

CORPORATE PARENTING GROUP

(Must include the Cabinet Member with responsibility for Children's Services)

Party	Members	Total	Substitutes
CON	Steve Buckley James Courtenay Helen Boyd	6 3	
LAB	Laurie Burton	1	
IND	Mike Stafford	1	
LD	Beth Hooper	1	

ROCHFORD & SOUTHEND-ON-SEA AREA ACTION PLAN COMMITTEE
(at least one Councillor shall represent a ward adjacent to the airport)

Party	Members	Total	Substitutes
CON	Kevin Buck David McGlone	2	All
LAB	Tricia Cowdrey	1	All
IND	Martin Terry	1	All

ADOPTION PANEL

(Councillors must be vetted for Child Protection purposes. Councillors appointed to this Panel must be prepared to attend meetings during the day)

Party	Members	Total	Substitutes not permitted
	Helen Boyd	1	N/A

FOSTERING PANEL

(Councillors must be vetted for Child Protection purposes. Councillors appointed to this Panel must be prepared to attend meetings during the day)

Party	Members	Total	Substitutes not permitted
	Helen Boyd	1	N/A
	Tricia Cowdrey	1	N/A

THE SHAREHOLDER BOARD
(Membership must include Leader, Deputy Leader, and 1 other Cabinet Member)

Party	Members	Total 8	Substitutes
CON	Tony Cox Meg Davidson Kevin Buck Dan Nelson	4	All
LAB	Ian Gilbert Matt Dent	2	All
IND	Ron Woodley	1	All
LD	Carole Mulroney	1	All

THE SENIOR MANAGERS' PAY PANEL

(Leader, Deputy Leader, 1 other Cabinet Member, Leaders of the two largest opposition groups)

Party	Members	Total 5	Substitutes Not permitted
CON	Tony Cox Meg Davidson	2	N/A
LAB	Ian Gilbert	1	N/A
IND	Ron Woodley	1	N/A
LD	Carole Mulroney	1	N/A

CHILDREN'S SERVICES IMPROVEMENT BOARD

(The Leader, relevant Cabinet Member and ONE opposition group councillor should be appointed to the Board)

Party	Members	Total 1	Substitutes
CON	James Courtenay	1	
LAB	Ian Gilbert Laurie Burton	2	