0 | 0 | 2,400 | 0 | 0 |

Additions to the Programme

| Scheme | 2020/21 Budget £000 | 2021/22 Budget £000 | 2022/23 Budget £000 | 2023/24 Budget £000 | 2024/25 and future years Budget £000 |
|---|------------------------|------------------------|------------------------|------------------------|---|
| Pier Pavilion Bar Conversion | 200 | 136 | | | |
| Crematorium Refurbishment | | | 300 | | |
| Total Additions to the Programme | 200 | 136 | 300 | 0 | 0 |

New section outside main Capital Investment Programme: 'Subject to grant re-profiling'

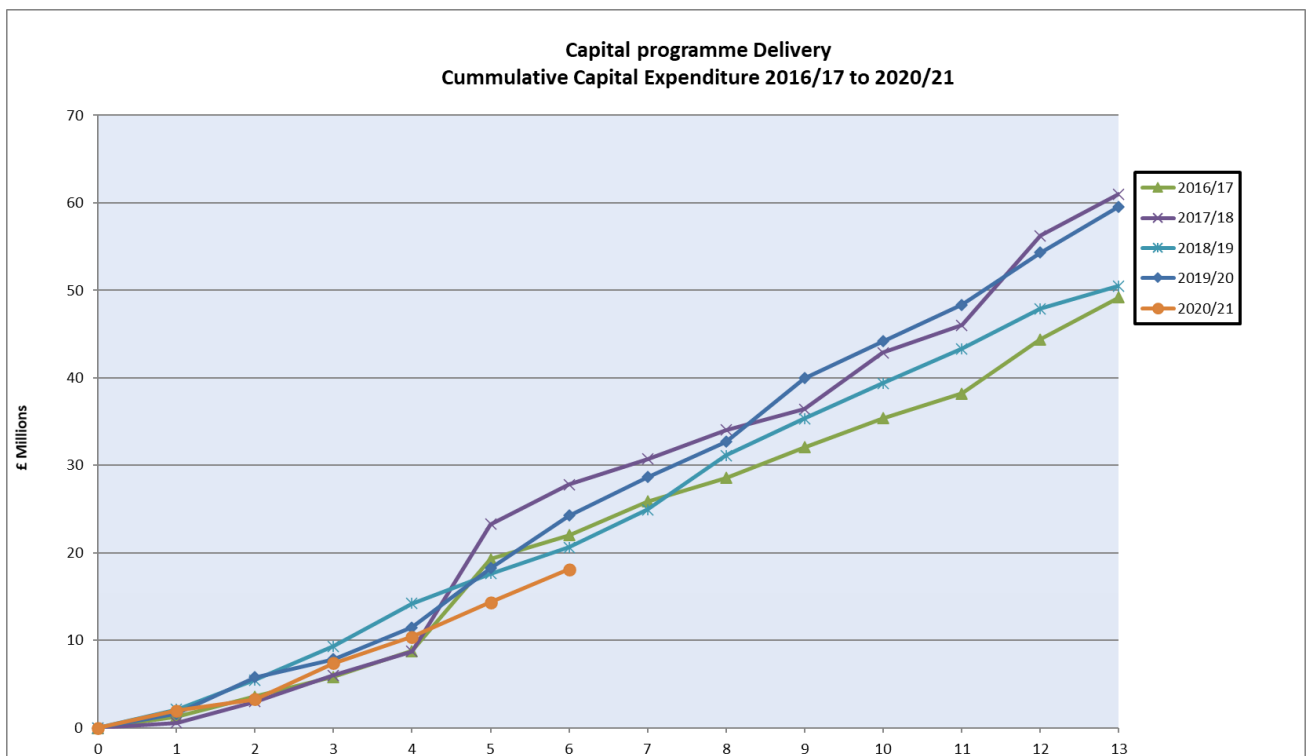
| Scheme | 2020/21 Budget £000 | 2021/22 Budget £000 | 2022/23 Budget £000 | 2023/24 Budget £000 | 2024/25 and future years Budget £000 |
|--|------------------------|------------------------|------------------------|------------------------|---|
| Housing Infrastructure Funding (profile subject to change) | 3,000 | 7,000 | 5,000 | | |
| Total 'Subject to grant re-profiling' | 3,000 | 7,000 | 5,000 | 0 | 0 |

4. Summary of Capital Expenditure at 30th September

| | Original Budget 2020/21 £000 | Revisions £000 | Revised Budget 2020/21 £000 | Actual 2020/21 £000 | Forecast outturn 2020/21 £000 | Forecast Variance to Year End 2020/21 £000 | % Variance £000 |
|---|------------------------------------|-------------------|-----------------------------------|---------------------------|--|--|--------------------|
| General Fund Housing | 1,375 | 1,095 | 2,470 | 170 | 435 | (2,035) | 7% |
| Council Housing Refurbishment | 7,365 | 3,095 | 10,460 | 1,951 | 7,518 | (2,942) | 19% |
| Council Housing Acquisitions and New Build Programme | 13,240 | (4,355) | 8,885 | 509 | 4,371 | (4,514) | 6% |
| Social Care | 11,672 | (2,374) | 9,298 | 1,864 | 8,319 | (979) | 20% |
| Schools | 5,564 | (68) | 5,496 | 3,522 | 5,387 | (109) | 64% |
| Enterprise & Regeneration | 11,601 | (1,820) | 9,781 | 2,514 | 3,491 | (6,290) | 26% |
| Southend Pier | 7,859 | (309) | 7,550 | 1,254 | 5,247 | (2,303) | 17% |
| Culture & Tourism | 16,059 | (13,058) | 3,001 | 869 | 2,486 | (515) | 29% |
| Community Safety | 1,700 | 109 | 1,809 | 50 | 410 | (1,399) | 3% |
| Highways & Infrastructure | 21,738 | 804 | 22,542 | 3,141 | 16,335 | (6,207) | 14% |
| Works to Property | 4,934 | 51 | 4,985 | 1,211 | 2,450 | (2,535) | 24% |
| Energy Saving | 1,568 | (383) | 1,185 | 8 | 397 | (788) | 1% |
| ICT | 4,220 | 13 | 4,233 | 1,021 | 5,277 | 1,044 | 24% |
| S106/S38/CIL | 101 | 372 | 473 | 37 | 152 | (321) | 8% |
| | 108,996 | (16,828) | 92,168 | 18,121 | 62,275 | (29,893) | 20% |
| Council Approved Original Budget - February 2020 | 108,996 | | | | | | |
| Council Housing & New Build Programme amendments | 100 | | | | | | |
| Enterprise & Regeneration amendments | 110 | | | | | | |
| Culture & Tourism amendments | (7,634) | | | | | | |
| Highways & Infrastructure amendments | 4,605 | | | | | | |
| Works to Property amendments | 345 | | | | | | |
| S106/S38/CIL amendments | 8 | | | | | | |
| Carry Forward requests from 2019/20 | 9,805 | | | | | | |
| Accelerated Delivery requests to 2019/20 | (2,528) | | | | | | |
| Budget re-profiles (June Cabinet) | (24,063) | | | | | | |
| New external funding | 2,424 | | | | | | |
| Council Approved Revised Budget - June 20 | 92,168 | | | | | | |

**Actual compared to Revised Budget spent is
£18.121M or 20%**

5. Capital Programme Delivery



| Year | Outturn £m | Outturn Against Budget % |
|---------|---------------|--------------------------------|
| 2016/17 | 48.8 | 89.0 |
| 2017/18 | 61.0 | 95.0 |
| 2018/19 | 50.9 | 96.7 |
| 2019/20 | 59.5 | 83.8 |