

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years - Summary by Area of Investment**

**Appendix 14**

| Scheme to be delivered by the Council                             | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| General Fund Housing  | 834                       | 1,017                     | 843                       | 500                       | 2,919                     | -   | <b>6,113</b>                        |
| Social Care   | 6,400                     | 203                       | -                         | -                         | -                         | -   | <b>6,603</b>                        |
| Schools   | 1,515                     | 1,685                     | 831                       | 262                       | -                         | -   | <b>4,293</b>                        |
| Enterprise and Regeneration                                       | 10,815                    | 7,228                     | -                         | -                         | -                         | -   | <b>18,043</b>                       |
| Southend Pier   | 5,235                     | 5,800                     | 3,550                     | 1,250                     | -                         | -   | <b>15,835</b>                       |
| Culture and Tourism   | 1,544                     | 145                       | -                         | -                         | -                         | -   | <b>1,689</b>                        |
| Community Safety  | 3,177                     | 250                       | -                         | -                         | -                         | -   | <b>3,427</b>                        |
| Highways and Infrastructure                                       | 22,678                    | 19,772                    | 4,295                     | 4,000                     | 4,000                     | 4,000   | <b>58,745</b>                       |
| Works to Property   | 1,943                     | 6,352                     | 2,020                     | 2,021                     | 600                       | 600   | <b>13,536</b>                       |
| Energy Saving   | 232                       | 425                       | 200                       | -                         | -                         | -   | <b>857</b>                          |
| ICT   | 4,357                     | 2,198                     | 967                       | 102                       | 39                        | -   | <b>7,663</b>                        |
| S106/S38/CIL  | 707                       | 35                        | 35                        | 166                       | -                         | -   | <b>943</b>                          |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND</b> | <b>59,437</b>             | <b>45,110</b>             | <b>12,741</b>             | <b>8,301</b>              | <b>7,558</b>              | <b>4,600</b>                                  | <b>137,747</b>                      |

Total budget for 2022/23 to 2026/27: 78,310

| Scheme to be delivered by the Council and Funded by the Levelling Up Fund                           | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| Enterprise and Regeneration - Funded by the Levelling Up Fund                                       | 4,495                     | 15,770                    | 3,705                     | 25                        | -                         | -   | <b>23,995</b>                       |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND - FUNDED BY<br/>LEVELLING UP FUND</b> | <b>4,495</b>              | <b>15,770</b>             | <b>3,705</b>              | <b>25</b>                 | <b>0</b>                  | <b>0</b>                                      | <b>23,995</b>                       |

Total budget for 2022/23 to 2026/27: 19,500

| Scheme to be delivered by the Council                    | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| Council Housing New Build Programme                      | 1,330                     | 9,410                     | 2,721                     | 233                       | -                         | -   | <b>13,694</b>                       |
| Council Housing Acquisitions Programme                   | 5,413                     | 3,314                     | 3,106                     | 900                       | -                         | -   | <b>12,733</b>                       |
| Council Housing Refurbishment                            | 715                       | 770                       | 770                       | 776                       | -                         | -   | <b>3,031</b>                        |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA</b> | <b>7,458</b>              | <b>13,494</b>             | <b>6,597</b>              | <b>1,909</b>              | <b>0</b>                  | <b>0</b>                                      | <b>29,458</b>                       |

Total budget for 2022/23 to 2026/27: 22,000

|   | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE<br/>COUNCIL</b> | <b>71,390</b>             | <b>74,374</b>             | <b>23,043</b>             | <b>10,235</b>             | <b>7,558</b>              | <b>4,600</b>                                  | <b>191,200</b>                      |

Total budget for 2022/23 to 2026/27: 119,810

| Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures                                     | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| Council Housing Refurbishment  | 8,910                     | 7,883                     | 6,887                     | 6,348                     | -                         | -   | <b>30,028</b>                       |
| Enterprise and Regeneration  | 3,950                     | 14,200                    | 9,500                     | 3,250                     | 3,250                     | -   | <b>34,150</b>                       |
| <b>PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES, PARTNERS OR JOINT VENTURES</b> | <b>12,860</b>             | <b>22,083</b>             | <b>16,387</b>             | <b>9,598</b>              | <b>3,250</b>              | <b>-</b>                                      | <b>64,178</b>                       |

**Total budget for 2022/23 to 2026/27:**

**51,318**

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years - Summary by Strategic and Other Schemes**

Appendix 14

| Scheme to be delivered by the Council   | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>Strategic schemes</b>  |                           |                           |                           |                           |                           |   |                                     |
| Airport Business Park (including Local Growth Fund)                                 | 8,147                     | 5,300                     | -                         | -                         | -                         | -   | 13,447                              |
| Airport Business Park - Acquisition   | 1,036                     | -                         | -                         | -                         | -                         | -   | 1,036                               |
| Better Queensway - Programme Management   | 908                       | 1,140                     | -                         | -                         | -                         | -   | 2,048                               |
| Victoria Centre   | 722                       | 540                       | -                         | -                         | -                         | -   | 1,262                               |
| Brook Meadows House   | 6,250                     | -                         | -                         | -                         | -                         | -   | 6,250                               |
| School Improvement and Provision of School Places                                   | 160                       | -                         | -                         | -                         | -                         | -   | 160                                 |
| Southend Pier schemes   | 5,235                     | 5,800                     | 3,550                     | 1,250                     | -                         | -   | 15,835                              |
| ICT schemes   | 4,357                     | 2,198                     | 967                       | 102                       | 39                        | -   | 7,663                               |
| Footways and Carriageways Schemes   | 11,275                    | 10,844                    | 4,000                     | 4,000                     | 4,000                     | 4,000   | 38,119                              |
| Parking Schemes   | 467                       | 648                       | 100                       | -                         | -                         | -   | 1,215                               |
| Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes    | 7,678                     | 2,549                     | -                         | -                         | -                         | -   | 10,227                              |
| <b>Total Strategic - General Fund</b>   | <b>46,235</b>             | <b>29,019</b>             | <b>8,617</b>              | <b>5,352</b>              | <b>4,039</b>              | <b>4,000</b>                                  | <b>97,262</b>                       |
| Leigh Port Detailed Design  | 4,000                     | 8,140                     | 2,930                     | -                         | -                         | -   | 15,070                              |
| Cliffs Pavillion  | 420                       | 6,940                     | 775                       | 25                        | -                         | -   | 8,160                               |
| City Beach  | 75                        | 690                       | -                         | -                         | -                         | -   | 765                                 |
| <b>Total Strategic - General Fund - funded by the Levelling Up Fund</b>             | <b>4,495</b>              | <b>15,770</b>             | <b>3,705</b>              | <b>25</b>                 | <b>-</b>                  | <b>-</b>                                      | <b>23,995</b>                       |
| HRA Affordable Housing Acquisitions Programme                                       | 2,000                     | 2,500                     | 2,206                     | -                         | -                         | -   | 6,706                               |
| Next Steps Accommodation Programme  | 3,123                     | -                         | -                         | -                         | -                         | -   | 3,123                               |
| Council Housing New Build Programme   | 1,330                     | 9,410                     | 2,721                     | 233                       | -                         | -   | 13,694                              |
| Acquisition of tower block leaseholds - Queensway                                   | 250                       | 559                       | 900                       | 900                       | -                         | -   | 2,609                               |
| <b>Total Strategic - HRA</b>  | <b>6,703</b>              | <b>12,469</b>             | <b>5,827</b>              | <b>1,133</b>              | <b>-</b>                  | <b>-</b>                                      | <b>26,132</b>                       |
| <b>Total Strategic - GF and HRA</b>   | <b>57,433</b>             | <b>57,258</b>             | <b>18,149</b>             | <b>6,510</b>              | <b>4,039</b>              | <b>4,000</b>                                  | <b>147,389</b>                      |
| <b>Other Schemes</b>  | <b>13,957</b>             | <b>17,116</b>             | <b>4,894</b>              | <b>3,725</b>              | <b>3,519</b>              | <b>600</b>                                    | <b>43,811</b>                       |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE COUNCIL</b> | <b>71,390</b>             | <b>74,374</b>             | <b>23,043</b>             | <b>10,235</b>             | <b>7,558</b>              | <b>4,600</b>                                  | <b>191,200</b>                      |

Total budget for 2022/23 to 2026/27:

119,810

| Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures   | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| Council Housing Refurbishment  | 8,910                     | 7,883                     | 6,887                     | 6,348                     | -                         | -   | 30,028                              |
| Better Queensway - Loan to Joint Venture   | 1,750                     | 2,000                     | 2,500                     | 3,250                     | 3,250                     | -   | 12,750                              |
| Housing Infrastructure Funding   | 1,000                     | 7,000                     | 7,000                     | -                         | -                         | -   | 15,000                              |
| Better Queensway Energy Centre   | 500                       | 3,700                     | -                         | -                         | -                         | -   | 4,200                               |
| <b>Total Strategic - Delivered by Subsidiary Companies or Joint Ventures</b>   | <b>12,160</b>             | <b>20,583</b>             | <b>16,387</b>             | <b>9,598</b>              | <b>3,250</b>              | <b>-</b>                                      | <b>61,978</b>                       |
| <b>Other Schemes</b>   | <b>700</b>                | <b>1,500</b>              | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                                      | <b>2,200</b>                        |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES, PARTNERS OR JOINT VENTURES</b> | <b>12,860</b>             | <b>22,083</b>             | <b>16,387</b>             | <b>9,598</b>              | <b>3,250</b>              | <b>-</b>                                      | <b>64,178</b>                       |

Total budget for 2022/23 to 2026/27:

51,318

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years**

**Appendix 14**

| Scheme to be delivered by the Council                    | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>General Fund Housing</b>                              |                           |                           |                           |                           |                           |   |                                     |
| Disabled Facilities Grant                                | 800                       | 500                       | 500                       | 500                       | 2,919                     |   | 5,219                               |
| Private Sector Housing Strategy - Empty Homes            | 25                        | 417                       | 343                       |                           |                           |   | 785                                 |
| Housing and Development Pipeline Feasibility - GF        | 9                         | 100                       |                           |                           |                           |   | 109                                 |
| <b>Total General Fund Housing</b>                        | <b>834</b>                | <b>1,017</b>              | <b>843</b>                | <b>500</b>                | <b>2,919</b>              | <b>-</b>                                      | <b>6,113</b>                        |
| <b>Social Care</b>                                       |                           |                           |                           |                           |                           |   |                                     |
| Community Capacity                                       | 77                        |                           |                           |                           |                           |   | 77                                  |
| Children's Residential Care Provision                    | 36                        |                           |                           |                           |                           |   | 36                                  |
| Liquid Logic Portals                                     | 6                         |                           |                           |                           |                           |   | 6                                   |
| AHDC Short Breaks for Disabled Children                  | -                         | 64                        |                           |                           |                           |   | 64                                  |
| Mental Health Funding Stream                             | 31                        |                           |                           |                           |                           |   | 31                                  |
| Transforming Care Housing                                | -                         | 139                       |                           |                           |                           |   | 139                                 |
| Brook Meadows House                                      | 6,250                     |                           |                           |                           |                           |   | 6,250                               |
| <b>Total Social Care</b>                                 | <b>6,400</b>              | <b>203</b>                | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                                      | <b>6,603</b>                        |
| <b>Schools</b>   |                           |                           |                           |                           |                           |   |                                     |
| Barons Court - BMS                                       | 6                         |                           |                           |                           |                           |   | 6                                   |
| Chalkwell Hall Infants - New Classroom Demountables      | 530                       |                           |                           |                           |                           |   | 530                                 |
| Chalkwell Junior - Lightning Protection                  | 10                        |                           |                           |                           |                           |   | 10                                  |
| Earls Hall - Kitchen Boiler Room                         | 100                       |                           |                           |                           |                           |   | 100                                 |
| Earls Hall Primary heating                               | 20                        |                           |                           |                           |                           |   | 20                                  |
| Eastwood kitchen works                                   | 15                        |                           |                           |                           |                           |   | 15                                  |
| Eastwood Primary boiler                                  | -                         | 145                       |                           |                           |                           |   | 145                                 |
| Eastwood Primary - Toilets/Paving/Timber Fascia          | 30                        |                           |                           |                           |                           |   | 30                                  |
| Edwards Hall - Roofing                                   | 20                        |                           |                           |                           |                           |   | 20                                  |
| Fairways Primary curtain walling/roofing/radiators       | 100                       |                           |                           |                           |                           |   | 100                                 |
| Future condition projects                                | 119                       | 340                       |                           |                           |                           |   | 459                                 |
| Heycroft - Fencing                                       | 20                        |                           |                           |                           |                           |   | 20                                  |
| Heycroft - Lighting and Fuse Boards                      | 70                        |                           |                           |                           |                           |   | 70                                  |
| Heycroft - Lightning Protection                          | 10                        |                           |                           |                           |                           |   | 10                                  |
| Leigh Primary - Lightning Protection                     | 15                        |                           |                           |                           |                           |   | 15                                  |
| Leigh Primary - Window Replacement (including radiators) | 50                        | 100                       |                           |                           |                           |   | 150                                 |
| Milton Hall - Fire Barriers                              | 10                        |                           |                           |                           |                           |   | 10                                  |
| Devolved Formula Capital                                 | 100                       | 100                       |                           |                           |                           |   | 200                                 |
| Expansion of 2 yr old Childcare Places                   | 3                         |                           |                           |                           |                           |   | 3                                   |
| High Needs Provision                                     | -                         | 531                       | 531                       |                           |                           |   | 1,062                               |
| Prince Avenue Extended Nursery Provision                 | 111                       |                           |                           |                           |                           |   | 111                                 |
| School Improvement and Provision of School Places        | 160                       |                           |                           |                           |                           |   | 160                                 |
| Special Provision Capital Fund                           | 16                        | 469                       | 300                       | 262                       |                           |   | 1,047                               |
| <b>Total Schools</b>                                     | <b>1,515</b>              | <b>1,685</b>              | <b>831</b>                | <b>262</b>                | <b>-</b>                  | <b>-</b>                                      | <b>4,293</b>                        |
| <b>Enterprise and Regeneration</b>                       |                           |                           |                           |                           |                           |   |                                     |
| Airport Business Park (including Local Growth Fund)      | 8,147                     | 5,300                     |                           |                           |                           |   | 13,447                              |
| Airport Business Park - Acquisition                      | 1,036                     |                           |                           |                           |                           |   | 1,036                               |
| Better Queensway - Programme Management                  | 908                       | 1,140                     |                           |                           |                           |   | 2,048                               |
| Housing Infrastructure Feasibility                       | 2                         | 248                       |                           |                           |                           |   | 250                                 |
| Victoria Centre  | 722                       | 540                       |                           |                           |                           |   | 1,262                               |
| <b>Total Enterprise and Regeneration</b>                 | <b>10,815</b>             | <b>7,228</b>              | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                                      | <b>18,043</b>                       |

| Scheme to be delivered by the Council                                    | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>Southend Pier</b>   |                           |                           |                           |                           |                           |   |                                     |
| Southend Pier - Bearing Refurbishment (Phase One)                        | 846                       |                           |                           |                           |                           |   | 846                                 |
| Southend Pier - Condition Works Engineers                                | 1,226                     | 1,250                     | 1,250                     | 1,250                     |                           |   | 4,976                               |
| Southend Pier - Condition Works Surveyors                                | 158                       |                           |                           |                           |                           |   | 158                                 |
| Southend Pier - Pier Entrance Enhancement                                | 1                         |                           |                           |                           |                           |   | 1                                   |
| Southend Pier - Pier Head development Phase 1                            | 600                       | 600                       |                           |                           |                           |   | 1,200                               |
| Southend Pier - Prince George Extension (Phase Two)                      | 568                       | 1,608                     |                           |                           |                           |   | 2,176                               |
| Southend Pier - Replacement of Pier Trains                               | 926                       |                           |                           |                           |                           |   | 926                                 |
| Southend Pier - Timber Outer Pier Head                                   | 553                       | 2,342                     | 2,300                     |                           |                           |   | 5,195                               |
| Pier Pavilion Bar Conversion   | 357                       |                           |                           |                           |                           |   | 357                                 |
| <b>Total Southend Pier</b>   | <b>5,235</b>              | <b>5,800</b>              | <b>3,550</b>              | <b>1,250</b>              | -                         | -   | <b>15,835</b>                       |
| <b>Culture and Tourism</b>   |                           |                           |                           |                           |                           |   |                                     |
| Allotments Water Supply Upgrade  | 58                        |                           |                           |                           |                           |   | 58                                  |
| Chalkwell Park and Priory Park Tennis Courts                             | 10                        | 13                        |                           |                           |                           |   | 23                                  |
| Playground Gates   | 118                       |                           |                           |                           |                           |   | 118                                 |
| Relocation of Badger Sett  | 41                        |                           |                           |                           |                           |   | 41                                  |
| Replacement and Upgrade of Parks Furniture                               | 20                        |                           |                           |                           |                           |   | 20                                  |
| Shoebury Common Regeneration   | 171                       |                           |                           |                           |                           |   | 171                                 |
| Southend Tree Policy Review - additional trees                           | 115                       |                           |                           |                           |                           |   | 115                                 |
| Kiosks in Libraries  | 75                        |                           |                           |                           |                           |   | 75                                  |
| Branch Library Refurbishments  | 143                       |                           |                           |                           |                           |   | 143                                 |
| Cliffs Pavilion – Auditorium Air Handling Unit                           | 94                        |                           |                           |                           |                           |   | 94                                  |
| Cliffs Pavilion – Chiller  | 3                         |                           |                           |                           |                           |   | 3                                   |
| Cliffs Pavilion - External Refurbishment works                           | 50                        |                           |                           |                           |                           |   | 50                                  |
| Cliffs Pavilion Refurbishment and Remodelling – design and specification | 333                       |                           |                           |                           |                           |   | 333                                 |
| Cliffs Pavilion - Power Supply Equipment                                 | 40                        |                           |                           |                           |                           |   | 40                                  |
| Central Museum Works   | 96                        |                           |                           |                           |                           |   | 96                                  |
| Cart and Wagon Shed  | 16                        | 132                       |                           |                           |                           |   | 148                                 |
| Energy Improvements in Culture Property Assets                           | 23                        |                           |                           |                           |                           |   | 23                                  |
| "Make Southend Sparkle" Initiative                                       | 13                        |                           |                           |                           |                           |   | 13                                  |
| Southend Dive Pool Flooring - Emergency Works                            | 124                       |                           |                           |                           |                           |   | 124                                 |
| Resorts Services Signage   | 1                         |                           |                           |                           |                           |   | 1                                   |
| <b>Total Culture and Tourism</b>   | <b>1,544</b>              | <b>145</b>                | -                         | -                         | -                         | -   | <b>1,689</b>                        |
| <b>Community Safety</b>  |                           |                           |                           |                           |                           |   |                                     |
| CCTV Equipment Renewal   | 1,784                     | 250                       |                           |                           |                           |   | 2,034                               |
| Security Measures  | 1,393                     |                           |                           |                           |                           |   | 1,393                               |
| <b>Total Community Safety</b>  | <b>3,177</b>              | <b>250</b>                | -                         | -                         | -                         | -   | <b>3,427</b>                        |
| <b>Highways and Infrastructure</b>                                       |                           |                           |                           |                           |                           |   |                                     |
| <u>Cliff Stabilisation schemes:</u>                                      |                           |                           |                           |                           |                           |   |                                     |
| - Cliff Parade Cliff Slip  | 400                       |                           |                           |                           |                           |   | 400                                 |
| <u>Flood Prevention and Resilience schemes:</u>                          |                           |                           |                           |                           |                           |   |                                     |
| - Shoebury Common Coastal Defence Scheme                                 | 41                        | -                         |                           |                           |                           |   | 41                                  |
| - Bastion Stonework Repairs at Westcliff                                 | 200                       |                           |                           |                           |                           |   | 200                                 |
| - Coastal Defence Refurbishment Programme                                | 150                       |                           |                           |                           |                           |   | 150                                 |
| - Groyne Field Refurbishment Programme                                   | 475                       |                           |                           |                           |                           |   | 475                                 |
| - Improving Resilience to flooding – Eastwood Brook Hydraulic Catchment  | 152                       |                           |                           |                           |                           |   | 152                                 |
| - EA Innovation Resilience Programme                                     | 712                       |                           |                           |                           |                           |   | 712                                 |
| - Sea Wall - Remedial Repairs  | 40                        |                           |                           |                           |                           |   | 40                                  |
| <u>Footways and Carriageways schemes:</u>                                |                           |                           |                           |                           |                           |   |                                     |
| - Footways Improvements  | 6,003                     | 6,500                     | 2,500                     | 2,500                     | 2,500                     | 2,500   | 22,503                              |
| - Carriageways Improvements  | 4,003                     | 3,500                     | 1,500                     | 1,500                     | 1,500                     | 1,500   | 13,503                              |
| - Highways Maintenance - Potholes  | 773                       |                           |                           |                           |                           |   | 773                                 |
| - Junction Protection  | 170                       | 458                       |                           |                           |                           |   | 628                                 |
| - Zebra Crossing Surfacing Replacement                                   | 176                       | 236                       | -                         |                           |                           |   | 412                                 |
| - Improve Footway Condition Around Highway Trees                         | 150                       | 150                       |                           |                           |                           |   | 300                                 |

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years**

**Appendix 14**

| Scheme to be delivered by the Council                                       | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>Highways Infrastructure schemes:</b>                                     |                           |                           |                           |                           |                           |   |                                     |
| - Street Lighting Infills   | 125                       | 125                       |                           |                           |                           |   | 250                                 |
| - DFT - Belton Way East Cliff Slip  | 250                       | 2,950                     |                           |                           |                           |   | 3,200                               |
| - Bridge Strengthening - Challenge Fund                                     | 50                        | 899                       |                           |                           |                           |   | 949                                 |
| - DfT - Emergency Active Travel Fund  | 141                       |                           |                           |                           |                           |   | 141                                 |
| - DfT Active Travel - Tranche 2   | 50                        | 692                       |                           |                           |                           |   | 742                                 |
| - Traffic Signs Upgrade   | 44                        | 350                       | 100                       |                           |                           |   | 494                                 |
| - Vehicle Restraint Replacement   | 155                       | 20                        |                           |                           |                           |   | 175                                 |
| - Victoria Circus - void remediation works                                  | 25                        |                           |                           |                           |                           |   | 25                                  |
| <b>Parking schemes:</b>   |                           |                           |                           |                           |                           |   |                                     |
| - Car Park Improvements   | -                         | 260                       | 100                       |                           |                           |   | 360                                 |
| - Car Park Resurfacing  | 212                       | 288                       |                           |                           |                           |   | 500                                 |
| - Improved Car Park Signage and Guidance Systems                            | 155                       |                           |                           |                           |                           |   | 155                                 |
| - Gas Works Car Park  | 50                        |                           |                           |                           |                           |   | 50                                  |
| - Parking Signage Replacement   | 50                        | 100                       |                           |                           |                           |   | 150                                 |
| - East Beach Car Park - Phase 1   |                           | 355                       |                           |                           |                           |   | 355                                 |
| <b>Local Transport Plan schemes:</b>  |                           |                           |                           |                           |                           |   |                                     |
| - LTP (Integrated Transport block) - Bridge Strengthening                   | 215                       | 150                       |                           |                           |                           |   | 365                                 |
| - LTP (Integrated Transport block) - Better Sustainable Transport           | 61                        | 350                       |                           |                           |                           |   | 411                                 |
| - LTP (Integrated Transport block) - Better Networks                        | 526                       |                           |                           |                           |                           |   | 526                                 |
| - LTP (Integrated Transport block) - Traffic Management Schemes             | 100                       | 424                       |                           |                           |                           |   | 524                                 |
| - LTP (Integrated Transport block) - Traffic Control Systems                | 215                       | 50                        |                           |                           |                           |   | 265                                 |
| - LTP - Maintenance   | 797                       |                           |                           |                           |                           |   | 797                                 |
| - LTP - Maintenance - Street Lighting                                       | 150                       |                           |                           |                           |                           |   | 150                                 |
| <b>Local Growth Fund schemes:</b>   |                           |                           |                           |                           |                           |   |                                     |
| - A127 Growth Corridor (Bell Junction and A127 Essential Maintenance Works) | 3,240                     | 679                       |                           |                           |                           |   | 3,919                               |
| - SCAAP – Town Centre Public Realm Improvements                             | 1,844                     |                           |                           |                           |                           |   | 1,844                               |
| - Local Growth Fund - Southend Town Centre Interventions                    | 530                       | 896                       |                           |                           |                           |   | 1,426                               |
| <b>Other Transport schemes:</b>   |                           |                           |                           |                           |                           |   |                                     |
| - HCA Progress Road   | 15                        |                           |                           |                           |                           |   | 15                                  |
| - Southend Transport Model  | 233                       | 340                       | 95                        |                           |                           |   | 668                                 |
| <b>Total Highways and Infrastructure</b>                                    | <b>22,678</b>             | <b>19,772</b>             | <b>4,295</b>              | <b>4,000</b>              | <b>4,000</b>              | <b>4,000</b>                                  | <b>58,745</b>                       |
| <b>Works to Property</b>  |                           |                           |                           |                           |                           |   |                                     |
| 62 Avenue Road - demolition   | 5                         | 39                        |                           |                           |                           |   | 44                                  |
| Aviation Way Car Park   | 4                         | 384                       |                           |                           |                           |   | 388                                 |
| Belfairs Park Restaurant/Golf Club Preventative Works                       | 4                         |                           |                           |                           |                           |   | 4                                   |
| Civic Campus - Efficient Use of Space                                       | 62                        | 190                       |                           |                           |                           |   | 252                                 |
| Clearance and Fencing - Land off Sutton Road                                | -                         | 2                         |                           |                           |                           |   | 2                                   |
| Futures Demolition  | 216                       |                           |                           |                           |                           |   | 216                                 |
| Kursaal surveys (LUF)   | 10                        |                           |                           |                           |                           |   | 10                                  |
| SACC Access Control System  | 2                         |                           |                           |                           |                           |   | 2                                   |
| Seaways - HCA Condition Funding   | -                         | 170                       |                           |                           |                           |   | 170                                 |
| SMAC Eastern Esplanade Slipway  | -                         | 27                        |                           |                           |                           |   | 27                                  |
| Cemetery - Ride on Mower  | 30                        |                           |                           |                           |                           |   | 30                                  |
| Crematorium - Urgent Structural Repairs to Chimney                          | 5                         |                           |                           |                           |                           |   | 5                                   |
| Crematorium Refurbishment   |                           | 2,700                     |                           |                           |                           |   | 2,700                               |
| Pergola Walk Memorial Scheme  | 8                         |                           |                           |                           |                           |   | 8                                   |
| Civic Centre Boilers  | 12                        | -                         | -                         |                           |                           |   | 12                                  |
| Public Toilet Provision   | -                         | 699                       |                           |                           |                           |   | 699                                 |
| Fire Improvement Works  | 750                       | 820                       | 820                       | 821                       |                           |   | 3,211                               |
| Property Refurbishment Programme  | 718                       | 721                       | 600                       | 600                       |                           |   | 2,639                               |
| 8 Smallholdings boiler replacement  | 3                         |                           |                           |                           |                           |   | 3                                   |
| Shoebury Garrison - Lockable Gate   | 1                         |                           |                           |                           |                           |   | 1                                   |
| Priority Works  | 113                       | 600                       | 600                       | 600                       | 600                       | 600   | 3,113                               |
| <b>Total Works to Property</b>  | <b>1,943</b>              | <b>6,352</b>              | <b>2,020</b>              | <b>2,021</b>              | <b>600</b>                | <b>600</b>                                    | <b>13,536</b>                       |

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years**

**Appendix 14**

| Scheme to be delivered by the Council                                       | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>Energy Saving</b>  |                           |                           |                           |                           |                           |   |                                     |
| Energy Efficiency Projects  | 155                       | 369                       | 200                       |                           |                           |   | 724                                 |
| Real Time Air Quality Measurement - Feasibility                             | -                         | 56                        |                           |                           |                           |   | 56                                  |
| Electronic Vehicle Projects   | 77                        |                           |                           |                           |                           |   | 77                                  |
| <b>Total Energy Saving</b>  | <b>232</b>                | <b>425</b>                | <b>200</b>                | <b>-</b>                  | <b>-</b>                  | <b>-</b>                                      | <b>857</b>                          |
| <b>ICT</b>  |                           |                           |                           |                           |                           |   |                                     |
| Data Centre   | 15                        |                           |                           |                           |                           |   | 15                                  |
| Intranet development  | 20                        |                           |                           |                           |                           |   | 20                                  |
| HR Recruitment Contract Implementation                                      | 44                        |                           |                           |                           |                           |   | 44                                  |
| N3 Connectivity in Civic Building   | -                         |                           |                           |                           | 39                        |   | 39                                  |
| ICT - Technology Device Refresh   | 786                       | 220                       |                           |                           |                           |   | 1,006                               |
| ICT - Application Transformation  | 964                       | -                         | -                         |                           |                           |   | 964                                 |
| ICT - Digital Enablement  | 298                       | 150                       |                           |                           |                           |   | 448                                 |
| ICT - Security & Resiliency   | 127                       | 130                       |                           |                           |                           |   | 257                                 |
| ICT - Stabilise the Estate  | 562                       | 42                        |                           |                           |                           |   | 604                                 |
| ICT - Core Application and Database Migration                               | 6                         | 150                       |                           |                           |                           |   | 156                                 |
| ICT - Childrens and Adults Social Care - Implementation of ContrOCC modules | 34                        |                           | 105                       | 102                       |                           |   | 241                                 |
| ICT - Operational requirements  | 864                       | 1,492                     | 862                       |                           |                           |   | 3,218                               |
| Business World Bank Reconciliation Module Improvements                      | 1                         | 4                         |                           |                           |                           |   | 5                                   |
| Software Licencing  | 636                       | 10                        |                           |                           |                           |   | 646                                 |
| <b>Total ICT</b>  | <b>4,357</b>              | <b>2,198</b>              | <b>967</b>                | <b>102</b>                | <b>39</b>                 | <b>-</b>                                      | <b>7,663</b>                        |
| <b>S106/S38/CIL</b>   |                           |                           |                           |                           |                           |   |                                     |
| S106 23/04/2015 Hinguar and Saxon - public art contribution                 | 9                         |                           |                           |                           |                           |   | 9                                   |
| S106 Ajax Works 0300130ful - landscaping maintenance                        | 2                         | 1                         | 1                         | 2                         |                           |   | 6                                   |
| S106 Avenue Works 1401968AMDT - Public Art                                  | 13                        |                           |                           |                           |                           |   | 13                                  |
| S106 Bellway Homes contribution from Hall Road Development                  | 63                        |                           |                           |                           |                           |   | 63                                  |
| S106 Former Balmoral 1400914FULM – public art contribution                  | 1                         |                           |                           |                           |                           |   | 1                                   |
| S106 Former College 1000225FUL - Tree Replacement                           | 11                        |                           |                           |                           |                           |   | 11                                  |
| S106 Garrison 0000777 Deposit - CCTV  | 1                         |                           |                           |                           |                           |   | 1                                   |
| S106 Garrison 0000777 Deposit - information boards                          | 2                         |                           |                           |                           |                           |   | 2                                   |
| S106 Garrison 0000777 Deposit - Junior Play Area maintenance                | 10                        |                           |                           |                           |                           |   | 10                                  |
| S106 Garrison 0000777 Deposit - Sea Wall and Assoc Structure Maintenance    | 120                       |                           |                           |                           |                           |   | 120                                 |
| S106 Garrison 0000777 Deposit - Toddler Play Area maintenance               | 6                         |                           |                           |                           |                           |   | 6                                   |
| S106 Garrison Park Store  | 1                         |                           |                           |                           |                           |   | 1                                   |
| S106 Lifstan Way 0000273 Out - Open Space Maintenance                       | 7                         | 4                         | 4                         | 62                        |                           |   | 77                                  |
| S106 North Shoebury Road 0301504out - Shoebury Park Enhancement             | 25                        |                           |                           |                           |                           |   | 25                                  |
| S106 North Shoebury Road 0301504out - Shoebury Park Maintenance             | 33                        | 30                        | 30                        | 102                       |                           |   | 195                                 |
| S106 22-23 The Leas 0700820FULM - bus service contribution                  | 43                        |                           |                           |                           |                           |   | 43                                  |
| S106 Essex House 1500521FULM - bus stop improvement                         | 3                         |                           |                           |                           |                           |   | 3                                   |
| S106 Former College 1500803BC4M - parking survey contribution               | 10                        |                           |                           |                           |                           |   | 10                                  |
| S106 Avenue Works 1401968AMDT - cycleway improvement                        | 1                         |                           |                           |                           |                           |   | 1                                   |
| S106 Bellway Prittlebrook 1400943FULM - TRO Contribution                    | 2                         |                           |                           |                           |                           |   | 2                                   |
| S106 Hinguar 1401672BC4M - highway contribution                             | 5                         |                           |                           |                           |                           |   | 5                                   |
| S106 North Road and Salisbury Ave 1200056 - Highway Works Contribution      | 2                         |                           |                           |                           |                           |   | 2                                   |
| S106 Sunlight Ldry 1400411FULM - Highway Works                              | 2                         |                           |                           |                           |                           |   | 2                                   |
| S106 Seec 0200500ful - Highway Works  | 104                       |                           |                           |                           |                           |   | 104                                 |
| S106 Univ H-Way0401561ful   | 2                         |                           |                           |                           |                           |   | 2                                   |
| S38 Lidl Highway – Bond   | 15                        |                           |                           |                           |                           |   | 15                                  |
| S278 Star Lane - Great Wakering   | 70                        |                           |                           |                           |                           |   | 70                                  |
| S38/S278 Airport 0901960 Fulm   | 26                        |                           |                           |                           |                           |   | 26                                  |
| S38 Bellway Homes 14/00943/fulm   | 49                        |                           |                           |                           |                           |   | 49                                  |
| S78 Bellway Homes 14/00943/fulm   | 8                         |                           |                           |                           |                           |   | 8                                   |
| S38 Fossetts Farm Bridleway   | 1                         |                           |                           |                           |                           |   | 1                                   |
| CIL Ward NA – Belfairs – Belfairs Memorial Bench                            | 2                         |                           |                           |                           |                           |   | 2                                   |
| CIL Ward NA – Blenheim Park – Blenheim Park 'Makeover'                      | 5                         |                           |                           |                           |                           |   | 5                                   |
| CIL Ward NA – Chalkwell – Chalkwell Speedwatch                              | 1                         |                           |                           |                           |                           |   | 1                                   |
| CIL Ward NA – Eastwood Park – Rochford Corner power connection              | 1                         |                           |                           |                           |                           |   | 1                                   |

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years**

**Appendix 14**

| Scheme to be delivered by the Council  | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| CIL Ward NA – Eastwood Park – Tree planting                                    | 1                         |                           |                           |                           |                           |   | 1                                   |
| CIL Ward NA – Milton – Milton Park improvements                                | 2                         |                           |                           |                           |                           |   | 2                                   |
| CIL Ward NA – Milton – Milton railway bridge artwork                           | 4                         |                           |                           |                           |                           |   | 4                                   |
| CIL Ward NA – Milton – Park Street replacement bollards                        | 1                         |                           |                           |                           |                           |   | 1                                   |
| CIL Ward NA – Prittlewell – Priory Park fountains restoration                  | 25                        |                           |                           |                           |                           |   | 25                                  |
| CIL Ward NA – Southchurch – Southchurch Speedwatch                             | 1                         |                           |                           |                           |                           |   | 1                                   |
| CIL Ward NA – St Laurence – Eastwood Community Centre LED lighting project     | 4                         |                           |                           |                           |                           |   | 4                                   |
| CIL Ward NA – St Laurence – Eastwood Community Centre replacement water heater | 2                         |                           |                           |                           |                           |   | 2                                   |
| CIL Ward NA – St Laurence – Street sign cleaning                               | 1                         |                           |                           |                           |                           |   | 1                                   |
| CIL Ward NA – Thorpe – Southchurch Bowls Club Irrigation System                | 9                         |                           |                           |                           |                           |   | 9                                   |
| CIL Ward NA – Westborough – Signposting  | 1                         |                           |                           |                           |                           |   | 1                                   |
| <b>Total S106/S38/CIL</b>  | <b>707</b>                | <b>35</b>                 | <b>35</b>                 | <b>166</b>                | <b>-</b>                  | <b>-</b>                                      | <b>943</b>                          |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND</b>              | <b>59,437</b>             | <b>45,110</b>             | <b>12,741</b>             | <b>8,301</b>              | <b>7,558</b>              | <b>4,600</b>                                  | <b>137,747</b>                      |

Total budget for 2022/23 to 2026/27: 78,310

| Scheme to be delivered by the Council and Funded by the Levelling Up Fund                     | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>Enterprise and Regeneration - Funded by the Levelling Up Fund</b>                          |                           |                           |                           |                           |                           |   |                                     |
| Leigh Port Detailed Design  | 4,000                     | 8,140                     | 2,930                     |                           |                           |   | 15,070                              |
| Cliffs Pavillion  | 420                       | 6,940                     | 775                       | 25                        |                           |   | 8,160                               |
| City Beach  | 75                        | 690                       |                           |                           |                           |   | 765                                 |
| <b>Total Enterprise and Regeneration - Funded by the Levelling Up Fund</b>                    | <b>4,495</b>              | <b>15,770</b>             | <b>3,705</b>              | <b>25</b>                 | <b>-</b>                  | <b>-</b>                                      | <b>23,995</b>                       |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND FUNDED BY LEVELLING UP FUND</b> | <b>4,495</b>              | <b>15,770</b>             | <b>3,705</b>              | <b>25</b>                 | <b>0</b>                  | <b>0</b>                                      | <b>23,995</b>                       |

Total budget for 2022/23 to 2026/27: 19,500

|   | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>COUNCIL'S PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND</b> | <b>63,932</b>             | <b>60,880</b>             | <b>16,446</b>             | <b>8,326</b>              | <b>7,558</b>              | <b>4,600</b>                                  | <b>161,742</b>                      |

Total General Fund budget for 2022/23 to 2026/27: 97,810



**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years**

**Appendix 14**

| Scheme to be delivered by the Council                         | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>Council Housing New Build Programme</b>                    |                           |                           |                           |                           |                           |   |                                     |
| Council Affordable Housing Development (Phase3) - Shoebury    | 50                        | 6,049                     | 1,375                     | 150                       |                           |   | 7,624                               |
| Council Affordable Housing Development (Phase4) - St Laurence | 30                        | 1,421                     | 1,346                     | 83                        |                           |   | 2,880                               |
| Council Affordable Housing Development (MMC) - West Shoebury  | 920                       | 832                       |                           |                           |                           |   | 1,752                               |
| Housing Construction Scheme - Phase 5/6 feasibility (S106)    | 18                        | 20                        |                           |                           |                           |   | 38                                  |
| Housing Construction Scheme - Land Assembly Fund (S106)       | 312                       | 1,088                     | -                         |                           |                           |   | 1,400                               |
| <b>Total Council Housing New Build Programme</b>              | <b>1,330</b>              | <b>9,410</b>              | <b>2,721</b>              | <b>233</b>                | <b>-</b>                  | <b>-</b>                                      | <b>13,694</b>                       |
| <b>Council Housing Acquisitions Programme</b>                 |                           |                           |                           |                           |                           |   |                                     |
| HRA Affordable Housing Acquisitions Programme                 | 2,000                     | 2,500                     | 2,206                     |                           |                           |   | 6,706                               |
| Next Steps Accommodation Programme                            | 3,123                     |                           |                           |                           |                           |   | 3,123                               |
| Housing and Development Pipeline Feasibility - HRA            | 40                        | 255                       |                           |                           |                           |   | 295                                 |
| Acquisition of tower block leaseholds - Queensway             | 250                       | 559                       | 900                       | 900                       |                           |   | 2,609                               |
| <b>Total Council Housing Acquisitions Programme</b>           | <b>5,413</b>              | <b>3,314</b>              | <b>3,106</b>              | <b>900</b>                | <b>-</b>                  | <b>-</b>                                      | <b>12,733</b>                       |
| <b>Council Housing Refurbishment</b>                          |                           |                           |                           |                           |                           |   |                                     |
| HRA Disabled Adaptations - Major Adaptations                  | 715                       | 770                       | 770                       | 776                       |                           |   | 3,031                               |
| <b>Total Council Housing Refurbishment - HRA</b>              | <b>715</b>                | <b>770</b>                | <b>770</b>                | <b>776</b>                | <b>-</b>                  | <b>-</b>                                      | <b>3,031</b>                        |
| <b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA</b>      | <b>7,458</b>              | <b>13,494</b>             | <b>6,597</b>              | <b>1,909</b>              | <b>0</b>                  | <b>0</b>                                      | <b>29,458</b>                       |

Total HRA budget for 2022/23 to 2026/27: **22,000**

|   | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>COUNCIL'S PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND AND HRA</b> | <b>71,390</b>             | <b>74,374</b>             | <b>23,043</b>             | <b>10,235</b>             | <b>7,558</b>              | <b>4,600</b>                                  | <b>191,200</b>                      |

Total budget for 2022/23 to 2026/27: **119,810**

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years**

**Appendix 14**

| Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures                               | 2021/22<br>Budget<br>£000 | 2022/23<br>Budget<br>£000 | 2023/24<br>Budget<br>£000 | 2024/25<br>Budget<br>£000 | 2025/26<br>Budget<br>£000 | 2026/27 and<br>future years<br>Budget<br>£000 | Total Budget<br>(all years)<br>£000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-------------------------------------|
| <b>Council Housing Refurbishment - delivered by South Essex Homes Limited</b>                                |                           |                           |                           |                           |                           |   |                                     |
| Bathroom Refurbishment   | 146                       | 102                       | 96                        | 105                       |                           |   | 449                                 |
| Central Heating  | 745                       | 201                       | 109                       | 93                        |                           |   | 1,148                               |
| Environmental - H&S works  | 806                       | 1,050                     | 1,133                     | 1,134                     |                           |   | 4,123                               |
| Kitchen Refurbishments   | 669                       | 971                       | 616                       | 972                       |                           |   | 3,228                               |
| Rewiring   | 809                       | 273                       | 380                       | 404                       |                           |   | 1,866                               |
| Roofs  | 620                       | 961                       | 1,074                     | 1,040                     |                           |   | 3,695                               |
| Windows and Doors  | 756                       | 1,152                     | 1,064                     | 1,013                     |                           |   | 3,985                               |
| Common Areas Improvement   | 2,833                     | 1,246                     | 1,587                     | 1,587                     |                           |   | 7,253                               |
| HRA - SBC Buybacks Refurbishment   | 324                       |                           |                           |                           |                           |   | 324                                 |
| Sprinkler System Installation Pilot  | 486                       |                           |                           |                           |                           |   | 486                                 |
| Tower Blocks Boroughwide Annunciation System   | 18                        |                           |                           |                           |                           |   | 18                                  |
| Sheltered Housing DDA works  |                           | 345                       |                           |                           |                           |   | 345                                 |
| Balmoral Estate Improvement and Structural Works   | 571                       | 1,582                     | 828                       |                           |                           |   | 2,981                               |
| Energy Efficiency Measures   | 127                       |                           |                           |                           |                           |   | 127                                 |
| <b>Total Council Housing Refurbishment</b>   | <b>8,910</b>              | <b>7,883</b>              | <b>6,887</b>              | <b>6,348</b>              | <b>-</b>                  | <b>-</b>                                      | <b>30,028</b>                       |
| <b>Enterprise and Regeneration - delivered by Porters Place Southend-on-Sea LLP</b>                          |                           |                           |                           |                           |                           |   |                                     |
| Better Queensway - Loan to Joint Venture   | 1,750                     | 2,000                     | 2,500                     | 3,250                     | 3,250                     |   | 12,750                              |
| Housing Infrastructure Funding   | 1,000                     | 7,000                     | 7,000                     |                           |                           |   | 15,000                              |
| Better Queensway Energy Centre   | 500                       | 3,700                     |                           |                           |                           |   | 4,200                               |
| <b>Enterprise and Regeneration - delivered by Kent County Council</b>  |                           |                           |                           |                           |                           |   |                                     |
| No Use Empty – Growing Places Fund   |                           | 1,000                     |                           |                           |                           |   | 1,000                               |
| No Use Empty – Getting Building Fund   | 700                       | 500                       |                           |                           |                           |   | 1,200                               |
| <b>Total Enterprise and Regeneration</b>   | <b>3,950</b>              | <b>14,200</b>             | <b>9,500</b>              | <b>3,250</b>              | <b>3,250</b>              | <b>-</b>                                      | <b>34,150</b>                       |
| <b>PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY<br/>SUBSIDIARY COMPANIES OR JOINT VENTURES</b> | <b>12,860</b>             | <b>22,083</b>             | <b>16,387</b>             | <b>9,598</b>              | <b>3,250</b>              | <b>0</b>                                      | <b>64,178</b>                       |

Total budget for 2022/23 to 2026/27:

51,318

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years - Schemes subject to viable business cases or grant re-profiling**

**Appendix 14**

| <b>General Fund Schemes Subject to Viable Business Cases</b>                              | <b>2021/22<br/>Budget<br/>£000</b> | <b>2022/23<br/>Budget<br/>£000</b> | <b>2023/24<br/>Budget<br/>£000</b> | <b>2024/25<br/>Budget<br/>£000</b> | <b>2025/26<br/>Budget<br/>£000</b> | <b>2026/27<br/>Budget<br/>£000</b> | <b>Total Budget<br/>(all years)<br/>£000</b> |
|---|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|--|
| Footways Improvements   | -                                  | -                                  | 4,000                              | 4,000                              | 4,000                              | 4,000                              | 16,000                                       |
| Carriageways Improvements   | -                                  | -                                  | 2,000                              | 2,000                              | 2,000                              | 2,000                              | 8,000  |
| Southend Pier - Condition Works   |                                    |                                    |                                    |                                    | 1,250                              | 1,250                              | 2,500  |
| Coastal Defence Refurbishment Programme   |                                    | 500                                | 500                                | 500                                | 500                                | 500                                | 2,500  |
| Schools - Condition Works   |                                    |                                    |                                    | 500                                | 500                                | 500                                | 1,500  |
| Property Refurbishment Programme  |                                    |                                    |                                    |                                    | 750                                | 750                                | 1,500  |
| Fire Improvement Works  |                                    |                                    |                                    |                                    | 750                                | 750                                | 1,500  |
| HRA Affordable Housing Acquisitions Programme   |                                    |                                    |                                    | 1,500                              | 1,500                              | 1,500                              | 4,500  |
| HRA Future Investment Programme   |                                    |                                    |                                    |                                    | 6,160                              | 6,160                              | 12,320                                       |
| HRA Right to Buy - Buybacks Refurbishment   |                                    | 325                                | 325                                | 325                                | 325                                | 325                                | 1,625  |
| Tree Planting   |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Better Queensway - Additional Affordable Housing  |                                    |                                    |                                    |                                    |                                    |                                    | 10,000                                       |
| Better Queensway Housing and Commercial Property acquisitions                             |                                    |                                    |                                    |                                    |                                    |                                    | 19,925                                       |
| Regeneration Pipeline Schemes   |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Strategic and Regeneration Acquisitions   |                                    |                                    |                                    |                                    |                                    |                                    | 10,380                                       |
| Private Sector Housing Strategy   |                                    |                                    |                                    |                                    |                                    |                                    | 785  |
| ICT - Transformation  |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Coastal Defence   |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Cliffs Stabilisation  |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Shoebury Health Centre  |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| East Beach Masterplan   |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Town Centre and Seafront Security Works   |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Civic Centre Campus Masterplan  |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Cliffs Pavilion Refurbishment and Remodelling   |                                    |                                    |                                    |                                    |                                    |                                    | 2,000  |
| Seafront Illuminations  |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Re-imagination of the Town Centre   |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Museums Collection Store  |                                    |                                    |                                    |                                    |                                    |                                    | -  |
| Seaway Leisure  |                                    |                                    |                                    |                                    |                                    |                                    | 10,000                                       |
| Schools and Council Buildings Solar PV  |                                    |                                    |                                    |                                    |                                    |                                    | 346  |
| Solar PV Projects   |                                    |                                    |                                    |                                    |                                    |                                    | 936  |
| School Improvement and Provision of School Places   |                                    |                                    |                                    |                                    |                                    |                                    | 400  |
| <b>TOTAL SCHEMES SUBJECT TO VIABLE BUSINESS CASES (plus investment yet to be costed):</b> |                                    |                                    |                                    |                                    |                                    |                                    | <b>106,717</b>                               |