

**SUMMARY OF CHANGES TO THE CAPITAL INVESTMENT PROGRAMME**

**Summary - programme to be delivered by the Council:**

	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
<b>Approved Capital Investment Programme - February 2021 Cabinet</b>	<b>63,168</b>	<b>68,544</b>	<b>40,219</b>	<b>10,343</b>	<b>9,178</b>	<b>5,663</b>	<b>197,115</b>
Carry Forwards	(10,965)	3,510	2,857	4,444	154	0	0
Accelerated Deliveries	5,511	(4,178)	(1,033)	(150)	(150)	0	0
Additions to the Programme	0	1,484	0	0	0	0	1,484
Schemes Removed from Programme	(12)	(365)	(66)	(504)	0	0	(947)
Virements	0	0	0	0	0	0	0
New External Funding	234	2,933	0	0	0	1,556	4,723
Transfer from 'Subject to Viable Business Case'	0	5,697	697	696	0	0	7,090
<b>Proposed Investment Programme - following amendments</b>	<b>57,936</b>	<b>77,625</b>	<b>42,674</b>	<b>14,829</b>	<b>9,182</b>	<b>7,219</b>	<b>209,465</b>

**Total budget for 2021/22 to 2025/26: 151,529**

**Summary - programme to be delivered by subsidiary companies and joint ventures:**

	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
<b>Approved Capital Investment Programme - February 2021 Cabinet</b>	<b>8,768</b>	<b>11,338</b>	<b>9,861</b>	<b>8,163</b>	<b>8,241</b>	<b>7,000</b>	<b>53,371</b>
Carry Forwards	(1,025)	368	108	166	383	0	0
Accelerated Deliveries	319	431	250	1,000	1,750	(3,750)	0
Additions to the Programme	0	0	0	0	0	0	0
Schemes Removed from Programme	0	0	0	0	0	0	0
Virements	0	0	0	0	0	0	0
New External Funding	0	0	0	0	0	0	0
Transfer from 'Subject to Viable Business Case'	0	4,700	7,500	7,000	0	0	19,200
<b>Proposed Investment Programme - following amendments</b>	<b>8,062</b>	<b>16,837</b>	<b>17,719</b>	<b>16,329</b>	<b>10,374</b>	<b>3,250</b>	<b>72,571</b>

**Total budget for 2021/22 to 2025/26: 64,509**

**Carry Forwards to Future Years - programme to be delivered by the Council**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Energy Efficiency Projects	(178)	(22)		200			0
Schools and Council Buildings Solar PV	(146)	(127)	200	73			0
ICT - Operational requirements		(333)	167	166			0
Housing and Development Pipeline Feasibility - GF	(44)	44					0
Community Capacity	(77)	77					0
Children's Residential Care Provision	(123)	123					0
Liquid Logic Portals	(3)	3					0
AHDC Short Breaks for Disabled Children	(64)		64				0
Transforming Care Housing	(139)		139				0
Chalkwell Hall Infants - G3 & G2 Flat Roof	(10)	10					0
Chalkwell Hall Juniors roofs	(1)	1					0
Eastwood Primary boiler	(90)	90					0
Eastwood Primary roof	(5)	5					0
Fairways Primary roof	(14)	14					0
Fairways Primary curtain walling	(86)	86					0
Future condition projects	(4)	4					0
Milton Hall Fire Alarm replacement (H&S)	(10)	10					0
West Leigh Infant Boiler	(7)	7					0
Expansion of 2 yr old Childcare Places	(3)	3					0
Prince Avenue Extended Nursery Provision	(111)	111					0
Airport Business Park (Including Local Growth Fund)	(546)	546					0
Airport Business Park - Acquisition	(36)	36					0
Victoria Centre	(262)	262					0
Southend Pier - Condition Works Surveyors	(54)	54					0
Southend Pier - Pier Entrance Enhancement	(1)	1					0
Southend Pier - Pier Head development Phase 1	(25)	25					0
Southend Pier - Prince George Extension (Phase Two)	(10)	(590)	600				0
Southend Pier - Replacement of Pier Trains	(118)	118					0
Southend Pier - Timber Outer Pier Head		(600)	600				0
Pier Pavilion Bar Conversion	(176)	176					0
Wheeled Sports Facility Central Southend Area	(12)	12					0
Allotments Water Supply Upgrade	(58)	58					0
Chalkwell Park and Priory Park Tennis Courts	(6)	6					0
Parks Feasibility and Options Appraisals	(24)	24					0
Replacement and Upgrade of Parks Furniture	(20)	20					0
Sidmouth Park - Replacement of Play Equipment	(8)	8					0
Southend Tree Policy Review - additional trees	(58)	58					0
Kiosks in Libraries	(75)	75					0
Branch Library Refurbishments	(45)	45					0
Cliffs Pavilion - Auditorium Air Handling Unit	(73)	73					0
Cliffs Pavilion - Chiller	(3)	3					0
Cliffs Pavilion - External Refurbishment works	(50)	50					0
Cliffs Pavilion - Power Supply Equipment	(40)	40					0
Central Museum Works	(96)	96					0
Cart and Wagon Shed	(148)	148					0
Make Southend Sparkle Initiative	(3)	3					0
Resorts Services Signage	(1)	1					0
CCTV Equipment Renewal	(248)	248					0
Improving Resilience of the Borough to Flooding from Extreme Weather Events	(35)	35					0
Sea Wall - Remedial Repairs	(39)	39					0
Footways and Carriageways Improvements	(6)						(6)
Footways Improvements		3					3
Carriageways Improvements		3					3
Junction Protection	(3)	3					0
Belton Way Highways Protection	(10)	10					0

**SUMMARY OF CHANGES TO THE CAPITAL INVESTMENT PROGRAMME**

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Traffic Signs Upgrade	(39)	39					0
Car Park Resurfacing	(150)	150					0
Improved Car Park Signage and Guidance Systems	(48)	48					0
Parking Signage Replacement	(60)	60					0
LTP (Integrated Transport block) - Bridge Strengthening	(115)	115					0
LTP (Integrated Transport block) - Better Networks	(51)	51					0
LTP (Integrated Transport block) - Traffic Management Schemes	(124)	124					0
LTP (Integrated Transport block) - Traffic Control Systems	(139)	139					0
LTP - Maintenance	(202)	202					0
LTP - Maintenance - Street Lighting	(29)	29					0
Extension of London Road Public Realm Improvement to Victoria Circus	(528)	528					0
Local Growth Fund - Southend Town Centre Interventions	(76)	76					0
HCA Progress Road	(15)	15					0
62 Avenue Road - demolition	(5)	5					0
Belfairs Park Restaurant/Golf Club Preventative Works	(4)	4					0
Civic Campus - Efficient Use of Space	(38)	38					0
Clearance and Fencing - Land off Sutton Road	(2)	2					0
SACC Access Control System	(2)	2					0
Cemetery - Ride on Mower	(30)	30					0
Crematorium - Urgent Structural Repairs to Chimney	(5)	5					0
Essential Crematorium/Cemetery Equipment	(1)	1					0
Pergola Walk Memorial Scheme	(7)	7					0
Fire Improvement Works	(79)	(132)	70	70	71		0
Data Centre	(15)	15					0
Employee Engagement Portal (Intranet)	(20)	20					0
HR Recruitment Contract Implementation	(44)	44					0
ICT - Technology Device Refresh	(542)	542					0
ICT - Application Transformation	(362)	362					0
ICT - Digital Enablement	(87)	87					0
ICT - Security & Resiliency	(67)	67					0
ICT - Stabilise the Estate	(97)	97					0
ICT - Core Application and Database Migration	(6)	6					0
ICT - Childrens and Adults Social Care - Implementation of ContrOCC modules	(120)	120					0
Replacement and Enhancement to Cash Receipting System	(5)	5					0
S106 23/04/2015 Hinguar and Saxon - public art contribution	(9)	9					0
S106 Ajax Works 0300130ful - landscaping maintenance	(1)	1					0
S106 Bellway Homes contribution from Hall Road Development	(63)	63					0
S106 Former College 1000225FUL - Tree Replacement	(11)	11					0
S106 Garrison Park Store	(1)	1					0
S106 Lifstan Way 0000273 Out - Open Space Maintenance	(3)	3					0
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	(3)	3					0
S106 Avenue Works 1401968AMDT - cycleway improvement	(1)	1					0
S106 Bellway Prittlebrook 1400943FULM - TRO Contribution	(3)	3					0
S106 Hinguar 1401672BC4M - highway contribution	(5)	5					0
CIL Ward NA – Eastwood Park – Tree planting	(1)	1					0
CIL Ward NA – Southchurch – Southchurch Speedwatch	(1)	1					0
CIL Ward NA – Thorpe – Street furniture improvement	(8)	8					0
CIL Ward NA – Westborough – Signposting	(1)	1					0
Housing Construction Scheme - Phase 2	(3)	3					0
Housing Construction Scheme - Phase 3	(38)	(1,260)	1,298				0
Housing Construction Scheme - Phase 4	(107)	(1,910)	886	1,048	83		0
Housing Construction Scheme - Modern Methods of Construction (MMC)	(175)	175					0
Housing Construction Scheme - Phase 5/6 feasibility (S106)	(38)	38					0
HRA Affordable Housing Acquisitions Programme	(730)	0	(976)	1,706			0
Next Steps Accommodation Programme	(3,123)	3,123					0
Housing and Development Pipeline Feasibility - HRA	(122)	122					0
Private Sector Housing Strategy - Empty Homes		(162)	81	81			0
Solar PV Projects		(100)		100			0
Civic Centre Boilers			(1,000)	1,000			0
Real Time Air Quality Measurement - Feasibility		(28)	28				0
Housing Construction Scheme - Land Assembly Fund (S106)		(500)	500				0
Housing Infrastructure Feasibility		(200)	200				0
<b>Total Carry Forwards - programme to be delivered by the Council</b>	<b>(10,965)</b>	<b>3,510</b>	<b>2,857</b>	<b>4,444</b>	<b>154</b>	<b>0</b>	<b>0</b>

**Carry Forwards to Future Years - programme to be delivered by subsidiary companies and joint ventures**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Bathroom Refurbishment	(23)	23					0
Central Heating	(84)	84					0
Environmental - H&S works	(231)	231					0
Roofs	(173)	173					0
Windows and Doors	(157)	157					0
Common Areas Improvement	(220)	220					0
Sprinkler System Installation Pilot	(10)	10					0
Energy Efficiency Measures	(127)	127					0
Environmental - H&S works - Decent Homes		(277)	(142)	57	362		0
Common Areas Improvement - Decent Homes		(380)	250	109	21		0
<b>Total Carry Forwards - programme to be delivered by subsidiary companies and joint ventures</b>	<b>(1,025)</b>	<b>368</b>	<b>108</b>	<b>166</b>	<b>383</b>	<b>0</b>	<b>0</b>

**SUMMARY OF CHANGES TO THE CAPITAL INVESTMENT PROGRAMME**

**Appendix 2**

**Accelerated Deliveries - programme to be delivered by the Council**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Disabled Facilities Grant	165	(165)					0
Mental Health Funding Stream	1	(1)					0
Delaware and Priory New Build	450	(450)					0
Chalkwell Hall Infants - New Classroom Demountables	40	(40)					0
School Improvement and Provision of School Places	40	(40)					0
Special Provision Capital Fund	45	(45)					0
Better Queensway - Programme Management	219	(219)					0
Housing Infrastructure Feasibility	8	(8)					0
Southend Pier - Bearing Refurbishment (Phase One)	110	(110)					0
Southend Pier - Condition Works Engineers	24	(24)					0
Southend Pier - Timber Outer Pier Head	8	(8)					0
Playground Gates	2	(2)					0
Relocation of Badger Sett	9	(9)					0
Shoebury Common Regeneration	14	(14)					0
Energy Improvements in Culture Property Assets	1	(1)					0
Security Measures	37	(37)					0
Zebra Crossing Surfacing Replacement	88	(88)					0
Emergency Active Travel Fund	49	(49)					0
Gas Works Car Park	135	(135)					0
A127 Growth Corridor (Bell Junction and A127 Essential Maintenance Works)	3,010	(3,010)					0
Southend Transport Model	87	(87)					0
Aviation Way Car Park	12	(12)					0
Futures Demolition	298	(298)					0
Civic Centre Boilers	18	(18)					0
Property Refurbishment Programme	562	(112)	(150)	(150)	(150)		0
Electronic Vehicle Projects	3	(3)					0
S106 Avenue Works 1401968AMDT - Public Art	2	(2)					0
Acquisition of tower block leaseholds - Queensway	74	809	(883)				0
<b>Total Accelerated Deliveries - programme to be delivered by the Council</b>	<b>5,511</b>	<b>(4,178)</b>	<b>(1,033)</b>	<b>(150)</b>	<b>(150)</b>	<b>0</b>	<b>0</b>

**Accelerated Deliveries - programme to be delivered by subsidiary companies and joint ventures**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Better Queensway - Loan to Joint Venture	250	500	250	1,000	1,750	(3,750)	0
HRA Disabled Adaptations - Major Adaptations	55	(55)					0
Balmoral Estate Improvement and Structural Works	14	(14)					0
<b>Total Accelerated Deliveries - programme to be delivered by subsidiary companies and joint ventures</b>	<b>319</b>	<b>431</b>	<b>250</b>	<b>1,000</b>	<b>1,750</b>	<b>(3,750)</b>	<b>0</b>

**Additions to the Programme - programme to be delivered by the Council**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Priority Works		464					464
Security Measures - High Street Bollards		1,020					1,020
<b>Total Additions to the Programme - programme to be delivered by the Council</b>	<b>0</b>	<b>1,484</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,484</b>

**Deletions from the Programme - programme to be delivered by the Council**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
CCTV Equipment Renewal		(3)	(66)				(69)
Queen Victoria statue - security fence	(1)						(1)
569 Prince Avenue	(8)						(8)
Westbarrow Car Park Protection	(1)						(1)
Prittlewell Chapel external lighting	(1)						(1)
Photon (Internet upgrade)	(1)						(1)
Housing Construction Scheme - Phase 4				(504)			(504)
LTP - Maintenance		(298)					(298)
LTP (Integrated Transport block) - Better Sustainable Transport		(39)					(39)
S106 3-5 High Street 1501496AMDT - affordable housing		(24)					(24)
S106 Bellway Prittlebrook 1400943FULM - TRO Contribution		(1)					(1)
<b>Total Deletions from the Programme - programme to be delivered by the Council</b>	<b>(12)</b>	<b>(365)</b>	<b>(66)</b>	<b>(504)</b>	<b>0</b>	<b>0</b>	<b>(947)</b>

**SUMMARY OF CHANGES TO THE CAPITAL INVESTMENT PROGRAMME**

**Virements between schemes - programme to be delivered by the Council**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
ICT - Operational requirements		500					500
ICT - Application Transformation		(500)					(500)
Emergency Active Travel Fund Tranche 1		(742)					(742)
Emergency Active Travel Fund Tranche 2		742					742
Liquid Logic Portals	(37)						(37)
ICT - Childrens and Adults Social Care - Development of the Liquid Logic Case Management System	37						37
Coastal Defence (Shoebury Common Sea Defence Scheme)	2						2
Improving Resilience of the Borough to Flooding from Extreme Weather Events	(2)						(2)
Improvements to the Prittlebrook cycleway / footway	(3)						(3)
Improve Footway Condition Around Highway Trees	3						3
Town Centre Redevelopment Improvements - Highways (NPIF)	13						13
LTP - Maintenance	(13)						(13)
Housing Infrastructure Feasibility		8					8
Improving Resilience of the Borough to Flooding from Extreme Weather Events		(8)					(8)
Software Licencing		626					626
ICT - Application Transformation		(626)					(626)
LTP (Integrated Transport block) - Bridge Strengthening		(50)					(50)
LTP (Integrated Transport block) - Better Networks		50					50
Housing Construction Scheme - Phase 3			2,577	212			2,789
Housing Construction Scheme - Phase 4			(2,577)	(212)			(2,789)
Barons Court - BMS		6					6
Chalkwell Hall Infants - New Classroom Demountables		47					47
Chalkwell Hall Infants – G3 & G2 Flat Roof		(10)					(10)
Chalkwell Hall Juniors roofs		(1)					(1)
Chalkwell Junior - Lightning Protection		10					10
Earls Hall Primary heating		20					20
Earls Hall - Kitchen Boiler Room		100					100
Eastwood Primary boiler		(5)	60				55
Eastwood Primary roof		(5)					(5)
Eastwood Primary - Toilets/Paving/Timber Facia		30					30
Edwards Hall - Roofing		20					20
Fairways Primary roof		(14)					(14)
Fairways Primary curtain walling		14					14
Future condition projects		(370)	(160)				(530)
Heycroft - Fencing		20					20
Heycroft - Lighting and Fuse Boards		70					70
Heycroft - Lightning Protection		10					10
Leigh Primary - Lightning Protection		15					15
Leigh Primary - Window Replacement (inc radiators)		50	100				150
West Leigh Infant Boiler		(7)					(7)
<b>Virements already actioned</b>							
Priority Works	(160)	(517)					(677)
Futures Demolition	166	464					630
Southchurch Car Park - Land Contamination Works	(6)						(6)
8 Smallholdings boiler replacement		3					3
Southend Dive Pool Flooring - emergency works		25					25
Victoria Circus - void remediation works		25					25
<b>Total Virements between schemes - programme to be delivered by the Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Virements between schemes - programme to be delivered by subsidiary companies and joint ventures**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Kitchen Refurbishments	253						253
Rewiring	161						161
Common Areas Improvement	(414)						(414)
<b>Total Virements between schemes - programme to be delivered by subsidiary companies and joint ventures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**New External Funding - programme to be delivered by the Council**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Housing Construction Scheme - Land Assembly Fund (S106)		700					700
Highways Maintenance - Potholes		773					773
LTP - Maintenance		193					193
High Needs Provision		1,062					1,062
Disabled Facilities Grant		165				1,556	1,721
Community Capacity	141						141
Town Centre Redevelopment Improvements - Highways (NPIF)	93						93
Resilience Innovation Programme		40					40
<b>Total New External Funding - programme to be delivered by the Council</b>	<b>234</b>	<b>2,933</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,556</b>	<b>4,683</b>

**SUMMARY OF CHANGES TO THE CAPITAL INVESTMENT PROGRAMME**

**Transfers from 'Subject to Viable Business Case' section to main Capital Investment Programme - programme to be delivered by the Council**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Footways Improvements		3,000					3,000
Carriageways Improvements		2,000					2,000
ICT - Operational requirements		697	697	696			2,090
<b>Total Transfers from 'Subject to Viable Business Case' Section - programme to be delivered by the Council</b>	<b>0</b>	<b>5,697</b>	<b>697</b>	<b>696</b>	<b>0</b>	<b>0</b>	<b>7,090</b>

**Transfers from 'Subject to Viable Business Case' section to main Capital Investment Programme - programme to be delivered by subsidiary companies and joint ventures**

Scheme	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Better Queensway Energy Centre		4,200					4,200
Housing Infrastructure Funding		500	7,500	7,000			15,000
<b>Total Transfers from 'Subject to Viable Business Case' Section - programme to be delivered by subsidiary companies and joint ventures</b>	<b>0</b>	<b>4,700</b>	<b>7,500</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>19,200</b>