

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years - Summary by Area of Investment**

**Appendix 3**

Scheme to be delivered by the Council	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
General Fund Housing	668	1,160	1,060	1,065	800	1,360	<b>6,113</b>
Social Care	6,322	263	-	-	-	-	<b>6,585</b>
Schools	1,213	5,170	3,286	262	-	-	<b>9,931</b>
Enterprise and Regeneration	8,447	11,646	-	-	-	-	<b>20,093</b>
Southend Pier	4,318	6,716	3,550	1,250	-	-	<b>15,834</b>
Culture and Tourism	923	593	-	-	-	-	<b>1,516</b>
Community Safety	2,958	784	-	-	-	-	<b>3,742</b>
Highways and Infrastructure	20,159	25,974	4,295	4,000	4,000	4,000	<b>62,428</b>
Works to Property	1,942	7,790	2,020	1,984	600	600	<b>14,936</b>
Energy Saving	85	572	200	-	-	-	<b>857</b>
ICT	3,494	3,132	979	52	39	-	<b>7,696</b>
S106/S38/CIL	315	614	35	166	-	-	<b>1,130</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND</b>	<b>50,844</b>	<b>64,414</b>	<b>15,425</b>	<b>8,779</b>	<b>5,439</b>	<b>5,960</b>	<b>150,861</b>

Total budget for 2022/23 to 2026/27: 100,017

Scheme to be delivered by the Council and Funded by the Levelling Up Fund	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Enterprise and Regeneration - Funded by the Levelling Up Fund	442	16,865	6,755	25	-	-	<b>24,087</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND - FUNDED BY LEVELLING UP FUND</b>	<b>442</b>	<b>16,865</b>	<b>6,755</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>24,087</b>

Total budget for 2022/23 to 2026/27: 23,645

Scheme to be delivered by the Council	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Council Housing New Build Programme	1,252	3,490	6,385	1,738	379	-	<b>13,244</b>
Council Housing Acquisitions Programme	4,019	4,034	2,843	950	-	-	<b>11,846</b>
Council Housing Refurbishment	606	879	770	776	-	-	<b>3,031</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA</b>	<b>5,877</b>	<b>8,403</b>	<b>9,998</b>	<b>3,464</b>	<b>379</b>	<b>0</b>	<b>28,121</b>

Total budget for 2022/23 to 2026/27: 22,244

	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE COUNCIL</b>	<b>57,163</b>	<b>89,682</b>	<b>32,178</b>	<b>12,268</b>	<b>5,818</b>	<b>5,960</b>	<b>203,069</b>

Total budget for 2022/23 to 2026/27: 145,906

Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Council Housing Refurbishment	6,844	9,949	6,887	6,348	-	-	<b>30,028</b>
Enterprise and Regeneration	1,575	15,900	10,175	3,250	3,250	-	<b>34,150</b>
<b>PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES, PARTNERS OR JOINT VENTURES</b>	<b>8,419</b>	<b>25,849</b>	<b>17,062</b>	<b>9,598</b>	<b>3,250</b>	<b>-</b>	<b>64,178</b>

**Total budget for 2022/23 to 2026/27:**

**55,759**

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years - Summary by Strategic and Other Schemes**

Appendix 3

Scheme to be delivered by the Council	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>Strategic schemes</b>							
Airport Business Park (including Local Growth Fund)	6,172	7,265	-	-	-	-	13,437
Airport Business Park - Acquisition	1,046	-	-	-	-	-	1,046
Better Queensway - Programme Management	767	1,281	-	-	-	-	2,048
Victoria Centre	457	2,855	-	-	-	-	3,312
Brook Meadows House	6,250	-	-	-	-	-	6,250
School Improvement and Provision of School Places	1	-	-	-	-	-	1
Southend Pier schemes	4,318	6,716	3,550	1,250	-	-	15,834
ICT schemes	3,494	3,132	979	52	39	-	7,696
Footways and Carriageways Schemes	11,366	11,526	4,000	4,000	4,000	4,000	38,892
Parking Schemes	425	1,511	100	-	-	-	2,036
Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes	6,841	5,764	-	-	-	-	12,605
<b>Total Strategic - General Fund</b>	<b>41,137</b>	<b>40,050</b>	<b>8,629</b>	<b>5,302</b>	<b>4,039</b>	<b>4,000</b>	<b>103,157</b>
Leigh Port Detailed Design	168	8,922	5,980	-	-	-	15,070
Cliffs Pavillion	274	7,178	775	25	-	-	8,252
City Beach	-	765	-	-	-	-	765
<b>Total Strategic - General Fund - funded by the Levelling Up Fund</b>	<b>442</b>	<b>16,865</b>	<b>6,755</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>24,087</b>
HRA Affordable Housing Acquisitions Programme	1,699	3,007	2,000	-	-	-	6,706
Next Steps Accommodation Programme	2,086	50	50	50	-	-	2,236
Council Housing New Build Programme	1,252	3,490	6,385	1,738	379	-	13,244
Acquisition of tower block leaseholds - Queensway	98	818	793	900	-	-	2,609
<b>Total Strategic - HRA</b>	<b>5,135</b>	<b>7,365</b>	<b>9,228</b>	<b>2,688</b>	<b>379</b>	<b>-</b>	<b>24,795</b>
<b>Total Strategic - GF and HRA</b>	<b>46,714</b>	<b>64,280</b>	<b>24,612</b>	<b>8,015</b>	<b>4,418</b>	<b>4,000</b>	<b>152,039</b>
<b>Other Schemes</b>	<b>10,449</b>	<b>25,402</b>	<b>7,566</b>	<b>4,253</b>	<b>1,400</b>	<b>1,960</b>	<b>51,030</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE COUNCIL</b>	<b>57,163</b>	<b>89,682</b>	<b>32,178</b>	<b>12,268</b>	<b>5,818</b>	<b>5,960</b>	<b>203,069</b>

Total budget for 2022/23 to 2026/27:

145,906

Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Council Housing Refurbishment	6,844	9,949	6,887	6,348	-	-	30,028
Better Queensway - Loan to Joint Venture	1,075	2,000	3,175	3,250	3,250	-	12,750
Housing Infrastructure Funding	500	7,500	7,000	-	-	-	15,000
Better Queensway Energy Centre	-	4,200	-	-	-	-	4,200
<b>Total Strategic - Delivered by Subsidiary Companies or Joint Ventures</b>	<b>8,419</b>	<b>23,649</b>	<b>17,062</b>	<b>9,598</b>	<b>3,250</b>	<b>-</b>	<b>61,978</b>
<b>Other Schemes</b>	<b>-</b>	<b>2,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,200</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES, PARTNERS OR JOINT VENTURES</b>	<b>8,419</b>	<b>25,849</b>	<b>17,062</b>	<b>9,598</b>	<b>3,250</b>	<b>-</b>	<b>64,178</b>

Total budget for 2022/23 to 2026/27:

55,759

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Scheme to be delivered by the Council	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>General Fund Housing</b>							
Disabled Facilities Grant	659	800	800	800	800	1,360	5,219
Private Sector Housing Strategy - Empty Homes	-	260	260	265			785
Housing and Development Pipeline Feasibility - GF	9	100					109
<b>Total General Fund Housing</b>	<b>668</b>	<b>1,160</b>	<b>1,060</b>	<b>1,065</b>	<b>800</b>	<b>1,360</b>	<b>6,113</b>
<b>Social Care</b>							
Community Capacity	48	29					77
Children's Residential Care Provision	18						18
Liquid Logic Portals	6						6
AHDC Short Breaks for Disabled Children	-	64					64
Mental Health Funding Stream	-	31					31
Transforming Care Housing	-	139					139
Brook Meadows House	6,250						6,250
<b>Total Social Care</b>	<b>6,322</b>	<b>263</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,585</b>
<b>Schools</b>							
Barons Court - BMS	6						6
Chalkwell Hall Infants - New Classroom Demountables	492						492
Chalkwell Junior - Lightning Protection	-	10					10
Earls Hall - Kitchen Boiler Room	25						25
Earls Hall Primary heating	-	20					20
Eastwood kitchen works	9	6					15
Eastwood Primary boiler	22	140					162
Eastwood Primary - Toilets/Paving/Timber Fascia	23						23
Edwards Hall - Roofing	20						20
Fairways Primary curtain walling/roofing/radiators	-	100					100
Future condition projects	350	340					690
Heycroft - Fencing	21						21
Heycroft - Lighting and Fuse Boards	8						8
Heycroft - Lightning Protection	2						2
Leigh Primary - Window Replacement (including radiators)	3	100					103
Milton Hall - Fire Barriers	10						10
Devolved Formula Capital	100	92					192
High Needs Provision	-	3,887	2,986				6,873
Prince Avenue Extended Nursery Provision	105	6					111
School Improvement and Provision of School Places	1						1
Special Provision Capital Fund	16	469	300	262			1,047
<b>Total Schools</b>	<b>1,213</b>	<b>5,170</b>	<b>3,286</b>	<b>262</b>	<b>-</b>	<b>-</b>	<b>9,931</b>
<b>Enterprise and Regeneration</b>							
Airport Business Park (including Local Growth Fund)	6,172	7,265					13,437
Airport Business Park - Acquisition	1,046						1,046
Better Queensway - Programme Management	767	1,281					2,048
Housing Infrastructure Feasibility	5	245					250
Victoria Centre	457	2,855					3,312
<b>Total Enterprise and Regeneration</b>	<b>8,447</b>	<b>11,646</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,093</b>
<b>Southend Pier</b>							
Southend Pier - Bearing Refurbishment (Phase One)	793						793
Southend Pier - Condition Works Engineers	349	1,254	1,250	1,250			4,103
Southend Pier - Condition Works Surveyors	808						808
Southend Pier - Pier Head development Phase 1	41	1,159					1,200

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Southend Pier - Prince George Extension (Phase Two)	19	2,157					2,176
Southend Pier - Replacement of Pier Trains	1,202						1,202
Southend Pier - Timber Outer Pier Head	729	2,146	2,300				5,175
Pier Pavilion Bar Conversion	377						377
<b>Total Southend Pier</b>	<b>4,318</b>	<b>6,716</b>	<b>3,550</b>	<b>1,250</b>	<b>-</b>	<b>-</b>	<b>15,834</b>
<b>Culture and Tourism</b>							
Allotments Water Supply Upgrade	12	46					58
Chalkwell Park and Priory Park Tennis Courts	9	14					23
Playground Gates	24	94					118
Relocation of Badger Sett	41						41
Replacement and Upgrade of Parks Furniture	20						20
Shoebury Common Regeneration	138	33					171
Southend Tree Policy Review - additional trees	86	29					115
Kiosks in Libraries	40	5					45
Branch Library Refurbishments	90	53					143
Cliffs Pavilion – Auditorium Air Handling Unit	63						63
Cliffs Pavilion – Chiller	4						4
Cliffs Pavilion Refurbishment and Remodelling – design and specification	241						241
Cliffs Pavilion - Power Supply Equipment	70						70
Central Museum Works	4	92					96
Cart and Wagon Shed	2	146					148
Energy Improvements in Culture Property Assets	18	5					23
"Make Southend Sparkle" Initiative	-	13					13
Southend Dive Pool Flooring - Emergency Works	61	63					124
<b>Total Culture and Tourism</b>	<b>923</b>	<b>593</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,516</b>
<b>Community Safety</b>							
CCTV Equipment Renewal	1,536	498					2,034
Security Measures	1,422	286					1,708
<b>Total Community Safety</b>	<b>2,958</b>	<b>784</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,742</b>
<b>Highways and Infrastructure</b>							
<u>Cliff Stabilisation schemes:</u>							
- Cliff Parade Cliff Slip	55	345					400
<u>Flood Prevention and Resilience schemes:</u>							
- Shoebury Common Coastal Defence Scheme	28	13					41
- Bastion Stonework Repairs at Westcliff	200						200
- Coastal Defence Refurbishment Programme	75	75					150
- Groyne Field Refurbishment Programme	130	345					475
- Improving Resilience to flooding – Eastwood Brook Hydraulic Catchment	155	67					222
- EA Innovation Resilience Programme	216	496					712
- Sea Wall - Remedial Repairs	40						40
<u>Footways and Carriageways schemes:</u>							
- Footways Improvements	6,069	6,434	2,500	2,500	2,500	2,500	22,503
- Carriageways Improvements	4,031	3,472	1,500	1,500	1,500	1,500	13,503
- Highways Maintenance - Potholes	773	773					1,546
- Junction Protection	161	467					628
- Zebra Crossing Surfacing Replacement	182	230	-				412
- Improve Footway Condition Around Highway Trees	150	150					300
<u>Highways Infrastructure schemes:</u>							
- Street Lighting Infills	125	125					250
- DFT - Belton Way East Cliff Slip	49	3,151					3,200

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- Bridge Strengthening - Challenge Fund	2	947					949
- DfT - Emergency Active Travel Fund	25	116					141
- DfT Active Travel - Tranche 2	27	715					742
- Traffic Signs Upgrade	5	389	100				494
- Vehicle Restraint Replacement	152	23					175
- Victoria Circus - void remediation works	21						21
<u>Parking schemes:</u>							
- Car Park Improvements	13	247	100				360
- Car Park Resurfacing	219	281					500
- Improved Car Park Signage and Guidance Systems	111	44					155
- Gas Works Car Park	31						31
- Parking Signage Replacement	51	99					150
- East Beach Car Park		840					840
<u>Local Transport Plan schemes:</u>							
- LTP (Integrated Transport block) - Bridge Strengthening	268	250					518
- LTP (Integrated Transport block) - Better Sustainable Transport	120	751					871
- LTP (Integrated Transport block) - Better Networks	421	534					955
- LTP (Integrated Transport block) - Traffic Management Schemes	74	850					924
- LTP (Integrated Transport block) - Traffic Control Systems	11	367					378
- LTP - Maintenance	797	595					1,392
- LTP - Maintenance - Street Lighting	90	181					271
<u>Local Growth Fund schemes:</u>							
- A127 Growth Corridor (Bell Junction and A127 Essential Maintenance Works)	2,920	999					3,919
- SCAAP – Town Centre Public Realm Improvements	1,951						1,951
- Local Growth Fund - Southend Town Centre Interventions	189	1,237					1,426
<u>Other Transport schemes:</u>							
- HCA Progress Road	4	11					15
- Southend Transport Model	218	355	95				668
<b>Total Highways and Infrastructure</b>	<b>20,159</b>	<b>25,974</b>	<b>4,295</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>62,428</b>
<b>Works to Property</b>							
62 Avenue Road	4	40					44
Aviation Way Car Park	-	388					388
Civic Campus - Efficient Use of Space	20	232					252
Clearance and Fencing - Land off Sutton Road	-	2					2
East Beach Café		1,568					1,568
Futures Demolition	118	98					216
Kursaal surveys (LUF)	10						10
Seaways - HCA Condition Funding	-	170					170
SMAC Eastern Esplanade Slipway	-	27					27
Crematorium - Urgent Structural Repairs to Chimney	5						5
Crematorium Refurbishment	57	2,643					2,700
Pergola Walk Memorial Scheme	8						8
Civic Centre Boilers	12	-					12
Public Toilet Provision	-	699					699
Fire Improvement Works	742	828	820	821			3,211
Property Refurbishment Programme	962	477	600	600			2,639
8 Smallholdings boiler replacement	3						3
Shoebury Garrison - Lockable Gate	1						1
125 F/F Valkyrie Road void works	-	18					18
Priority Works	-	600	600	563	600	600	2,963
<b>Total Works to Property</b>	<b>1,942</b>	<b>7,790</b>	<b>2,020</b>	<b>1,984</b>	<b>600</b>	<b>600</b>	<b>14,936</b>

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<b>Energy Saving</b>							
Energy Efficiency Projects	85	439	200				724
Real Time Air Quality Measurement - Feasibility	-	56					56
Electronic Vehicle Projects	-	77					77
<b>Total Energy Saving</b>	<b>85</b>	<b>572</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>857</b>
<b>ICT</b>							
Data Centre	15						15
Intranet development	12	8					20
HR Recruitment Contract Implementation	2	42					44
N3 Connectivity in Civic Building	-				39		39
ICT - Technology Device Refresh	588	418					1,006
ICT - Application Transformation	769	195	-				964
ICT - Digital Enablement	308	140					448
ICT - Security & Resiliency	110	147					257
ICT - Stabilise the Estate	512	92					604
ICT - Core Application and Database Migration	2	150					152
ICT - Childrens and Adults Social Care - Implementation of ContrOCC modules	37	76	113	52			278
ICT - Operational requirements	717	1,011	862				2,590
Business World Bank Reconciliation Module Improvements	1	-	4				5
Software Licencing	421	853					1,274
<b>Total ICT</b>	<b>3,494</b>	<b>3,132</b>	<b>979</b>	<b>52</b>	<b>39</b>	<b>-</b>	<b>7,696</b>
<b>S106/S38/CIL</b>							
S106 23/04/2015 Hinguar and Saxon - public art contribution	1	8					9
S106 Ajax Works 0300130ful - landscaping maintenance	1	2	1	2			6
S106 Avenue Works 1401968AMDT - Public Art	9	4					13
S106 Bellway Homes contribution from Hall Road Development	63						63
S106 Bellway Prittlebrook 1400943FULM - Cycling Infrastructure		9					9
S106 Former Balmoral 1400914FULM – public art contribution	-	1					1
S106 Former College 1000225FUL - Tree Replacement	-	11					11
S106 Garrison 0000777 Deposit - CCTV	-	1					1
S106 Garrison 0000777 Deposit - information boards	-	2					2
S106 Garrison 0000777 Deposit - Junior Play Area maintenance	-	10					10
S106 Garrison 0000777 Deposit - Sea Wall and Assoc Structure Maintenance	86	34					120
S106 Garrison 0000777 Deposit - Toddler Play Area maintenance	-	6					6
S106 Garrison Park Store	-	1					1
S106 Lifstan Way 0000273 Out - Open Space Maintenance	1	10	4	62			77
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	-	25					25
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	27	36	30	102			195
S106 22-23 The Leas 0700820FULM - bus service contribution	-	43					43
S106 Essex House 1500521FULM - bus stop improvement	-	3					3
S106 Former College 1500803BC4M - parking survey contribution	-	10					10
S106 Avenue Works 1401968AMDT - cycleway improvement	-	1					1
S106 Bellway Prittlebrook 1400943FULM - TRO Contribution	-	2					2
S106 Hinguar 1401672BC4M - highway contribution	-	5					5
S106 North Road and Salisbury Ave 1200056 - Highway Works Contribution	-	2					2
S106 Sunlight Ldry 1400411FULM - Highway Works	-	2					2
S106 Seec 0200500ful - Highway Works	-	104					104
S106 Univ H-Way0401561ful	-	2					2
S38 Lidl Highway – Bond	15						15
S278 Aldi Stores Limited - Priory Crescent - bond		177					177
S278 Star Lane - Great Waking	30	40					70

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S38/S278 Airport 0901960 Fulm	-	26					26
S38 Bellway Homes 14/00943/fulm	47	2					49
S78 Bellway Homes 14/00943/fulm	-	8					8
S38 Fossetts Farm Bridleway	-	1					1
CIL Ward NA – Belfairs – Belfairs Memorial Bench	-	2					2
CIL Ward NA – Blenheim Park – Blenheim Park 'Makeover'	4	1					5
CIL Ward NA – Chalkwell – Chalkwell Speedwatch	1						1
CIL Ward NA – Eastwood Park – Rochford Corner power connection	1						1
CIL Ward NA – Eastwood Park – Tree planting	-	1					1
CIL Ward NA – Milton – Milton Park improvements	-	2					2
CIL Ward NA – Milton – Milton railway bridge artwork	4						4
CIL Ward NA – Milton – Park Street replacement bollards	-	1					1
CIL Ward NA – Prittlewell – Priory Park fountains restoration	8	17					25
CIL Ward NA – Southchurch – Southchurch Speedwatch	-	1					1
CIL Ward NA – St Laurence – Eastwood Community Centre LED lighting project	4						4
CIL Ward NA – St Laurence – Eastwood Community Centre replacement water heater	2						2
CIL Ward NA – St Laurence – Whip hedge planting	1						1
CIL Ward NA – Thorpe – Southchurch Bowls Club Irrigation System	9						9
CIL Ward NA – Victoria – Balmoral Community Centre Garden	1						1
CIL Ward NA – Westborough – Signposting	-	1					1
<b>Total S106/S38/CIL</b>	<b>315</b>	<b>614</b>	<b>35</b>	<b>166</b>	<b>-</b>	<b>-</b>	<b>1,130</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND</b>	<b>50,844</b>	<b>64,414</b>	<b>15,425</b>	<b>8,779</b>	<b>5,439</b>	<b>5,960</b>	<b>150,861</b>

Total budget for 2022/23 to 2026/27: 100,017

Scheme to be delivered by the Council and Funded by the Levelling Up Fund	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>Enterprise and Regeneration - Funded by the Levelling Up Fund</b>							
Leigh Port Detailed Design	168	8,922	5,980				15,070
Cliffs Pavillion	274	7,178	775	25			8,252
City Beach	-	765					765
<b>Total Enterprise and Regeneration - Funded by the Levelling Up Fund</b>	<b>442</b>	<b>16,865</b>	<b>6,755</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>24,087</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND FUNDED BY LEVELLING UP FUND</b>	<b>442</b>	<b>16,865</b>	<b>6,755</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>24,087</b>

Total budget for 2022/23 to 2026/27: 23,645

	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>COUNCIL'S PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND</b>	<b>51,286</b>	<b>81,279</b>	<b>22,180</b>	<b>8,804</b>	<b>5,439</b>	<b>5,960</b>	<b>174,948</b>

Total General Fund budget for 2022/23 to 2026/27: 123,662

## Proposed Capital Investment Programme 2021/22 to 2026/27 and future years

## Appendix 3

Scheme to be delivered by the Council	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>Council Housing New Build Programme</b>							
Council Affordable Housing Development (Phase3) - Shoebury	39	1,138	4,551	1,517	379		7,624
Council Affordable Housing Development (Phase4) - St Laurence	5	885	1,769	221			2,880
Council Affordable Housing Development (MMC) - West Shoebury	887	800	65				1,752
Housing Construction Scheme - Phase 5/6 feasibility (S106)	9	29					38
Housing Construction Scheme - Land Assembly Fund (S106)	312	638	-				950
<b>Total Council Housing New Build Programme</b>	<b>1,252</b>	<b>3,490</b>	<b>6,385</b>	<b>1,738</b>	<b>379</b>	<b>-</b>	<b>13,244</b>
<b>Council Housing Acquisitions Programme</b>							
HRA Affordable Housing Acquisitions Programme	1,699	3,007	2,000				6,706
Next Steps Accommodation Programme	2,086	50	50	50			2,236
Housing and Development Pipeline Feasibility - HRA	136	159					295
Acquisition of tower block leaseholds - Queensway	98	818	793	900			2,609
<b>Total Council Housing Acquisitions Programme</b>	<b>4,019</b>	<b>4,034</b>	<b>2,843</b>	<b>950</b>	<b>-</b>	<b>-</b>	<b>11,846</b>
<b>Council Housing Refurbishment</b>							
HRA Disabled Adaptations - Major Adaptations	606	879	770	776			3,031
<b>Total Council Housing Refurbishment - HRA</b>	<b>606</b>	<b>879</b>	<b>770</b>	<b>776</b>	<b>-</b>	<b>-</b>	<b>3,031</b>
<b>TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA</b>	<b>5,877</b>	<b>8,403</b>	<b>9,998</b>	<b>3,464</b>	<b>379</b>	<b>0</b>	<b>28,121</b>

Total HRA budget for 2022/23 to 2026/27:

22,244

	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>COUNCIL'S PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND AND HRA</b>	<b>57,163</b>	<b>89,682</b>	<b>32,178</b>	<b>12,268</b>	<b>5,818</b>	<b>5,960</b>	<b>203,069</b>

Total budget for 2022/23 to 2026/27:

145,906

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years**

**Appendix 3**

Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
<b>Council Housing Refurbishment - delivered by South Essex Homes Limited</b>							
Bathroom Refurbishment	151	191	96	105			543
Central Heating	838	652	109	93			1,692
Environmental - H&S works	614	1,283	1,133	1,134			4,164
Kitchen Refurbishments	481	401	616	972			2,470
Rewiring	805	995	380	404			2,584
Roofs	700	648	1,074	1,040			3,462
Windows and Doors	585	723	1,064	1,013			3,385
Common Areas Improvement	1,797	2,052	1,587	1,587			7,023
HRA - SBC Buybacks Refurbishment	269	324					593
Remodelling of Tied Accommodation		81					81
Sprinkler System Installation Pilot	27	533					560
Sheltered Housing DDA works		345					345
Balmoral Estate Improvement and Structural Works	549	1,604	828				2,981
Energy Efficiency Measures	22	105					127
<b>Total Council Housing Refurbishment</b>	<b>6,844</b>	<b>9,949</b>	<b>6,887</b>	<b>6,348</b>	<b>-</b>	<b>-</b>	<b>30,028</b>
<b>Enterprise and Regeneration - delivered by Porters Place Southend-on-Sea LLP</b>							
Better Queensway - Loan to Joint Venture	1,075	2,000	3,175	3,250	3,250		12,750
Housing Infrastructure Funding	500	7,500	7,000				15,000
Better Queensway Energy Centre	-	4,200					4,200
<b>Enterprise and Regeneration - delivered by Kent County Council</b>							
No Use Empty – Growing Places Fund		1,000					1,000
No Use Empty – Getting Building Fund	-	1,200					1,200
<b>Total Enterprise and Regeneration</b>	<b>1,575</b>	<b>15,900</b>	<b>10,175</b>	<b>3,250</b>	<b>3,250</b>	<b>-</b>	<b>34,150</b>
<b>PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES OR JOINT VENTURES</b>	<b>8,419</b>	<b>25,849</b>	<b>17,062</b>	<b>9,598</b>	<b>3,250</b>	<b>0</b>	<b>64,178</b>

Total budget for 2022/23 to 2026/27:

55,759

**Proposed Capital Investment Programme 2021/22 to 2026/27 and future years - Schemes subject to viable business cases**

**Appendix 3**

<b>General Fund Schemes Subject to Viable Business Cases</b>	<b>2022/23 Budget £000</b>	<b>2023/24 Budget £000</b>	<b>2024/25 Budget £000</b>	<b>2025/26 Budget £000</b>	<b>2026/27 Budget £000</b>	<b>Total Budget (all years) £000</b>
Footways Improvements	-	4,000	4,000	4,000	4,000	16,000
Carriageways Improvements	-	2,000	2,000	2,000	2,000	8,000
Southend Pier - Condition Works				1,250	1,250	2,500
Coastal Defence Refurbishment Programme	500	500	500	500	500	2,500
Schools - Condition Works			500	500	500	1,500
Property Refurbishment Programme				750	750	1,500
Fire Improvement Works				750	750	1,500
HRA Affordable Housing Acquisitions Programme			1,500	1,500	1,500	4,500
HRA Future Investment Programme				6,160	6,160	12,320
HRA Right to Buy - Buybacks Refurbishment	325	325	325	325	325	1,625
Tree Planting						-
Better Queensway - Additional Affordable Housing						10,000
Better Queensway Housing and Commercial Property acquisitions						19,925
Regeneration Pipeline Schemes						-
Strategic and Regeneration Acquisitions						10,380
Private Sector Housing Strategy						785
ICT - Smart Council						-
Coastal Defence						-
Cliffs Stabilisation						-
Shoebury Health Centre						-
East Beach Masterplan						-
Town Centre and Seafront Security Works						-
Civic Centre Campus Masterplan						-
Cliffs Pavilion Refurbishment and Remodelling						2,000
Seafront Illuminations						-
Re-imagination of the Town Centre						-
Museums and Galleries						-
Seaway Leisure						10,000
Schools and Council Buildings Solar PV						346
Solar PV Projects						936
School Improvement and Provision of School Places						400
<b>TOTAL SCHEMES SUBJECT TO VIABLE BUSINESS CASES (plus investment yet to be costed):</b>						<b>106,717</b>

Will be profiled across the years as and when viable business cases are agreed