

Leader (Economic Recovery and Regeneration)	Deputy Leader (Transport, Asset Management and Inward Investment)	Corporate Services and Performance Delivery	Environment, Culture, Tourism & Planning	Children & Learning	Communities & Housing	Adult Social care and Health Integration	Public Protection
Regeneration and business growth	Property and Commercial	Audit	Air quality and pollution (Physical and Public Health)	Children's Services	Children's Centres, Nurseries, Child Care	Adult Social Care	Town Centre Management
Civic Affairs	Car parks and all car parking matters	Corporate Budget and Resource Planning (monitoring, Capital Programme Delivery)	All matters relating to trees, plants, grass verges and other flora	Schools, Education and Learning	Action to address poverty/Tackling inequality	Commissioning	CCTV
Corporate Budget and Resources Planning (Strategic Lead)	Property and Commercial	Partnership performance delivery	Climate Change, Renewable energy and Energy Saving	Southend Children's Partnership	Community Cohesion and community assets	Mental Health Services	Cemeteries, Crematoria and Bereavement Services
Corporate Planning and Strategic Direction	Concessionary Fares	Performance Delivery	Conservation and Heritage	Special Educational Needs and Children with Disabilities	Better Start and Early Years	Occupational Therapy	Cleansing of highways and public realm
Corporate Project Management	Engineering (Bridges and Structures)	Corporate Procurement	Environmental Health	Youth and Connexions	Drugs & Alcohol Service	Health and wellbeing Partnership	Community Safety
Housing Development	Health and Safety (Internal)	Risk Management	Grounds Maintenance	Youth Offending Service	Homelessness	Health and wellbeing Board	Pier and Foreshore
Emergency Planning	Highways (including maintenance)	Council Tax and Business Rates	Marine and Maritime affairs		Housing Management (including ALMO)	Health Integration (SE Essex Alliance)	Regulatory services
Equality and Diversity	Highways and Transport	Human Resources	Marketing (Place Branding/Tourism Offer/Leader)		Public Health		Police Community Liaison
Housing Strategy	National and Regional Affairs (including Partnerships, LEP, Thames Gateway etc)	Major capital programmes	Museums and Galleries		Library Services		Public Spaces Protection Orders
Liaison with regional housing boards and RSLs	Passenger Transport / Vehicle Fleet	Housing Benefit	Parks and open spaces		Domestic abuse		Public Toilets and alleyways
Media and Communications	Public Transport	Learning and workforce Development	Planning Policy and Planning Control		Community engagement and 3rd Sector support		Registration Services
Private sector housing standards and grants	Queensway Development (Joint with Leader)	Legal Services, Land Charges & Democratic Services	Sea and foreshore Defences		Health Inequalities (Strategic Lead)		Waste collection, disposal, management, recycling & sanitation
Queensway Development (Joint with Deputy Leader)	Transport (including Transport Policy and Licensing)	Digital and Technology	Sport Development				
Adult and Community Learning	Street signs and all signage (Highways)	Financial Services (including Insurance etc.)	Theatres				
		Customer Contact	Tourism				
			Building Control (planning)				
			Waste and recycling (strategic)				