

**Proposed Capital Investment Programme 2020/21 to 2025/26 and future years -
Summary by Area of Investment**

Appendix 13

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
General Fund Housing	435	827	761	762	500	1,663	4,948
Social Care	5,819	6,735	-	-	-	-	12,554
Schools	5,082	1,953	900	300	262	-	8,497
Enterprise and Regeneration	14,491	9,681	6,900	1,500	1,500	7,000	41,072
Southend Pier	5,365	6,583	5,300	1,250	1,250	-	19,748
Culture and Tourism	2,216	582	-	-	-	-	2,798
Community Safety	410	2,199	66	-	-	-	2,675
Highways and Infrastructure	16,917	20,204	5,213	4,495	4,000	4,000	54,829
Works to Property	2,370	2,997	6,720	2,100	2,100	-	16,287
Energy Saving	333	713	769	336	-	-	2,151
ICT	5,247	3,012	-	-	-	-	8,259
S106/S38/CIL	152	372	35	35	166	-	760
TOTAL CAPITAL INVESTMENT PROGRAMME - GENERAL FUND	58,837	55,858	26,664	10,778	9,778	12,663	174,578

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Council Housing Refurbishment	7,518	9,382	8,127	6,663	6,741	-	38,431
Council Housing Acquisitions and New Build Programme	8,269	8,852	11,155	1,065	900	-	30,241
TOTAL CAPITAL INVESTMENT PROGRAMME - HRA	15,787	18,234	19,282	7,728	7,641	0	68,672

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
TOTAL CAPITAL INVESTMENT PROGRAMME - GENERAL FUND AND HRA	74,624	74,092	45,946	18,506	17,419	12,663	243,250

Total budget for 2021/22 to 2025/26:

168,626

Proposed Capital Investment Programme 2020/21 to 2025/26 and future years - Summary by Strategic and Other Schemes

Appendix 13

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Strategic schemes							
Airport Business Park (including Local Growth Fund)	1,500	5,601	4,900	-	-	-	12,001
Airport Business Park - Acquisition	200	1,000	-	-	-	-	1,200
Better Queensway - Programme Management	641	830	-	-	-	-	1,471
Better Queensway - Loan to Joint Venture	1,250	1,500	1,500	1,500	1,500	7,000	14,250
Victoria Centre	10,900	500	500	-	-	-	11,900
Delaware and Priory New Build	4,699	6,700	-	-	-	-	11,399
School Improvement and Provision of School Places	3,689	600	-	-	-	-	4,289
Southend Pier schemes	5,365	6,583	5,300	1,250	1,250	-	19,748
Civic Campus - Efficient Use of Space	133	114	100	-	-	-	347
ICT schemes	5,247	3,012	-	-	-	-	8,259
Footways and Carriageways Schemes	3,353	5,587	4,588	4,200	4,000	4,000	25,728
Parking Schemes	1,531	465	200	100	-	-	2,296
Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes	9,604	9,245	-	-	-	-	18,849
Total Strategic - General Fund	48,112	41,737	17,088	7,050	6,750	11,000	131,737
Other General Fund Schemes	10,725	14,121	9,576	3,728	3,028	1,663	42,841
TOTAL CAPITAL INVESTMENT PROGRAMME	58,837	55,858	26,664	10,778	9,778	12,663	174,578

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Strategic schemes							
HRA Decent Homes Programme	7,269	7,882	7,057	6,663	6,741	-	35,612
HRA Affordable Housing Acquisitions Programme	3,500	3,000	2,976	-	-	-	9,476
Next Steps Accommodation Programme	3,898	-	-	-	-	-	3,898
Construction of New Housing on HRA Land	499	5,679	7,296	165	-	-	13,639
Acquisition of tower block leaseholds - Queensway	200	-	883	900	900	-	2,883
Total Strategic - HRA	15,366	16,561	18,212	7,728	7,641	-	65,508
Other HRA Schemes	421	1,673	1,070	-	-	-	3,164
TOTAL CAPITAL INVESTMENT PROGRAMME - HRA	15,787	18,234	19,282	7,728	7,641	-	68,672

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TOTAL CAPITAL INVESTMENT PROGRAMME - GENERAL FUND AND HRA	74,624	74,092	45,946	18,506	17,419	12,663	243,250

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Proposed Capital Investment Programme 2020/21 to 2025/26 and future years

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General Fund Housing							
Disabled Facilities Grant	300	500	500	500	500	1,663	3,963
Private Sector Housing Strategy - Empty Homes	-	262	261	262			785
12a Ceylon Road Refurbishment Works	35						35
Housing and Development Pipeline Feasibility - GF	100	65					165
Total General Fund Housing	435	827	761	762	500	1,663	4,948
Social Care							
Community Capacity	134						134
Children's Residential Care Provision	695						695
Liquid Logic Portals	65	3					68
AHDC Short Breaks for Disabled Children	64						64
Mental Health Funding Stream	-	32					32
Transforming Care Housing	162						162
Delaware and Priory New Build	4,699	6,700					11,399
Total Social Care	5,819	6,735	-	-	-	-	12,554
Schools							
Chalkwell Hall Infants - New Classroom Demountables	5	523					528
Chalkwell Hall Infants – G3 & G2 Flat Roof	20						20
Chalkwell Hall Juniors roofs	1						1
Eastwood Primary boiler	150						150
Eastwood Primary roof	25						25
Fairways Primary roof	14						14
Fairways Primary curtain walling	86						86
Future condition projects	109	500	500				1,109
Milton Hall Fire Alarm replacement (H&S)	10						10
West Leigh Infant Boiler	10						10
Devolved Formula Capital	100	100	100				300
Expansion of 2 yr old Childcare Places	3						3
Prince Avenue Extended Nursery Provision	780						780
School Improvement and Provision of School Places	3,689	600					4,289
Special Provision Capital Fund	80	230	300	300	262		1,172
Total Schools	5,082	1,953	900	300	262	-	8,497
Enterprise and Regeneration							
Airport Business Park (including Local Growth Fund)	1,500	5,601	4,900				12,001
Airport Business Park - Acquisition	200	1,000					1,200
Better Queensway - Programme Management	641	830					1,471
Better Queensway - Loan to Joint Venture	1,250	1,500	1,500	1,500	1,500	7,000	14,250
Housing Infrastructure Feasibility	-	250					250
Victoria Centre	10,900	500	500				11,900
Total Enterprise and Regeneration	14,491	9,681	6,900	1,500	1,500	7,000	41,072
Southend Pier							
Southend Pier - Bearing Refurbishment (Phase One)	1,250	706					1,956
Southend Pier - Condition Works Engineers	121	1,250	1,250	1,250	1,250		5,121
Southend Pier - Condition Works Surveyors	704						704
Southend Pier - Pier Entrance Enhancement	1	-					1
Southend Pier - Pier Head development Phase 1	25	1,175					1,200
Southend Pier - Pier Pavilion Platform Detailed Design (Gateway Review One)	3						3
Southend Pier - Prince George Extension (Phase Two)	200	1,008	1,008				2,216
Southend Pier - Replacement of Pier Trains	2,500	308					2,808
Southend Pier - Timber Outer Pier Head	361	2,000	3,042				5,403
Pier Pavilion Bar Conversion	200	136					336
Total Southend Pier	5,365	6,583	5,300	1,250	1,250	-	19,748
Culture and Tourism							
Southend Cliffs - Replacement of Handrails	15						15
Wheeled Sports Facility Central Southend Area	29						29
Allotments Water Supply Upgrade	85	-					85
Chalkwell Park and Priory Park Tennis Courts	20	17					37
Parks Feasibility and Options Appraisals	24						24
Playground Gates	-	120					120

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Relocation of Badger Sett	-	50					50
Replacement and Upgrade of Parks Furniture	59						59
Shoebury Common Regeneration	50	185					235
Sidmouth Park - Replacement of Play Equipment	50						50
Southend Tree Policy Review - additional trees	90	57					147
Kiosks in Libraries	140						140
Branch Library Refurbishments	79	98					177
Cliffs Pavilion – Auditorium Air Handling Unit	94	21					115
Cliffs Pavilion – Boiler Flues	8						8
Cliffs Pavilion – Chiller	171						171
Cliffs Pavilion - Power Supply Equipment	236						236
Palace Theatre - Power Supply Equipment	35						35
Central Museum Works	197						197
Cart and Wagon Shed	824						824
Energy Improvements in Culture Property Assets	-	24					24
"Make Southend Sparkle" Initiative	3	10					13
Queen Victoria statue - security fence	1						1
Resorts Services Signage	6						6
Total Culture and Tourism	2,216	582	-	-	-	-	2,798
Community Safety							
CCTV Equipment Renewal	400	1,789	66				2,255
Security Measures	10	410					420
Total Community Safety	410	2,199	66	-	-	-	2,675
Highways and Infrastructure							
<u>Cliff Stabilisation schemes:</u>							
- Cliff Slip Investigation Works	51						51
<u>Flood Prevention and Resilience schemes:</u>							
- Coastal Defence (Shoebury Common Sea Defence Scheme)	117	-	-				117
- Improving Resilience of the Borough to Flooding from Extreme Weather Events	75	125					200
- Flood Prevention Works	7	-	-				7
- Sea Wall - Remedial Repairs	47						47
<u>Footways and Carriageways schemes:</u>							
- Footways and Carriageways Improvements	2,963	-					2,963
- Footways Improvements		4,000	2,500	2,500	2,500	2,500	14,000
- Carriageways Improvements		1,000	1,500	1,500	1,500	1,500	7,000
- Highways Maintenance - Potholes	65						65
- Junction Protection	75	287	288				650
- Zebra Crossing Surfacing Replacement	100	150	150	200			600
- Improve Footway Condition Around Highway Trees	150	150	150				450
<u>Highways Infrastructure schemes:</u>							
- Street Lighting Infills	131	125	125				381
- Belton Way Highways Protection	250	2,990	-				3,240
- Bridge Strengthening - Challenge Fund	150	817	-				967
- Town Centre Redevelopment Improvements - Highways (NPIF)	50						50
- Emergency Active Travel Fund	1,032						1,032
- Traffic Signs Upgrade	80	215	100	100			495
- Vehicle Restraint Replacement	220	175					395
<u>Parking schemes:</u>							
- Car Park Improvements	105	100	100	100			405
- Car Park Resurfacing	150	250	100				500
- Improved Car Park Signage and Guidance Systems	213						213
- Gas Works Car Park	400	115					515
- Parking Signage Replacement	180						180
- Southchurch Car Park	450						450
- Southchurch Car Park - Land Contamination Works	33						33
<u>Local Transport Plan schemes:</u>							
- LTP (Integrated Transport block) - Bridge Strengthening	572						572
- LTP (Integrated Transport block) - Better Sustainable Transport	749						749
- LTP (Integrated Transport block) - Better Networks	616						616
- LTP (Integrated Transport block) - Traffic Management Schemes	400						400
- LTP (Integrated Transport block) - Traffic Control Systems	387						387

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
- LTP - Maintenance	904						904
- LTP - Maintenance - Street Lighting	204						204
<u>Local Growth Fund schemes:</u>							
- A127 Growth Corridor (Bell Junction and A127 Essential Maintenance Works)	3,272	6,929					10,201
- Extension of London Road Public Realm Improvement to Victoria Circus	2,000	1,316					3,316
- Local Growth Fund - Southend Town Centre Interventions	500	1,000					1,500
<u>Other Transport schemes:</u>							
- HCA Progress Road	15						15
- Southend Transport Model	204	460	200	95			959
Total Highways and Infrastructure	16,917	20,204	5,213	4,495	4,000	4,000	54,829
Works to Property							
62 Avenue Road - demolition	5	39					44
5 Brunel Road - Hoarding	6						6
569 Prince Avenue	15						15
Roof Repairs to Old Beecroft Art Gallery	4						4
Aviation Way Car Park	-	400					400
Belfairs Park Restaurant/Golf Club Preventative Works	54						54
Civic Campus - Efficient Use of Space	133	114	100				347
Clearance and Fencing - Land off Sutton Road	2						2
Futures Demolition	398	50					448
Garons Under Floor Heating	32						32
SACC Access Control System	14						14
Seaways - HCA Condition Funding	-	170					170
SMAC Eastern Esplanade Slipway	-	27					27
Westbarrow Car Park Protection	13						13
Cemetery - Ride on Mower	30						30
Cemetery and Crematorium Road and Path Resurfacing	14						14
Crematorium - Urgent Structural Repairs to Chimney	15						15
Crematorium Refurbishment			2,700				2,700
Cremator Relining	74						74
Essential Crematorium/Cemetery Equipment	1						1
Pergola Walk Memorial Scheme	7						7
Civic Centre Boilers	28	100	1,121				1,249
Public Toilet Provision	-	-	699				699
Fire Improvement Works	532	750	750	750	750		3,532
Property Refurbishment Programme	738	750	750	750	750		3,738
Prittlewell Chapel external lighting	20						20
Civic Plant Room, Hot Water & Heating	20						20
Priority Works	215	597	600	600	600		2,612
Total Works to Property	2,370	2,997	6,720	2,100	2,100	-	16,287
Energy Saving							
Energy Efficiency Projects	180	177	369				726
Priory Park Workshop Lighting	5						5
Real Time Air Quality Measurement - Feasibility	2	56					58
Solar PV Projects	-	200	400	336			936
Schools and Council Buildings Solar PV	146	200					346
Electronic Vehicle Projects	-	80					80
Total Energy Saving	333	713	769	336	-	-	2,151

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Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
ICT							
Data Centre	123						123
Employee Engagement Portal (Intranet)	20						20
HR Recruitment Contract Implementation	48						48
N3 Connectivity in Civic Building	-	39					39
ICT - Technology Device Refresh	2,147	150	-				2,297
ICT - Application Transformation	622	1,728	-	-			2,350
ICT - Digital Enablement	160	361	-				521
ICT - Security & Resiliency	203	190	-				393
ICT - Stabilise the Estate	1,588	423	-				2,011
ICT - Core Application and Database Migration	19						19
ICT - Childrens and Adults Social Care - Development of the Liquid Logic Case Management System	82						82
ICT - Childrens and Adults Social Care - Implementation of ContrOCC modules	120	121					241
ICT – Cyber Security/Public Services Network	2						2
Photon (Internet upgrade)	20						20
Replacement and Enhancement to Cash Receipting System	31						31
Software Licencing	62						62
Total ICT	5,247	3,012	-	-	-	-	8,259
S106/S38/CIL							
S106 3-5 High Street 1501496AMDT - affordable housing	-	24					24
S106 23/04/2015 Hinguar and Saxon - public art contribution	13						13
S106 Ajax Works 0300130ful - landscaping maintenance	1	1	1	1	2		6
S106 Avenue Works 1401968AMDT - Public Art	-	15					15
S106 Bellway Homes contribution from Hall Road Development	63						63
S106 Former Balmoral 1400914FULM – public art contribution	-	1					1
S106 Former College 1000225FUL - Tree Replacement	11						11
S106 Garrison 0000777 Depost - CCTV	-	1					1
S106 Garrison 0000777 Deposit - information boards	-	2					2
S106 Garrison 0000777 Deposit - Junior Play Area maintenance	-	10					10
S106 Garrison 0000777 Deposit - Toddler Play Area maintenance	-	6					6
S106 Garrison Park Store	1						1
S106 Lifstan Way 0000273 Out - Open Space Maintenance	4	4	4	4	62		78
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	-	25					25
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	30	30	30	30	102		222
S106 Sunlight Ldry 1400411FULM - Public Art	-						-
S106 22-23 The Leas 0700820FULM - bus service contribution	-	43					43
S106 Essex House 1500521FULM - bus stop improvement	-	3					3
S106 Former College 1500803BC4M - parking survey contribution	-	10					10
S106 Avenue Works 1401968AMDT - cycleway improvement	1						1
S106 Bellway Prittlebrook 1400943FULM - TRO Contribution	3						3
S106 Hinguar 1401672BC4M - highway contribution	5						5
S106 North Road and Salisbury Ave 1200056 - Highway Works Contribution	-	2					2
S106 Sunlight Ldry 1400411FULM - Highway Works	-	2					2
S106 Seec 0200500ful - Highway Works	-	104					104
S106 Univ H-Way0401561ful	1	2					3
S38/S278 Airport 0901960 Fulm	-	26					26
S38 Bellway Homes 14/00943/fulm	-	49					49
S78 Bellway Homes 14/00943/fulm	-	8					8
S38 Fossetts Farm Bridleway	-	1					1
CIL Ward NA – Milton – Milton Park improvements	-	2					2
CIL Ward NA – Milton – Park Street replacement bollards	-	1					1
CIL Ward NA – Eastwood Park – Tree planting	1						1
CIL Ward NA – Southchurch – Southchurch Speedwatch	1						1
CIL Ward NA – Thorpe – Street furniture improvement	8						8
CIL Ward NA - Victoria - Community Mini Bus	8						8
CIL Ward NA – Westborough – Signposting	1						1
Total S106/S38/CIL	152	372	35	35	166	-	760
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND	58,837	55,858	26,664	10,778	9,778	12,663	174,578

Total General Fund budget for 2021/22 to 2025/26: 115,741

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Council Housing Refurbishment							
Bathroom Refurbishment	95	97	102	96	105		495
Central Heating	1,603	218	201	109	93		2,224
Common Areas Improvement	2,514	1,508	1,337	1,478	1,566		8,403
Environmental - H&S works	813	1,488	1,274	1,076	772		5,423
Kitchen Refurbishments	270	977	971	616	972		3,806
Rewiring	108	326	273	380	404		1,491
Roofs	702	1,066	961	1,074	1,040		4,843
Windows and Doors	754	1,042	1,168	1,064	1,013		5,041
Sprinkler System Installation Pilot	10	390					400
HRA Disabled Adaptations - Major Adaptations	400	770	770	770	776		3,486
Sheltered Housing DDA works	-		345				345
Balmoral Estate Improvement and Structural Works	100	1,500	725				2,325
Energy Efficiency Measures	149						149
Total Council Housing Refurbishment	7,518	9,382	8,127	6,663	6,741	-	38,431
Council Housing Acquisitions and New Build Programme							
Housing Construction Scheme - Phase 2	40						40
Housing Construction Scheme - Phase 3	93	2,276	2,448	73			4,890
Housing Construction Scheme - Phase 4	121	1,940	4,034	92			6,187
Housing Construction Scheme - Modern Methods of Construction (MMC)	200	995	582				1,777
Housing Construction Scheme - Phase 5/6 feasibility (S106)	45						45
Housing Construction Scheme - Land Assembly Fund (S106)	-	468	232	-			700
HRA Affordable Housing Acquisitions Programme	3,500	3,000	2,976				9,476
Next Steps Accommodation Programme	3,898						3,898
Housing and Development Pipeline Feasibility - HRA	172	173					345
Acquisition of tower block leaseholds - Queensway	200	-	883	900	900		2,883
Total Council Housing Acquisitions and New Build Programme	8,269	8,852	11,155	1,065	900	-	30,241
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA	15,787	18,234	19,282	7,728	7,641	-	68,672

Total HRA budget for 2021/22 to 2025/26: **52,885**

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Proposed Capital Investment Programme 2020/21 to 2025/26 and future years - Schemes subject to viable business cases or grant re-profiling

Appendix 13

General Fund Schemes Subject to Viable Business Cases	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Footways Improvements	3,000	4,000	4,000	4,000	4,000	19,000
Carriageways Improvements	2,000	2,000	2,000	2,000	2,000	10,000
Tree Planting						-
Better Queensway - Additional Affordable Housing						10,000
Better Queensway Housing and Commerical Property acquisitions						19,925
Better Queensway Energy Centre						4,200
Regeneration Pipeline Schemes						-
Strategic and Regeneration Acquisitions						10,380
Private Sector Housing Strategy						785
ICT - Operational requirements	Will be profiled across the years as and when viable business cases are agreed					-
Coastal Defence (Shoebury Common Sea Defence Scheme)						3,870
Shoebury Health Centre						-
East Beach Masterplan						-
Town Centre and Seafront Security Works						-
Civic Centre Campus Masterplan						-
Cliffs Pavilion - External Refurbishment Works						-
Airport Business Park						2,900
TOTAL SCHEMES SUBJECT TO VIABLE BUSINESS CASES (plus investment yet to be costed):						81,060

Schemes Subject to Grant Re-profiling	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Housing Infrastructure Funding (profile subject to change)	-	7,500	7,500			15,000
TOTAL SCHEMES SUBJECT TO GRANT RE-PROFILING	-	7,500	7,500	-	-	15,000