

Proposed Capital Investment Programme 2020/21 to 2025/26 and future years - Summary by Area of Investment

Appendix 3

Scheme to be delivered by the Council	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
General Fund Housing	559	709	842	843	500	3,219	6,672
Social Care	5,968	6,487	203	-	-	-	12,658
Schools	4,866	3,231	900	300	262	-	9,559
Enterprise and Regeneration	13,124	8,106	8,500	-	-	-	29,730
Southend Pier	3,958	5,790	7,500	1,250	1,250	-	19,748
Culture and Tourism	1,591	1,634	-	-	-	-	3,225
Community Safety	199	3,427	-	-	-	-	3,626
Highways and Infrastructure	16,744	29,384	5,213	4,495	4,000	4,000	63,836
Works to Property	2,929	3,075	5,640	3,020	2,021	-	16,685
Energy Saving	12	433	997	709	-	-	2,151
ICT	3,918	4,741	864	862	-	-	10,385
S106/S38/CIL	61	456	35	35	166	-	753
TOTAL CAPITAL INVESTMENT PROGRAMME - GENERAL FUND	53,929	67,473	30,694	11,514	8,199	7,219	179,028

Total budget for 2021/22 to 2025/26: 125,099

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Council Housing New Build Programme	138	2,925	9,980	709	83	-	13,835
Council Housing Acquisitions Programme	3,869	7,227	2,000	2,606	900	-	16,602
TOTAL CAPITAL INVESTMENT PROGRAMME - HRA	4,007	10,152	11,980	3,315	983	0	30,437

Total budget for 2021/22 to 2025/26: 26,430

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TOTAL CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE COUNCIL	57,936	77,625	42,674	14,829	9,182	7,219	209,465

Total budget for 2021/22 to 2025/26: 151,529

Scheme to be delivered by the Subsidiary Companies or Joint Ventures	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES OR JOINT VENTURES	8,062	16,837	17,719	16,329	10,374	3,250	72,571

Total budget for 2021/22 to 2025/26: 64,509

Proposed Capital Investment Programme 2020/21 to 2025/26 and future years - Summary by Strategic and Other Schemes

Scheme to be delivered by the Council	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Strategic schemes							
Airport Business Park (including Local Growth Fund)	1,454	5,647	7,800	-	-	-	14,901
Airport Business Park - Acquisition	164	1,036	-	-	-	-	1,200
Better Queensway - Programme Management	860	611	-	-	-	-	1,471
Victoria Centre	10,638	762	500	-	-	-	11,900
Delaware and Priory New Build	5,149	6,250	-	-	-	-	11,399
School Improvement and Provision of School Places	3,729	560	-	-	-	-	4,289
Southend Pier schemes	3,958	5,790	7,500	1,250	1,250	-	19,748
ICT schemes	3,918	4,741	864	862	-	-	10,385
Footways and Carriageways Schemes	3,448	11,331	4,588	4,200	4,000	4,000	31,567
Parking Schemes	1,139	915	200	100	-	-	2,354
Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes	10,987	10,227	-	-	-	-	21,214
Total Strategic - General Fund	45,444	47,870	21,452	6,412	5,250	4,000	130,428
HRA Affordable Housing Acquisitions Programme	2,770	3,000	2,000	1,706	-	-	9,476
Next Steps Accommodation Programme	775	3,123	-	-	-	-	3,898
Council Housing New Build Programme	138	2,925	9,980	709	83	-	13,835
Acquisition of tower block leaseholds - Queensway	274	809	-	900	900	-	2,883
Total Strategic - HRA	3,957	9,857	11,980	3,315	983	-	30,092
Total Strategic - GF and HRA	49,401	57,727	33,432	9,727	6,233	4,000	160,520
Other HRA Schemes	8,535	19,898	9,242	5,102	2,949	3,219	48,945
TOTAL CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE COUNCIL	57,936	77,625	42,674	14,829	9,182	7,219	209,465

Total budget for 2021/22 to 2025/26:

151,529

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Council Housing Refurbishment	6,562	10,387	8,219	6,829	7,124	-	39,121
Better Queensway - Loan to Joint Venture	1,500	1,750	2,000	2,500	3,250	3,250	14,250
Housing Infrastructure Funding	-	500	7,500	7,000	-	-	15,000
Better Queensway Energy Centre	-	4,200	-	-	-	-	4,200
PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES OR JOINT VENTURES	8,062	16,837	17,719	16,329	10,374	3,250	72,571

Total budget for 2021/22 to 2025/26:

64,509

Scheme to be delivered by the Council	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
General Fund Housing							
Disabled Facilities Grant	465	500	500	500	500	3,219	5,684
Private Sector Housing Strategy - Empty Homes	-	100	342	343			785
12a Ceylon Road Refurbishment Works	38						38
Housing and Development Pipeline Feasibility - GF	56	109					165
Total General Fund Housing	559	709	842	843	500	3,219	6,672
Social Care							
Community Capacity	198	77					275
Children's Residential Care Provision	572	123					695
Liquid Logic Portals	25	6					31
AHDC Short Breaks for Disabled Children	-	-	64				64
Mental Health Funding Stream	1	31					32
Transforming Care Housing	23	-	139				162
Delaware and Priory New Build	5,149	6,250					11,399
Total Social Care	5,968	6,487	203	-	-	-	12,658
Schools							
Barons Court - BMS		6					6
Chalkwell Hall Infants - New Classroom Demountables	45	530					575
Chalkwell Hall Infants – G3 & G2 Flat Roof	10	-					10
Chalkwell Junior - Lightning Protection		10					10
Earls Hall - Kitchen Boiler Room		100					100
Earls Hall Primary heating		20					20
Eastwood Primary boiler	60	85	60				205
Eastwood Primary roof	20	-					20
Eastwood Primary - Toilets/Paving/Timber Fascia		30					30
Edwards Hall - Roofing		20					20
Fairways Primary curtain walling/roofing/radiators	-	100					100
Future condition projects	105	134	340				579
Heycroft - Fencing		20					20
Heycroft - Lighting and Fuse Boards		70					70
Heycroft - Lightning Protection		10					10
Leigh Primary - Lightning Protection		15					15
Leigh Primary - Window Replacement (including radiators)		50	100				150
Milton Hall - Fire Barriers	-	10					10
West Leigh Infant Boiler	3	-					3
Devolved Formula Capital	100	100	100				300
Expansion of 2 yr old Childcare Places	-	3					3
High Needs Provision		1,062					1,062
Prince Avenue Extended Nursery Provision	669	111					780
School Improvement and Provision of School Places	3,729	560					4,289
Special Provision Capital Fund	125	185	300	300	262		1,172
Total Schools	4,866	3,231	900	300	262	-	9,559
Enterprise and Regeneration							
Airport Business Park (including Local Growth Fund)	1,454	5,647	7,800				14,901
Airport Business Park - Acquisition	164	1,036					1,200
Better Queensway - Programme Management	860	611					1,471
Housing Infrastructure Feasibility	8	50	200				258
Victoria Centre	10,638	762	500				11,900
Total Enterprise and Regeneration	13,124	8,106	8,500	-	-	-	29,730
Southend Pier							
Southend Pier - Bearing Refurbishment (Phase One)	1,110	846					1,956
Southend Pier - Condition Works Engineers	145	1,226	1,250	1,250	1,250		5,121
Southend Pier - Condition Works Surveyors	546	158					704
Southend Pier - Pier Entrance Enhancement	-	1					1
Southend Pier - Pier Head development Phase 1	-	1,200					1,200
Southend Pier - Pier Pavilion Platform Detailed Design (Gateway Review One)	3						3
Southend Pier - Prince George Extension (Phase Two)	40	568	1,608				2,216
Southend Pier - Replacement of Pier Trains	1,882	926					2,808
Southend Pier - Timber Outer Pier Head	208	553	4,642				5,403
Pier Pavilion Bar Conversion	24	312					336
Total Southend Pier	3,958	5,790	7,500	1,250	1,250	-	19,748

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Culture and Tourism							
Southend Cliffs - Replacement of Handrails	15						15
Wheeled Sports Facility Central Southend Area	17	12					29
Allotments Water Supply Upgrade	27	58					85
Chalkwell Park and Priory Park Tennis Courts	14	23					37
Parks Feasibility and Options Appraisals	-	24					24
Playground Gates	2	118					120
Relocation of Badger Sett	9	41					50
Replacement and Upgrade of Parks Furniture	39	20					59
Shoebury Common Regeneration	64	171					235
Sidmouth Park - Replacement of Play Equipment	42	8					50
Southend Tree Policy Review - additional trees	32	115					147
Kiosks in Libraries	65	75					140
Branch Library Refurbishments	54	143					197
Cliffs Pavilion – Auditorium Air Handling Unit	21	94					115
Cliffs Pavilion – Boiler Flues	8						8
Cliffs Pavilion – Chiller	168	3					171
Cliffs Pavilion - External Refurbishment works	-	50					50
Cliffs Pavilion Refurbishment and Remodelling – design and specification		333					333
Cliffs Pavilion - Power Supply Equipment	196	40					236
Palace Theatre - Power Supply Equipment	35						35
Central Museum Works	101	96					197
Cart and Wagon Shed	676	148					824
Energy Improvements in Culture Property Assets	1	23					24
"Make Southend Sparkle" Initiative	-	13					13
Southend Dive Pool Flooring - Emergency Works		25					25
Resorts Services Signage	5	1					6
Total Culture and Tourism	1,591	1,634	-	-	-	-	3,225
Community Safety							
CCTV Equipment Renewal	152	2,034	-				2,186
Security Measures	47	1,393					1,440
Total Community Safety	199	3,427	-	-	-	-	3,626
Highways and Infrastructure							
<u>Cliff Stabilisation schemes:</u>							
- Cliff Slips – Ground Investigation Works		400					400
- Cliff Slip Investigation Works	51						51
<u>Flood Prevention and Resilience schemes:</u>							
- Coastal Defence (Shoebury Common Sea Defence Scheme)	78	41	-				119
- Coastal Defence – Bastion at Westcliff		200					200
- Improving Resilience of the Borough to Flooding from Extreme Weather Events	38	152					190
- Flood Prevention Works	7	-	-				7
- Resilience Innovation Programme		40					40
- Sea Wall - Remedial Repairs	8	39					47
<u>Footways and Carriageways schemes:</u>							
- Footways and Carriageways Improvements	2,957	-					2,957
- Footways Improvements		6,003	2,500	2,500	2,500	2,500	16,003
- Carriageways Improvements		4,003	1,500	1,500	1,500	1,500	10,003
- Highways Maintenance - Potholes	83	773					856
- Junction Protection	22	340	288				650
- Zebra Crossing Surfacing Replacement	188	62	150	200			600
- Improvements to the Prittlebrook cycleway / footway	45						45
- Improve Footway Condition Around Highway Trees	153	150	150				453
<u>Highways Infrastructure schemes:</u>							
- Street Lighting Infills	131	125	125				381
- Belton Way Highways Protection	40	3,200	-				3,240
- Bridge Strengthening - Challenge Fund	-	949	-				949
- Town Centre Redevelopment Improvements - Highways (NPIF)	156						156
- Emergency Active Travel Fund Tranche 1	149	141					290
- Emergency Active Travel Fund Tranche 2		742					742
- Traffic Signs Upgrade	1	294	100	100			495
- Vehicle Restraint Replacement	220	175					395
- Victoria Circus - void remediation works		25					25

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Parking schemes:							
- Car Park Improvements	45	160	100	100			405
- Car Park Resurfacing	-	400	100				500
- Improved Car Park Signage and Guidance Systems	58	155					213
- Gas Works Car Park	465	50					515
- Parking Signage Replacement	30	150					180
- Southchurch Car Park	514						514
- Southchurch Car Park - Land Contamination Works	27						27
Local Transport Plan schemes:							
- LTP (Integrated Transport block) - Bridge Strengthening	457	365					822
- LTP (Integrated Transport block) - Better Sustainable Transport	749	411					1,160
- LTP (Integrated Transport block) - Better Networks	565	526					1,091
- LTP (Integrated Transport block) - Traffic Management Schemes	276	524					800
- LTP (Integrated Transport block) - Traffic Control Systems	248	265					513
- LTP - Maintenance	689	797					1,486
- LTP - Maintenance - Street Lighting	175	150					325
Local Growth Fund schemes:							
- A127 Growth Corridor (Bell Junction and A127 Essential Maintenance Works)	6,282	3,919					10,201
- Extension of London Road Public Realm Improvement to Victoria Circus	1,472	1,844					3,316
- Local Growth Fund - Southend Town Centre Interventions	74	1,426					1,500
Other Transport schemes:							
- HCA Progress Road	-	15					15
- Southend Transport Model	291	373	200	95			959
Total Highways and Infrastructure	16,744	29,384	5,213	4,495	4,000	4,000	63,836
Works to Property							
62 Avenue Road - demolition	-	44					44
5 Brunel Road - Hoarding	6						6
569 Prince Avenue	11						11
Roof Repairs to Old Beecroft Art Gallery	4						4
Aviation Way Car Park	12	388					400
Belfairs Park Restaurant/Golf Club Preventative Works	50	4					54
Civic Campus - Efficient Use of Space	95	152	100				347
Clearance and Fencing - Land off Sutton Road	-	2					2
Futures Demolition	862	216					1,078
Garons Under Floor Heating	32						32
SACC Access Control System	12	2					14
Seaways - HCA Condition Funding	-	170					170
SMAC Eastern Esplanade Slipway	-	27					27
Westbarrow Car Park Protection	12						12
Cemetery - Ride on Mower	-	30					30
Cemetery and Crematorium Road and Path Resurfacing	14						14
Crematorium - Urgent Structural Repairs to Chimney	10	5					15
Crematorium Refurbishment			2,700				2,700
Cremator Relining	74						74
Essential Crematorium/Cemetery Equipment	-	1					1
Pergola Walk Memorial Scheme	-	7					7
Civic Centre Boilers	46	82	121	1,000			1,249
Public Toilet Provision	-	-	699				699
Fire Improvement Works	321	750	820	820	821		3,532
Property Refurbishment Programme	1,329	648	600	600	600		3,777
Prittlewell Chapel external lighting	19						19
8 Smallholdings boiler replacement	-	3					3
Civic Plant Room, Hot Water & Heating	20						20
Priority Works	-	544	600	600	600		2,344
Total Works to Property	2,929	3,075	5,640	3,020	2,021	-	16,685
Energy Saving							
Energy Efficiency Projects	2	155	369	200			726
Priory Park Workshop Lighting	5						5
Real Time Air Quality Measurement - Feasibility	2	28	28				58
Solar PV Projects	-	100	400	436			936
Schools and Council Buildings Solar PV	-	73	200	73			346
Electronic Vehicle Projects	3	77					80
Total Energy Saving	12	433	997	709	-	-	2,151

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ICT							
Data Centre	108	15					123
Employee Engagement Portal (Intranet)	-	20					20
HR Recruitment Contract Implementation	4	44					48
N3 Connectivity in Civic Building	-	39					39
ICT - Technology Device Refresh	1,605	692	-				2,297
ICT - Application Transformation	260	964	-	-			1,224
ICT - Digital Enablement	73	448	-				521
ICT - Security & Resiliency	136	257	-				393
ICT - Stabilise the Estate	1,491	520	-				2,011
ICT - Core Application and Database Migration	13	6					19
ICT - Childrens and Adults Social Care - Development of the Liquid Logic Case Management System	119						119
ICT - Childrens and Adults Social Care - Implementation of ContrOCC modules	-	241					241
ICT – Cyber Security/Public Services Network	2						2
ICT - Operational requirements		864	864	862			2,590
Photon (Internet upgrade)	19						19
Replacement and Enhancement to Cash Receiving System	26	5					31
Software Licencing	62	626					688
Total ICT	3,918	4,741	864	862	-	-	10,385
S106/S38/CIL							
S106 3-5 High Street 1501496AMDT - affordable housing	-	-					-
S106 23/04/2015 Hinguar and Saxon - public art contribution	4	9					13
S106 Ajax Works 0300130ful - landscaping maintenance	-	2	1	1	2		6
S106 Avenue Works 1401968AMDT - Public Art	2	13					15
S106 Bellway Homes contribution from Hall Road Development	-	63					63
S106 Former Balmoral 1400914FULM – public art contribution	-	1					1
S106 Former College 1000225FUL - Tree Replacement	-	11					11
S106 Garrison 0000777 Deposit - CCTV	-	1					1
S106 Garrison 0000777 Deposit - information boards	-	2					2
S106 Garrison 0000777 Deposit - Junior Play Area maintenance	-	10					10
S106 Garrison 0000777 Deposit - Toddler Play Area maintenance	-	6					6
S106 Garrison Park Store	-	1					1
S106 Lifstan Way 0000273 Out - Open Space Maintenance	1	7	4	4	62		78
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	-	25					25
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	27	33	30	30	102		222
S106 22-23 The Leas 0700820FULM - bus service contribution	-	43					43
S106 Essex House 1500521FULM - bus stop improvement	-	3					3
S106 Former College 1500803BC4M - parking survey contribution	-	10					10
S106 Avenue Works 1401968AMDT - cycleway improvement	-	1					1
S106 Bellway Prittlebrook 1400943FULM - TRO Contribution	-	2					2
S106 Hinguar 1401672BC4M - highway contribution	-	5					5
S106 North Road and Salisbury Ave 1200056 - Highway Works Contribution	-	2					2
S106 Sunlight Ldry 1400411FULM - Highway Works	-	2					2
S106 Seec 0200500ful - Highway Works	-	104					104
S106 Univ H-Way0401561ful	1	2					3
S106 Lidl Highway S38	17						17
S106 Lidl Highway S38 – Bond	1						1
S38/S278 Airport 0901960 Fulm	-	26					26
S38 Bellway Homes 14/00943/fulm	-	49					49
S78 Bellway Homes 14/00943/fulm	-	8					8
S38 Fossetts Farm Bridleway	-	1					1
CIL Ward NA – Milton – Milton Park improvements	-	2					2
CIL Ward NA – Milton – Park Street replacement bollards	-	1					1
CIL Ward NA – Eastwood Park – Tree planting	-	1					1
CIL Ward NA – Southchurch – Southchurch Speedwatch	-	1					1
CIL Ward NA – Thorpe – Street furniture improvement	-	8					8
CIL Ward NA - Victoria - Community Mini Bus	8						8
CIL Ward NA – Westborough – Signposting	-	1					1
Total S106/S38/CIL	61	456	35	35	166	-	753
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND	53,929	67,473	30,694	11,514	8,199	7,219	179,028

Total General Fund budget for 2021/22 to 2025/26:

125,099

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Council Housing New Build Programme							
Housing Construction Scheme - Phase 2	37	3					40
Housing Construction Scheme - Phase 3	55	1,016	6,323	285			7,679
Housing Construction Scheme - Phase 4	14	30	2,343	424	83		2,894
Housing Construction Scheme - Modern Methods of Construction (MMC)	25	1,170	582				1,777
Housing Construction Scheme - Phase 5/6 feasibility (S106)	7	38					45
Housing Construction Scheme - Land Assembly Fund (S106)	-	668	732	-			1,400
Total Council Housing New Build Programme	138	2,925	9,980	709	83	-	13,835
Council Housing Acquisitions Programme							
HRA Affordable Housing Acquisitions Programme	2,770	3,000	2,000	1,706			9,476
Next Steps Accommodation Programme	775	3,123					3,898
Housing and Development Pipeline Feasibility - HRA	50	295					345
Acquisition of tower block leaseholds - Queensway	274	809	-	900	900		2,883
Total Council Housing Acquisitions Programme	3,869	7,227	2,000	2,606	900	-	16,602
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA	4,007	10,152	11,980	3,315	983	0	30,437

Total HRA budget for 2021/22 to 2025/26: **26,430**

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COUNCIL'S PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND AND HRA	57,936	77,625	42,674	14,829	9,182	7,219	209,465

Total budget for 2021/22 to 2025/26: **151,529**

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Council Housing Refurbishment - delivered by South Essex Homes Limited							
Bathroom Refurbishment	72	169	102	96	105		544
Central Heating	1,519	829	201	109	93		2,751
Environmental - H&S works	582	574	1,132	1,133	1,134		4,555
Kitchen Refurbishments	523	669	971	616	972		3,751
Rewiring	269	809	273	380	404		2,135
Roofs	529	853	961	1,074	1,040		4,457
Windows and Doors	597	1,064	1,152	1,064	1,013		4,890
Common Areas Improvement	1,880	2,002	1,587	1,587	1,587		8,643
HRA - SBC Buybacks Refurbishment		324					324
Sprinkler System Installation Pilot	-	496					496
Tower Blocks Boroughwide Annunciation System		270					270
HRA Disabled Adaptations - Major Adaptations	455	715	770	770	776		3,486
Sheltered Housing DDA works	-		345				345
Balmoral Estate Improvement and Structural Works	114	1,486	725				2,325
Energy Efficiency Measures	22	127					149
Total Council Housing Refurbishment	6,562	10,387	8,219	6,829	7,124	-	39,121
Enterprise and Regeneration - delivered by Porters Place Southend-on-Sea LLP							
Better Queensway - Loan to Joint Venture	1,500	1,750	2,000	2,500	3,250	3,250	14,250
Housing Infrastructure Funding	-	500	7,500	7,000			15,000
Better Queensway Energy Centre		4,200					4,200
Total Enterprise and Regeneration	1,500	6,450	9,500	9,500	3,250	3,250	33,450
PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES OR JOINT VENTURES	8,062	16,837	17,719	16,329	10,374	3,250	72,571

Total budget for 2021/22 to 2025/26: **64,509**

Proposed Capital Investment Programme 2020/21 to 2025/26 and future years - Schemes subject to viable business cases or grant re-profiling

General Fund Schemes Subject to Viable Business Cases	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Footways Improvements	0	4,000	4,000	4,000	4,000	16,000
Carriageways Improvements	0	2,000	2,000	2,000	2,000	8,000
Tree Planting						-
Better Queensway - Additional Affordable Housing						10,000
Better Queensway Housing and Commerical Property acquisitions						19,925
Regeneration Pipeline Schemes						-
Strategic and Regeneration Acquisitions						10,380
Private Sector Housing Strategy						785
ICT - Operational requirements						-
Coastal Defence						-
Cliffs Stabilisation						-
Shoebury Health Centre						-
East Beach Masterplan						-
Town Centre and Seafront Security Works						-
Civic Centre Campus Masterplan						-
Cliffs Pavilion Refurbishment and Remodelling						-
Seafront Illuminations						-
Town Centre Masterplan (including parking provision)						-
Museums Collection Store						-
Will be profiled across the years as and when viable business cases are agreed						
TOTAL SCHEMES SUBJECT TO VIABLE BUSINESS CASES (plus investment yet to be costed):						65,090