

# Budget Monitoring & Reporting 2021/22

## Period 6 – September 2021 Capital Investment Programme Performance



# Capital Investment Programme Performance Report

## 1. Overall Budget Performance by Investment Area

The revised Capital budget for the 2021/22 financial year which includes all changes agreed at September 2021 cabinet is as follows:

Schemes	Revised Budget 2021/22 £'000
Total Schemes Delivered by General Fund	63,047
Total Schemes Delivered by Housing Revenue Account	10,867
Total Schemes Delivered by Subsidiary Companies and Joint Ventures	16,122

Actual capital spend as at 30<sup>th</sup> September 2021 is £29.180 million representing approximately 32% of the revised budget. This is shown in section 4. (Outstanding creditors totalling £0.192 million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area on the following pages.

## Total Schemes Delivered by General Fund

Investment Area	Revised Budget 2021/22 £'000	Outturn to 30 <sup>th</sup> September 2021 £'000	Current Variance to 30 <sup>th</sup> September 2021 £'000	Expected outturn 2021/22 £'000	Latest Expected Variance to Revised Budget 2021/22 £'000	Amended Budget 2022/23 to 2025/26 £'000
General Fund Housing	709	180	(529)	959	250	5,154
Social Care	6,487	3,105	(3,382)	6,487	-	203
Schools	3,231	559	(2,672)	1,684	(1,547)	2,609
Enterprise & Regeneration	8,773	3,323	(5,450)	8,773	-	10,150
Southend Pier	5,835	1,851	(3,984)	5,235	(600)	10,600
Culture & Tourism	1,634	301	(1,333)	1,647	13	-
Community Safety	3,427	416	(3,011)	3,427	-	-
Highways & Infrastructure	24,440	8,556	(15,884)	24,443	3	23,672
Works to Property	2,791	810	(1,981)	2,778	(13)	9,919
Energy Saving	433	93	(340)	405	(28)	1,734
ICT	4,741	2,553	(2,188)	4,741	-	1,726
S106/S38/CIL	546	192	(354)	666	120	236
<b>Total</b>	<b>63,047</b>	<b>21,939</b>	<b>(41,108)</b>	<b>61,245</b>	<b>(1,802)</b>	<b>66,003</b>

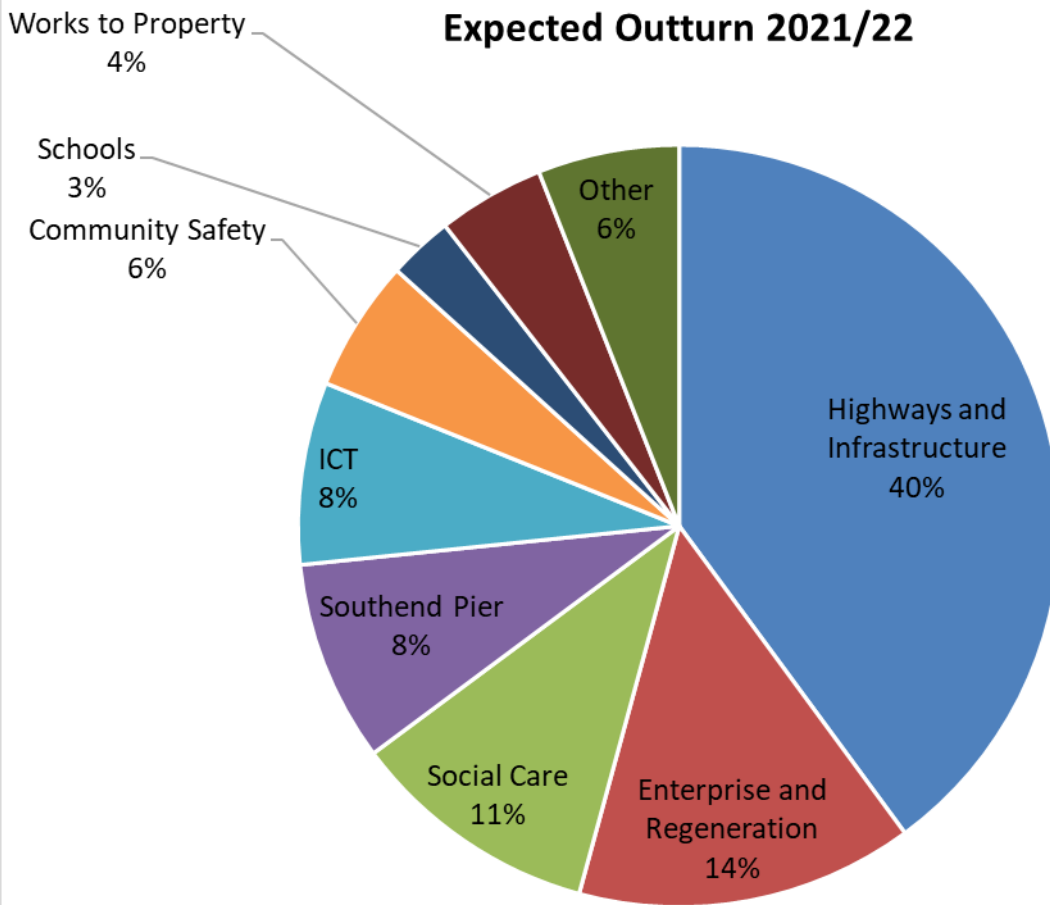
### Total Schemes Delivered by Housing Revenue Account

Investment Area	Revised Budget 2021/22 £'000	Outturn to 30 <sup>th</sup> September 2021 £'000	Current Variance to 30 <sup>th</sup> September 2021 £'000	Expected outturn 2021/22 £'000	Latest Expected Variance to Revised Budget 2021/22 £'000	Amended Budget 2022/23 to 2025/26 £'000
Council Housing New Build Programme	2,925	110	(2,815)	2,224	(701)	11,473
Council Housing Acquisitions Programme	7,227	3,634	(3,593)	6,668	(559)	6,065
Council Housing Refurbishment – Disabled Adaptations	715	270	(445)	715	-	2,316
<b>Total</b>	<b>10,867</b>	<b>4,014</b>	<b>(6,853)</b>	<b>9,607</b>	<b>(1,260)</b>	<b>19,854</b>

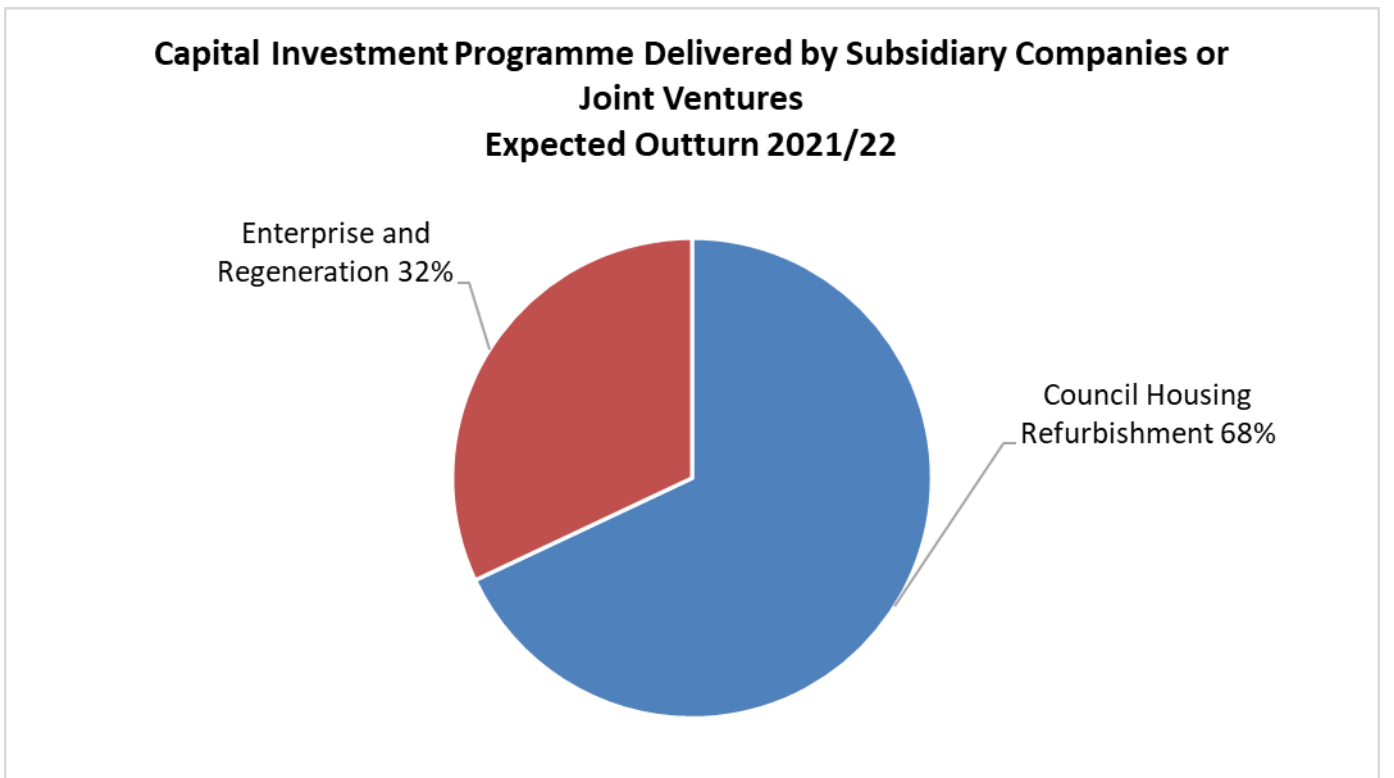
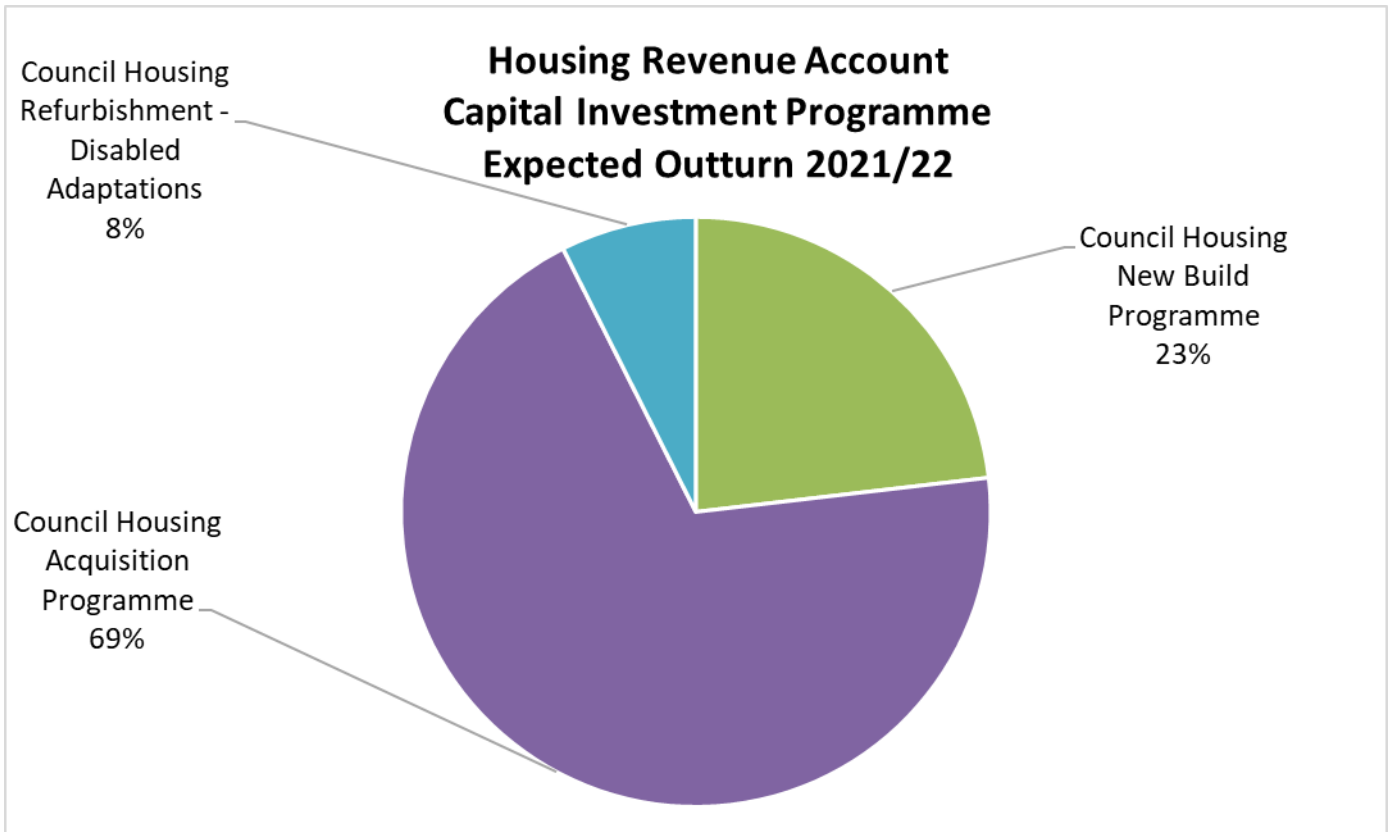
### Total Schemes Delivered by Subsidiary Companies and Joint Ventures

Investment Area	Revised Budget 2021/22 £'000	Outturn to 30 <sup>th</sup> September 2021 £'000	Current Variance to 30 <sup>th</sup> September 2021 £'000	Expected outturn 2021/22 £'000	Latest Expected Variance to Revised Budget 2021/22 £'000	Amended Budget 2022/23 to 2025/26 £'000
Council Housing Refurbishment	9,672	2,302	(7,370)	9,672	-	20,356
Enterprise and Regeneration	6,450	925	(5,525)	4,550	(1,900)	29,600
<b>Total</b>	<b>16,122</b>	<b>3,227</b>	<b>(12,895)</b>	<b>14,222</b>	<b>(1,900)</b>	<b>49,956</b>

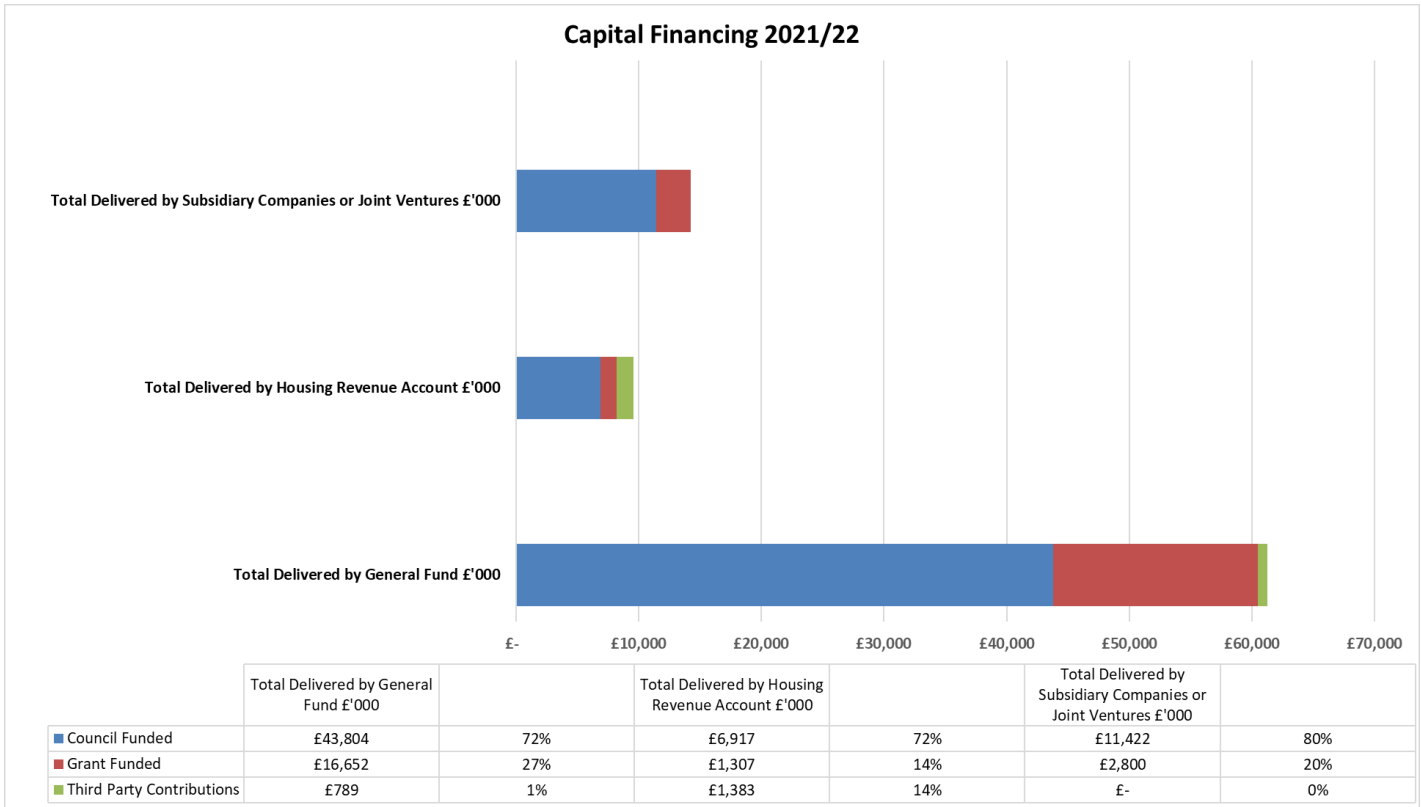
## General Fund Capital Investment Programme Expected Outturn 2021/22



Other	Expected Outturn 2021/22	
Culture and Tourism	£	1,647
General Fund Housing	£	959
S106/S38/CIL	£	666
Energy Saving	£	405
	<b>£</b>	<b>3,677</b>



The capital investment for 2021/22 is proposed to be funded as follows:



Third party contributions are non-grant funding from external sources such as S106 contributions.

Of the £22.931 million of external funding expected, £18.942 million had been received by 30<sup>th</sup> September. The outstanding amounts mainly relate to Local Growth Fund schemes.

## Strategic Schemes

Successful and timely delivery of the capital investment programme is a key part of achieving the Southend 2050 ambition and delivering its outcomes.

£73.395 million of this relates to strategic schemes and approximately 35% spend has been achieved to date for these strategic schemes.

Investment Area	Scheme	Revised Budget 2021/22 £000	Outturn to 30th September 2021 £000	Expected outturn 2021/22 £000	Latest Expected Variance to Revised Budget 2021/22 £000	Budget 2022/23 to 2025/26 £000
<b>Strategic Schemes</b>						
Enterprise and Regeneration	Airport Business Park (including Local Growth Fund)	5,647	2,179	5,647	-	7,800
Enterprise and Regeneration	Airport Business Park - Acquisition	1,036	861	1,036	-	-
Enterprise and Regeneration	Better Queensway - Programme Management	1,058	238	1,058	-	990
Enterprise and Regeneration	Victoria Centre	762	41	762	-	500
Social Care	Delaware and Priory New Build	6,250	3,029	6,250	-	-
Schools	School Improvement and Provision of School Places	560	1	160	(400)	-
Southend Pier	Southend Pier schemes	5,835	1,851	5,235	(600)	10,600
ICT	ICT schemes	4,741	2,553	4,741	-	1,726
Highways and Infrastructure	Footways and Carriageways Schemes	11,469	4,776	11,469	-	16,650
Highways and Infrastructure	Parking Schemes	805	289	805	-	410
Highways and Infrastructure	Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes	9,253	2,827	8,724	(529)	1,503
<b>Total General Fund Strategic Schemes</b>		<b>47,416</b>	<b>18,645</b>	<b>45,887</b>	<b>(1,529)</b>	<b>40,179</b>
Council Housing New Build Programme	Construction of New Housing on HRA Land	2,925	110	2,224	(701)	11,473
Council Housing Acquisitions	HRA Affordable Housing Acquisitions Programme	3,000	890	3,000	-	3,706
Council Housing Acquisitions	Next Steps Accommodation Programme	3,123	2,606	3,123	-	-
Council Housing Acquisitions	Acquisition of Tower Block Leaseholds - Queensway	809	96	250	(559)	2,359
<b>Total HRA Strategic Schemes</b>		<b>9,857</b>	<b>3,702</b>	<b>8,597</b>	<b>(1,260)</b>	<b>17,538</b>
Council Housing Refurbishment	HRA Decent Homes Programme	9,672	2,302	9,672	-	20,356
Enterprise and Regeneration	Better Queensway - Loan to Joint Venture	1,750	425	1,750	-	11,000
Enterprise and Regeneration	Housing Infrastructure Funding	500	500	500	-	14,500
Enterprise and Regeneration	Better Queensway Energy Centre	4,200	-	1,600	(2,600)	2,600
<b>Total Delivered by Subsidiary Companies and Joint Ventures Strategic Schemes</b>		<b>16,122</b>	<b>3,227</b>	<b>13,522</b>	<b>(2,600)</b>	<b>48,456</b>
<b>Total Strategic Schemes</b>		<b>73,395</b>	<b>25,574</b>	<b>68,006</b>	<b>(5,389)</b>	<b>106,173</b>
<b>Other Schemes</b>						
<b>Other General Fund Capital Investment Schemes</b>		15,631	3,294	15,358	(273)	25,824
<b>Other HRA Capital Investment Schemes</b>		1,010	312	1,010	-	2,316
<b>Other Delivered by Subsidiary Companies and Joint Ventures Capital Investment Schemes</b>		-	-	700	700	1,500
<b>Total Schemes</b>						
<b>TOTAL GENERAL FUND SCHEMES</b>		<b>63,047</b>	<b>21,939</b>	<b>61,245</b>	<b>(1,802)</b>	<b>66,003</b>
<b>TOTAL HRA SCHEMES</b>		<b>10,867</b>	<b>4,014</b>	<b>9,607</b>	<b>(1,260)</b>	<b>19,854</b>
<b>TOTAL DELIVERED BY SUBSIDIARY COMPANIES AND JOINT VENTURES SCHEMES</b>		<b>16,122</b>	<b>3,227</b>	<b>14,222</b>	<b>(1,900)</b>	<b>49,956</b>
		<b>90,036</b>	<b>29,180</b>	<b>85,074</b>	<b>(4,962)</b>	<b>135,813</b>



## **2. Progress of schemes for 2021/22**

### **Total Schemes Delivered by General Fund**

#### **General Fund Housing**

The Disabled Facilities programme is progressing well as covid restrictions have been lifted and included within this report is an accelerated delivery of £300k from 2025/26 to 2021/22.

Following a review at the recent capital challenge meetings with Councillor Collins, included within this report is a carry forward request of £50k from 2021/22 to 2022/23 in relation to Private Sector Housing Strategy - Empty Homes project. As a result of a delay on the Job Evaluation of the Managers post within this team, the post remains vacant. This means the team are not able to run at full capacity, so some works have been delayed.

#### **Social Care**

The Delaware and Priory New Build (Brook Meadows House) works are progressing well on site and the main kitchen installation began on the 11<sup>th</sup> October 2021. All works are currently on programme for 12<sup>th</sup> January 2022 handover of the new building. Demolition of Priory House and residual parking and landscape works will commence upon decant of Priory House residents into the new building.

#### **Schools**

Projects within the School Improvement and Provision of School Places scheme are now complete with just final retention payments remaining. The scheme has achieved expansions across 6 secondary schools, meeting statutory duties to ensure sufficiency. As a result, included within this report is a request to remove £400k from the main capital investment programme to the 'Subject to Viable Business Case' section. Whilst the statutory duties have been met, the service are awaiting the outcome of the local plan to ensure we no longer have a need for these funds.

General Conditions Works are well underway in the schools in the borough. Included within this report is a carry forward request of £85k from 2021/22 to 2022/23 in relation to boiler works at Eastwood Primary School which have been delayed until Summer 2022.

The council has received £1.1m in 2021/22 for High Needs Provision. This is the first year that the funding has been made available to local authorities and is to support the provision of new places for children with special educational needs and disabilities or requiring alternative provision. There is a request within this report to carry forward these monies whilst plans for the new resources are still being finalised. It is requested that £531k be carried into 2022/23 and £531k into 2023/24.

## **Enterprise & Regeneration**

The Costa Coffee build and hand over is now complete and the Costa Coffee opened for trading on the 4th September 2021. The Launchpad build continues and is on time and within budget. The car park works are now complete.

## **Southend Pier**

Pier schemes are progressing well.

Structural Consultants have been appointed to review pier condition works and structural condition survey works, and this is currently in progress. The outcome of the survey will inform the capital investment programme regarding priority works. A tender document is currently being produced with a view to continue refurbishment of the pier stem anchor bays, it is anticipated tender documents will be ready by the end of October 2021.

Works on the Pier Head Development Phase 1 continue and the planning and Listed Building Consent was received on 30 July 2021. The scheme is scheduled to go to tender later this month. Enabling works (sub-structure) are currently on site and consent for the works has been sought from the Marine Management Organisation. In order to reflect the current project plan there is a request included within this report of a carry forward request of £600k from 2021/22 to 2022/23.

Structural Marine Consulting Engineers are surveying the pier and gathering information to determine options to carry out major refurbishment work at the Timber Outer Head. Considering this, a carry forward request of £2.300 million from 2022/23 to 2023/24 is included within this report to allow for the feasibility works to be completed and final options considered.

The first train has been successfully delivered to the pier and installed onto the tracks. Commissioning works commenced on the 11th October 2021 and will continue for the rest of the month, including 40 hours of test running alongside driver training. It is expected that the train will enter service in the first week of November with delivery of train two to site then being taken forward.

## **Highways & Infrastructure**

Following a further review of the Highways and infrastructure capital investment programme during the recent capital challenge meetings, carry forwards totalling £819k have been identified and requested within this report.

£529k of this carry forward request relates to the works at the Bell Junction and the A127 works. It is requested that this funding be carried forward into financial year 2022/23 to allow for the timing of final payments at the end of the project.

£140k of this carry forward relates to the works on the Southend Transport Model scheme and it is requested that £140k be carried forward into 2022/23 in order to reflect the programme of works.

The final £150k of this request relates to a carry forward of £150k from 2021/22 to 2022/23 in relation to the Traffic Signs upgrade scheme. A feasibility study is currently underway to review the traffic signage in the borough. Once this study is complete traffic signage upgrades will take place.

Included within this report is £150k additional funding for the Coastal Refurbishment Programme. This funding is intended to relieve the pressure on the revenue budgets in relation to the refurbishment of coastal defences around the borough. This funding will enable the service to carry out essential coastal refurbishment works on a timely basis and therefore avoid costly impairments.

Southend Borough Council are the lead partner in the delivery of the Improving Resilience to Flooding from Extreme Weather Events project. Partners in this project include Castle Point, Thurrock and Rochford Councils. The purpose of the project is to explore innovative techniques that could be implemented to improve the resilience of the borough to flooding and extreme weather. This project is funded in part by DEFRA and as such £672k of new funding is included within this report for 2021/22. Further funding will be received in future years.

### **Works to Property**

Schemes are well underway and the Fire Improvement Works and Property Refurbishment Programme are on track for 2021/22.

Following a review of the council's work programme £1.0 million has been removed from the programme in 2023/24 in respect of the work programme for the Civic Centre Boilers. It is also requested that £191k of this budget be vired to the Property Refurbishment Programme in 2021/22 and 2022/23, £70k and 121k respectively. This will enable works to the boilers in the Civic Centre to become part of the Property Refurbishment works programme and thus avoid any future impairment.

### **Energy Saving**

The schemes within this area are all currently under review to ascertain suitability and viability for Southend Borough Council.

Following further guidance from DEFRA in relation to Real Time Air Quality Measurement it is requested that the £28k funding of this scheme be carried forward from 2021/22 to 2022/23.

### **ICT**

Projects are continuing at pace with several expecting to reach completion in the next few months.

All remaining schemes are on track to be delivered in this financial year.

## **S106/S38/CIL**

Included within this report is new funding of £120k in relation to S106 for the Sea Wall and Associated Structural maintenance. This funding has been received and is expected to be spent and has therefore been added to the capital investment programme in 2021/22.

### **Total Schemes Delivered by Housing Revenue Account**

Following a review at the recent capital challenge meetings with Councillor Collins there is a request included within this report to carry forward £1.260 million into the future years of the capital programme in relation to the schemes delivered by the Housing Revenue Account.

### **Council Housing New Build Programme**

The Housing Construction Schemes are progressing.

The Housing Construction Scheme Phase 3 relates to 29 units in Shoeburyness across 6 garage sites at Eagle Way. This scheme is still in the procurement phase and the current timetable puts the start date on site in December 2021. Given the time of year, works are unlikely to begin until January 2022. The demolition of the garage sites has been carried out by South Essex Homes and the tender documentation has been updated to reflect this. In order to reflect this there is a proposed spend profile adjustment included within this report. It is requested that £451k be carried forward from 2021/22 with £356k in 2022/23 95k into 2023/24. A further £55k to be carried forward from 2022/23 to 2023/24.

The Housing Construction Scheme Phase 4 relates to Lundy Close. This scheme is progressing and is now at final design stage. Pre application plans have been submitted and we are waiting to arrange a pre application date with planners. Resident engagement is ongoing. As part of this report there is a carry forward request of £922k from 2022/23 to 2023/24 to reflect the current project timetable.

Housing Construction Scheme - Modern Methods of Construction (MMC) relates to works at Saxon Gardens and Archer Avenue. The contractor is currently on site at Saxon Gardens and works are progressing in line with contractor programme.

A delay has occurred in relation to the Archer Avenue scheme due to disagreements over draft contract documents. Amendments have now been agreed by both parties, allowing for the increase in cost of materials to be accounted for and it is expected that contracts will be signed in October 2021. As a result of these delays the programme has been pushed back by several months and therefore a carry forward is requested of £250k from 2021/22 to 2022/23.

## **Council Housing Acquisitions Programme**

The Affordable Housing Acquisitions Programme continues to make progress but spend has slowed in the recent months due to the housing market being particularly buoyant and properties are not as affordable as they were. We have completed 5 purchases in 2021/22 and we have 5 more in solicitor's hands.

The Next Steps Accommodation Programme is now complete with 19 properties purchased by Southend Borough Council which have been used to provide homes for those individuals that were homeless during the pandemic.

Whilst the Acquisition of tower block leaseholds in relation to the Queensway development is progressing and negotiations are ongoing, we have only completed on one property in this financial year. We have 11 potential acquisitions in the pipeline and it is expected that this process will escalate as the scheme progresses. Therefore, included within this report is a carry forward request of £559k from 2021/22 to 2022/23 to reflect this timescale.

## **Total Schemes Delivered by Subsidiary Companies and Joint Ventures**

### **Council Housing Refurbishment**

The Decent Homes Programme is well underway for 2021/22 and whilst South Essex Homes are experiencing delays due to material shortages it is expected that all budgets will be spent in 2021/22.

### **Enterprise and Regeneration**

We have now received further information in relation to the grant funding for the Better Queensway Energy Centre that will be passported to Porters Place Southend-on-Sea LLP. Therefore, within this report is a request to carry forward £2.600 million from 2021/22 to 2022/23 to reflect the spend profile provided by the LLP.

There are £2.200 million of additions to the capital programme delivered by subsidiary companies and joint ventures for the provision of funding the No Use Empty initiative. This is a joint venture with Kent County Council. £1.200 million relates to funding from the Getting Building Fund with £700k profiled in 2021/22 and £500k profiled in 2022/23. £1.000 million relates to funding from the Growing Places Fund and is to be added to the programme in 2022/23.

### 3. Requested Changes to the Capital Investment Programme

#### Carry Forwards to Future Years – programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Local Growth Fund - A127 Growth Corridor	(529)	529				0
Traffic Signs Upgrade	(150)	150				0
Real Time Air Quality Measurement - Feasibility	(28)	28				0
Empty Homes strategy	(50)	50				0
Housing Construction Scheme - Phase 3	(451)	(55)	356	150		0
Housing Construction Scheme - Phase 4		(922)	922			0
Housing Construction Scheme - Modern Methods of Construction (MMC)	(250)	250				0
Southend Pier - Pier Head development Phase 1	(600)	600				0
Southend Pier - Timber Outer Pier Head		(2,300)	2,300			0
Acquisition of tower block leaseholds - Queensway	(559)	559				0
Southend Transport Model	(140)	140				0
Eastwood Primary - Boiler Room	(85)	85				0
High Needs Provision	(1,062)	531	531			0
<b>Total Carry Forwards - programme to be delivered by the Council</b>	<b>(3,904)</b>	<b>(355)</b>	<b>4,109</b>	<b>150</b>	<b>0</b>	<b>0</b>

#### Accelerated Deliveries - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Disabled Facilities	300				(300)	0
<b>Total Accelerated Deliveries - programme to be delivered by the Council</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(300)</b>	<b>0</b>

#### Additions to the Programme - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Coastal Defence Refurbishment Programme	150					150
<b>Total Additions to the Programme - programme to be delivered by the Council</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>

#### Deletions from the Programme – programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Civic Centre Boilers			(1,000)			(1,000)
<b>Total Deletions from the Programme - programme to be delivered by the Council</b>	<b>0</b>	<b>0</b>	<b>(1,000)</b>	<b>0</b>	<b>0</b>	<b>(1,000)</b>

## Virements between schemes - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Civic Centre Boilers	(70)	(121)				-191
Property Refurbishment Programme	70	121				191
<b><u>Virements already actioned</u></b>						
Priority Works	(13)					(13)
Southend Dive Pool Funding	13					13
<b>Total Virements between schemes - programme to be delivered by the Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## New External Funding - programme to be delivered by the Council

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
S106 Garrison 0000777 Deposit - Sea Wall and Assoc Structure Maintenance	120					120
Resilience Innovation Programme	672					672
<b>Total New External Funding - programme to be delivered by the Council</b>	<b>792</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>792</b>

## Carry Forwards to Future Years – programme to be delivered by subsidiary companies and joint ventures

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
Better Queensway Energy Centre	(2,600)	2,600				0
<b>Total Carry Forwards - programme to be delivered by subsidiary companies and joint ventures</b>	<b>(2,600)</b>	<b>2,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Additions to the Programme – programme to be delivered by subsidiary companies and joint ventures

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
No Use Empty – Growing Places Fund		1,000				1,000
No Use Empty – Getting Building Fund	700	500				1,200
<b>Total Additions to the Programme - programme to be delivered by subsidiary companies and joint ventures</b>	<b>700</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200</b>

**Transfers to 'Subject to Viable Business Case' section from main Capital Investment Programme - programme to be delivered by the Council**

Scheme	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 and future years Budget £000	Total Budget (all years) £000
School Improvement & Provision for School Places	(400)					(400)
<b>Total Transfers from 'Subject to Viable Business Case' Section - programme to be delivered by the Council</b>	<b>(400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(400)</b>

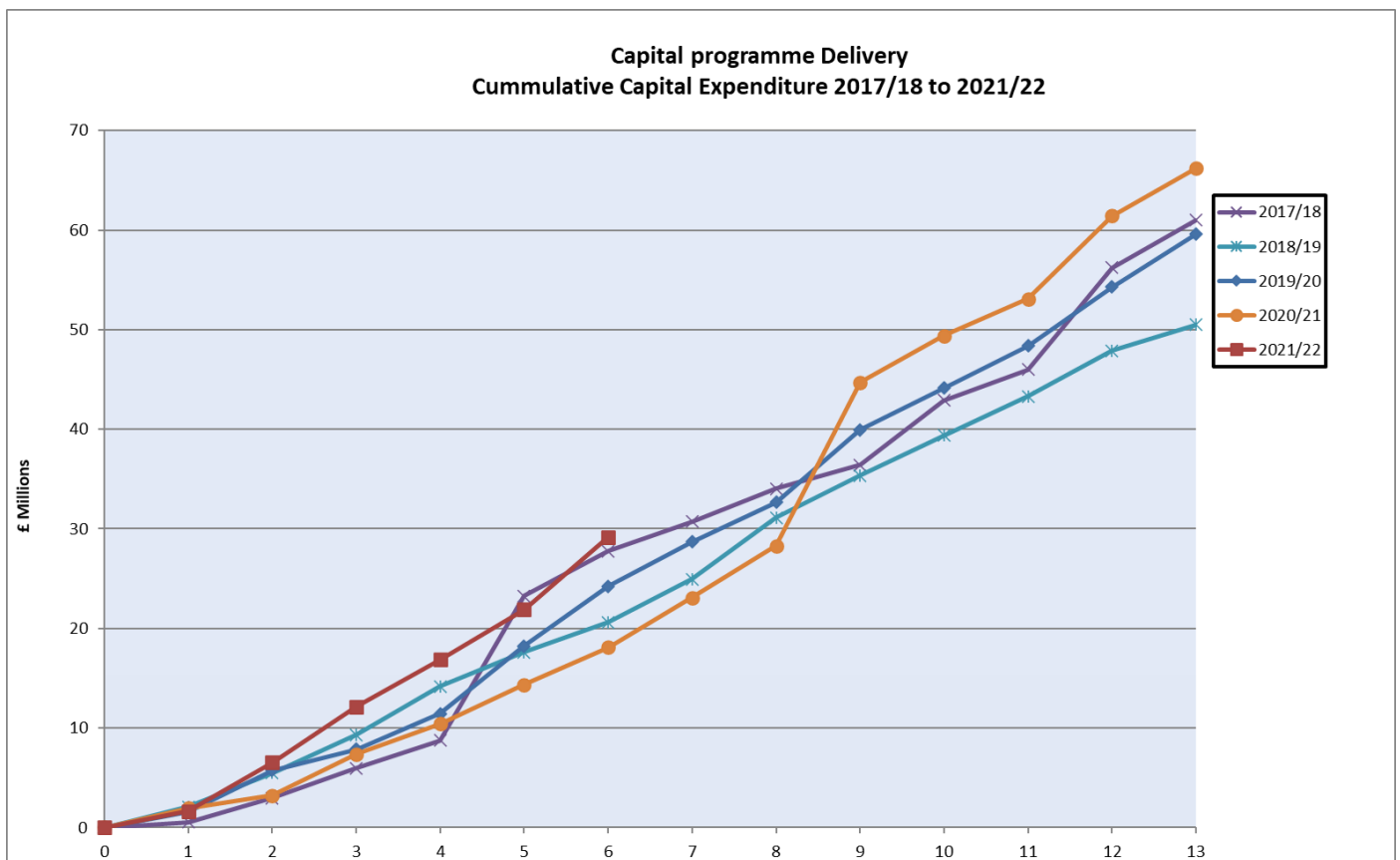


#### 4. Summary of Capital Expenditure at 30<sup>th</sup> September

	Original Budget 2021/22 £000	Revisions £000	Revised Budget 2021/22 £000	Actual 2021/22 £000	Forecast outturn 2021/22 £000	Forecast Variance to Year End 2021/22 £000	% Variance £000
General Fund Housing	827	(118)	709	180	959	250	25%
Social Care	6,735	(248)	6,487	3,105	6,487	-	48%
Schools	1,953	1,278	3,231	559	1,684	(1,547)	17%
Enterprise and Regeneration	7,681	1,092	8,773	3,323	8,773	-	38%
Southend Pier	6,748	(913)	5,835	1,851	5,235	(600)	32%
Culture and Tourism	940	694	1,634	301	1,647	13	18%
Community Safety	2,199	1,228	3,427	416	3,427	-	12%
Highways and Infrastructure	25,398	(958)	24,440	8,556	24,443	3	35%
Works to Property	3,114	(323)	2,791	810	2,778	(13)	29%
Energy Saving	713	(280)	433	93	405	(28)	21%
ICT	3,012	1,729	4,741	2,553	4,741	-	54%
S106/S38/CIL	372	174	546	192	666	120	35%
<b>TOTAL PROGRAMME TO BE DELIVERED BY THE GENERAL FUND</b>	<b>59,692</b>	<b>3,355</b>	<b>63,047</b>	<b>21,939</b>	<b>61,245</b>	<b>(1,802)</b>	<b>35%</b>
Council Housing New Build Programme	5,679	(2,754)	2,925	110	2,224	(701)	4%
Council Housing Acquisitions Programme	3,173	4,054	7,227	3,633	6,668	(559)	50%
Council Housing Refurbishment - Disabled Adaptations	770	(55)	715	270	715	-	38%
<b>TOTAL PROGRAMME TO BE DELIVERED BY THE HOUSING REVENUE ACCOUNT</b>	<b>9,622</b>	<b>1,245</b>	<b>10,867</b>	<b>4,014</b>	<b>9,607</b>	<b>(1,260)</b>	<b>37%</b>
Council Housing Refurbishment	9,318	354	9,672	2,302	9,672	-	24%
Enterprise and Regeneration	1,250	5,200	6,450	925	4,550	(1,900)	14%
<b>TOTAL PROGRAMME TO BE DELIVERED BY SUBSIDIARY COMPANIES OR JOINT VENTURES</b>	<b>10,568</b>	<b>5,554</b>	<b>16,122</b>	<b>3,227</b>	<b>14,222</b>	<b>(1,900)</b>	<b>20%</b>
<b>Council Approved Original Budget - February 2021</b>	<b>79,882</b>						
<b>Programme to be delivered by the Council</b>							
General Fund Housing	(118)						
Social Care	(248)						
Schools	1,278						
Enterprise and Regeneration	1,092						
Southend Pier	(913)						
Culture and Tourism	694						
Community Safety	1,228						
Highways and Infrastructure	(958)						
Works to Property	(323)						
Energy Saving	(280)						
ICT	1,729						
S106/S38/CIL	174						
Council Housing New Build Programme	(2,754)						
Council Housing Acquisitions Programme	4,054						
Council Housing Refurbishment - Disabled Adaptations	(55)						
<b>Programme to be delivered by Subsidiary companies or Joint Ventures</b>							
Council Housing Refurbishment	354						
Enterprise and Regeneration	5,200						
<b>Council Approved Revised Budget - June 2021</b>	<b>90,036</b>						

**Actual compared to Revised Budget spent is  
£29.180M or 32%**

## 5. Capital Programme Delivery



Year	Outturn £m	Outturn Against Budget %
2016/17	48.8	89.0
2017/18	61.0	95.0
2018/19	50.9	96.7
2019/20	59.5	83.8
2020/21	66.1	81.0